USM Enrollment Projections and Fall 2020 Scenarios

Board of Regents Finance Committee March 26, 2020





Outline For Enrollment Projection Discussion

Timeline of the Enrollment Projection Process and COVID19

Information For Discussion

- Review: Pre-Crisis Regional and National Enrollment Trends
- Positives and Negatives
- Overview of Enrollment During Crises Historical Lessons Learned
- Scenario 1: Revisit Submitted Projections (Pre-COVID19 Optimistic)
- Scenario 2: Mid-level Enrollment Loss Projections (Limited Impact)
- Scenario 3: Significant Enrollment Loss Projections (Pessimistic)
- Key Unknown Information



Spring 2020 Timeline

March 13

Dec-Jan Campus Drafted Enrollment Projection Plans

Early March

USMO Finalized Enrollment **Projections**

Campus Close Halls & Extend **Spring Break**

Early April

Campus Transition to Alternative Instruction

April-May

Campuses Adjust Processes for Fall 2020 Semester as COVID19 **Evolves**



















February

Campuses & USMO Reviewed Enrollment Projections Early March

COVID19 Awareness Begins

March 26

BOR Finance May 1

Full BOR Meeting

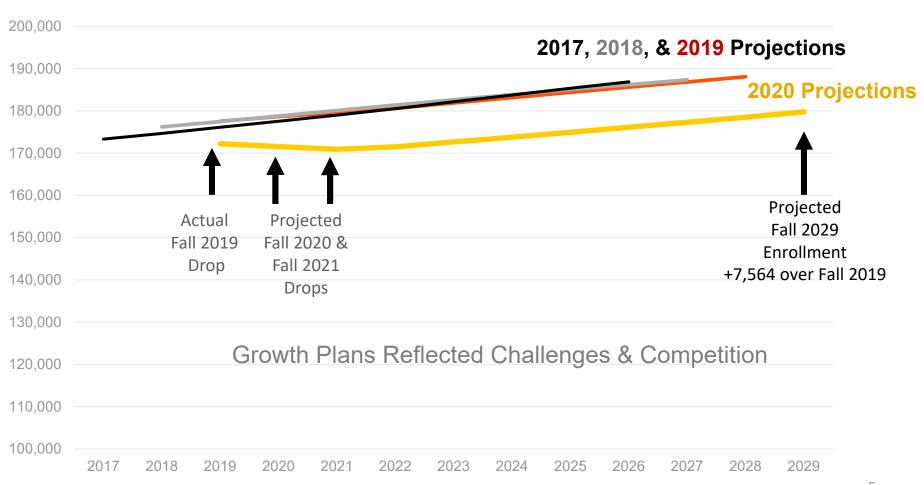


Review of Regional and National High School Graduate Trends Pre-COVID19

- Maryland high school graduations are increasing until 2025 & decreasing after 2025
- Maryland will produce at least 62,000 high school graduates per year through 2030 with USM enrolling about 12,000-13,000 in fall/spring
 - African-American will be remain approximately steady
 - USM traditional institutions have increased enrollment of African-American students
 - Hispanic graduates will increase while White graduates decrease
 - USM traditional institution have doubled enrollment of Hispanic students
- Combined, the South and Northeast will decrease by -150,000 high school graduates between 2025-2030
- Because Maryland is a net-exporter with a very diverse high school graduate population, USM can expect increased competition



Scenario 1 (Submitted Pre-COVID19): USM Projections were Increasingly Conservative



Framing Alternative Enrollment Scenarios—Lessons Learned from Previous Crises





Fall 2020: Campuses Will Experience COVID19 Differently

Positives

- Knowledge economy not industrial
- More capable with technology
- No physical campus damage
- As "net-exporter," thousands of students may return to Maryland
- Economic downturns typically increase demand for education & retooling
- Temporary decrease in costs to students with greater stimulusfueled financial aid support
- Many campuses had residential challenges yet enrolled local students

Negatives

- Global impact
- Loss of academic support systems for students
- Part-time and lower-income students are most vulnerable
- Heightened risk of a major economic downturn
- Inequities among campuses in technological capacity
- Increased risk of stopping/ dropping out
- Increased risk of longer time-todegree, delay to work, and unemployment

