

UNIVERSITY SYSTEM OF MARYLAND BOARD OF REGENTS - AUDIT COMMITTEE MEETING AGENDA - OPEN SESSION June 3, 2020

1.	FY 2020 Audit Committee Objectives (Information & Discussion)	Mr. Mosca
2.	CliftonLarsonAllen LLP, Introductions and Audit Approach for the FYE 2020 Independent Audit (Information & Discussion)	Ms. Bowman*
3.	Completed Office of Legislative Audit Activity (Information & Discussion)	Mr. Mosca
4.	Open Action Items from Prior Meetings (Information & Discussion)	Mr. Mosca
5.	Convene to Closed Session (Action)	Ms. Fish

* Ms. Christian Bowman, Principle Partner - CliftonLarsonAllen LLP



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION, INFORMATION OR DISCUSSION

TOPIC: Information & Discussion - FY 2020 Audit Committee Work Plan & Objectives

COMMITTEE: Audit Committee

DATE OF COMMITTEE MEETING: June 3, 2020

Attached is a schedule of the Audit Committee's (Committee) FY 2020 work plan and objectives. The objectives are designed to assist the Committee in fulfilling the requirements of its Charter and Bylaws. The schedule also identifies the objectives addressed at each Audit Committee meeting throughout the year.

On the whole, the Committee has met its objectives and fulfilled its requirements as defined in its Charter and Bylaws. One area has been delayed due to scheduling changes made by the State in its response to COVID 19. The State has pushed the deadline for filing required financial disclosures from April 30th to June 15th. As a result, The Office of Internal Audit will review the financial disclosures following June 15th.

Attachment

FISCAL IMPACT: none

CHANCELLOR'S RECOMMENDATION: none

COMMITTEE ACTION:	None	DATE:
BOARD ACTION:	None	DATE:
SUBMITTED BY: David N	Iosca	

USM BOR Audit Committee Annual Work Plan FY 2020

Obje	ctive	When Audit						
		Oct	Dec	Mar*	Mar	June	As Needed	Completed
Auth								
Autro 1	The Committee, with the approval of the Board, is						Х	N/A
1	empowered to retain outside counsel or persons having						А	IN/A
	special competence as necessary to assist the							
	Committee in fulfilling its responsibility.							
2	Resolve any disagreements between the independent						х	N/A
	auditor and management.							
Com	position of Committee Members							
3	The Audit Committee shall comprise not less than 5 or	х						х
	more than 7 members. The majority of the members							
	must be knowledgeable about financial matters.							
Meeti	ings							
4	Meet at least 4 times per year.	х	х	х	х	х		Х
-		л	~	Λ	Λ	~		А
Respo	onsibilities							
	Internal Audit							
5	Review with the Director of Internal Audit progress of completing the annual plan of activity.	х	Х		Х	х		х
6	Review and approve internal audit's annual plan of activity.		Х					Х
7	Ensure that there are no unjustified restrictions or	х	х		х	Х		Х
	limitations on the internal audit department.							
8	Review the effectiveness of the internal audit function.					х		
9	Meet separately with the Director of Internal Audit to	х	х		х	х		х
	discuss any matters that the committee or the Director of Internal Audit believes should be discussed							
	privately.							
10	Independent Auditor							
10	Review the external auditors' proposed audit scope and approach.					х		х
11	Review significant accounting and reporting issues		х					х
	and understand their impact on the financial							~
	statements.							
12	Review with management and the external auditors		х					Х
	the results of the audit, including any difficulties							
	encountered.							
13	Discuss the annual audited financial statements with		х					Х
	management and the external auditors.							
14	Discuss the scope of external auditors' review of		х					Х
	internal control over financial reporting.							