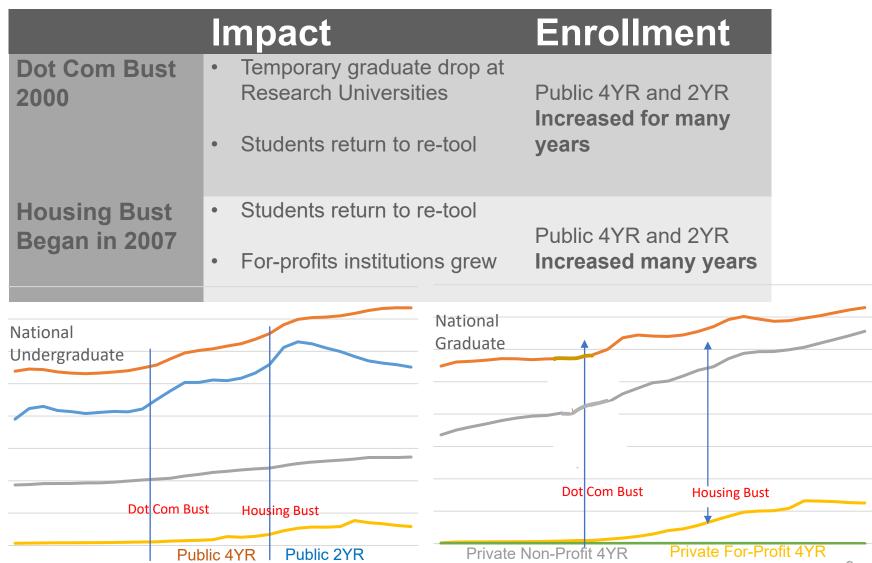


Enrollment Following Weather Crises

	Impact	Enrollment	Examples
Short term (2 weeks to 1 month)	Recruitment, housing, daily life, employment	Minus 1-3%	Non-catastrophic weather events and temporary closures
Entire Spring Semester	Significantly altered living arrangements Academic Support Issues	Minus 5-15%	Local impacts of Hurricane Sandy and Maria
Through Summer	No summer bridge activity No Summer tours Delayed registration	Minus 10-20%	Louisiana after Hurricane Katrina and Rita Institutions with minimal physical damage.
Through Fall	Substantial damage to campus & infrastructure No Academic Support	Minus 20-50%	New Orleans in the fall after Katrina/Rita.



Enrollment Following Economic Crisis



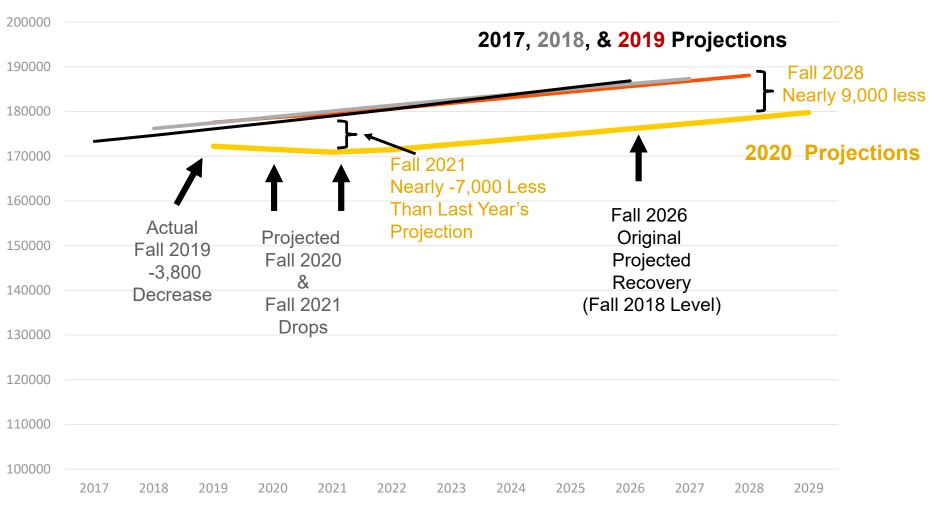


Enrollment Following Health Crisis

	Impact	Enrollment	Location	
H1N1 Pandemic 2009-2010	Recruitment/ Yield	Minus 0-2%	California Virginia	
	Decrease Fall 2009 Enrollment in CA Part-time Students;	No Closures	Pennsylvania	
	Minimal in VA or PA		November	
April 2009 First Case in California		eptember Vaccine Approved	CDC Releases First Estimates	
	June	Octobe	er	
	WHO Labeled H1N1 Pandemic	Vaccinati Began/ P of Pande	Peak	10



Revisit Scenario 1: Pre-COVID19 Submitted Projects Question: Were Campus Projections Already Adjusted?





Scenario 2: Limited Impact With Recovery

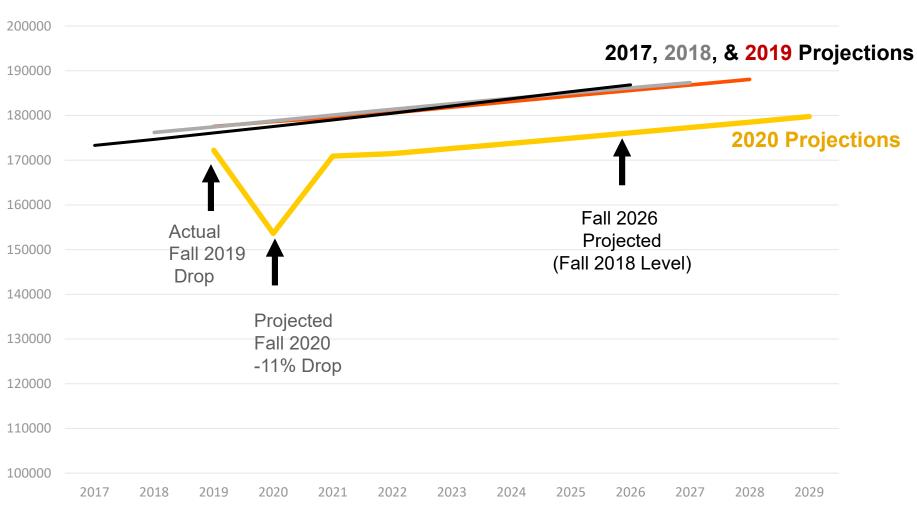
For One Year—temporary displacement and delayed shift to new economic realities; recover back to Scenario 1

- Part-time undergraduate at traditional Campuses decreases 25%
 -2.600
- No Drop at UMGC Benefits from student displacement +1,200
- 10% drop (mainly out-of-state & international; some Pell) in full-time undergraduate enrollment including delayed entry of first-time students -8,500
- 20% drop in graduate enrollment at traditional campuses (international student travel)

-8,000



Scenario 2: Limited Impact With Recovery





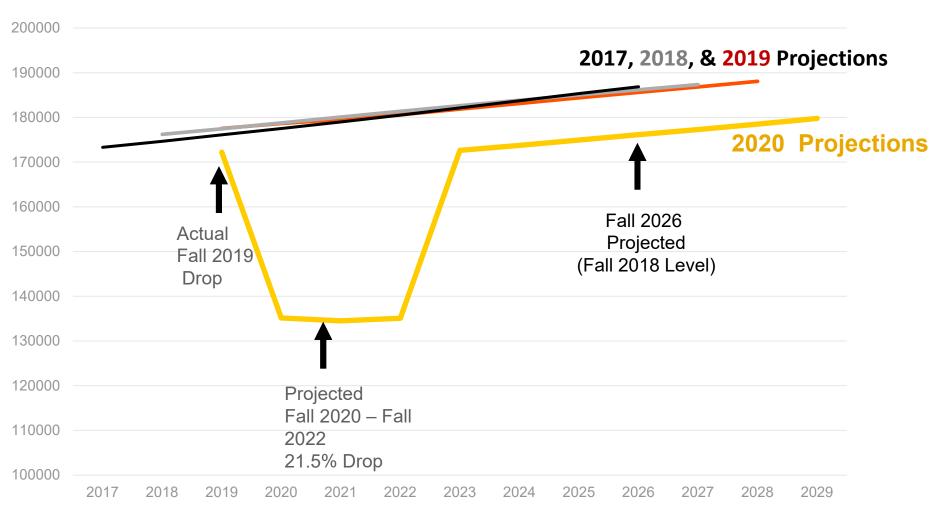
Scenario 3: Significant Impact and Delayed Recovery

For Three Years – Sustained "Dot Com" Bust & like Katrina where some campuses take much longer to recover back to Scenario 1

- Part-time undergraduate at Traditional Campuses decreases 50%
 -5,200 per year
- UMGC undergraduate as submitted in Scenario 1
- 20% drop (mainly out-of-state & international; some Pell) in full-time undergraduate enrollment including delayed entry of first-time students
 -15,250 per year
- 40% drop in graduate enrollment including UMGC
 -15,950 per year



Scenario 3: Significant Impact and Delayed Recovery





Fall 2020 Key Pieces of Unknown Information

Key Decisions Influencing Fall 2020:

- Admitted student deposits -- May or June
 - Delayed deadline
 - Students staying local or delaying first-time entry
- Fall 2020 registration by returning students and new transfers -- August
 - Academic eligibility after spring 2020
 - Stopping out due to instructional format or course availability
- Announcement of vaccine and availability -- ???
- When other states decide when re-open institutions/public spaces -- ???
 - Net exporter to South and if open, more students may prefer to pursue faceto-face
 - Likewise, if Maryland is open and Northeast or other states are closed
- Family financial position in new economy
- International travel announcement -- ????
- Availability of research grants sponsoring research assistants

Questions and Discussion



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