USM BOR Audit Committee Annual Work Plan FY 2020

Obje	ctive	When Audit						
		Oct	Dec	Mar*	Mar	June	As Needed	Completed
16	Review the performance of the external auditors, and exercise final approval on the appointment or discharge of the auditors.			x				x
17	Meet separately with the external auditors to discuss any matters that the committee or auditors believe should be discussed privately.	X	X		X	X		x
	Financial Reporting							
18	Review FYE Consolidated Financial Statements	х	Х					Х
19	Review FYE Financial Dashboard Indicators		х					Х
20	Review 12/31/19 six month Financial Statements				х			Х
	Other							
21	Regularly report to the Board of Regents about Committee activities.	х	х		х	х		х
22	Confirm annually that all responsibilities outlined in the committee's charter have been carried out.					х		х
23	Discuss with the Attorney General or representative, the status of legal matters that may have a significant impact on USM institution's financial statements.				х			х
24	Review legislative audits of the institutions of the University System and institutional responses thereto, and provide the Board with appropriate reports.	Х	х		х	Х		х
25	Review policies pertaining to Audit Committee	х				Х		Х
26	Monitor the Board's observance of the State Ethics Code as it pertains to possible conflict of interest with matters of the University System of Maryland					х		N/A
27	Oversee the Board's Enterprise Risk And Crisis Managament Work Group	х				х		Х
28	Review Presidents, Chancellor and Board of Regents annual financial disclosure forms. This is to comply with \$12-104(p).	х						

Mar* - The Committee on Audit met March 6, 2020 and approved the selection of USM's Independent Auditor.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION, INFORMATION OR DISCUSSION

<u>TOPIC</u>: CliftonLarsonAllen LLP. – Communication of Audit Strategy and Approach for the FYE 2020 Independent Audit of Financial Statements

<u>COMMITTEE</u>: Audit Committee

DATE OF COMMITTEE MEETING: June 3, 2020

SUMMARY:

Materials attached.

FISCAL IMPACT: none								
CHANCELLOR'S RECOMMENDATION:								
COMMITTEE ACTION:	None	DATE:						
BOARD ACTION:	None.	DATE:						
SUBMITTED BY: David Mosca								

University System of Maryland

June 3, 2020 Audit Committee Meeting

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Scope of Services and Deliverables

Opinion on financial statements for the year ending June 30, 2020

Single audit testing as part of the State of Maryland Single Audit Report

Governance communication letter

Management letter, if applicable

Campus enrollment agreed-upon procedures

Howard P. Rawlings Scholarship Programs agreedupon procedures



Testing

Timeline

The **audit planning** meeting today is the start of the audit process. We utilize a collaborative approach, which includes seeking input from management and governance, to develop an audit plan that focuses on areas of **risk** and areas of significance to stakeholders of your Institutions.



Presentations to Audit **Final Fieldwork** September-October Enrollment July - August

Committee October: Draft Financial Statements December: **Final Financial Statements** March: Final

Single Audit report

Any items of significance, warranting communication with governance, that arise throughout the audit process will be promptly communicated. If you do not hear from us prior to the Draft audit presentation in November, everything went as planned and as discussed here today.



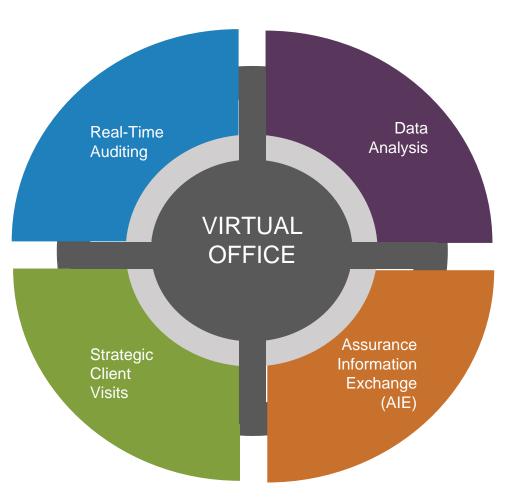
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Virtual Office

Virtual Office is an approach where the CLA engagement team performs many of the audit's substantive procedures at CLA vs. performing all of 'fieldwork' at our client's location.

Allowing for flexibility in engagement workflow and having impactful interactions during key strategic client visits.





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Responsibilities

Responsibilities of Parties Involved

	Re	esponsibilities of Parties Involved					
	Governance	Strategic Direction					
JNIVERSITY NAME		Accountability, including financial reporting					
NAIVIL .							
	Management	Internal Controls					
rnance		Accounting Policies Management Decisions					
	1	Fair Presentation of Financial Statements					
Management	1	Programs to Prevent and Detect Fraud					
	Independent	Opinion on Fair Presentation of Financial Statements					
	Auditor	Or Audit in Accordance with GAAS and GAGAS Reasonable, not Absolute Assurance					
nt							
		Understanding of Internal Controls					
		Risk Based Audit Approach					



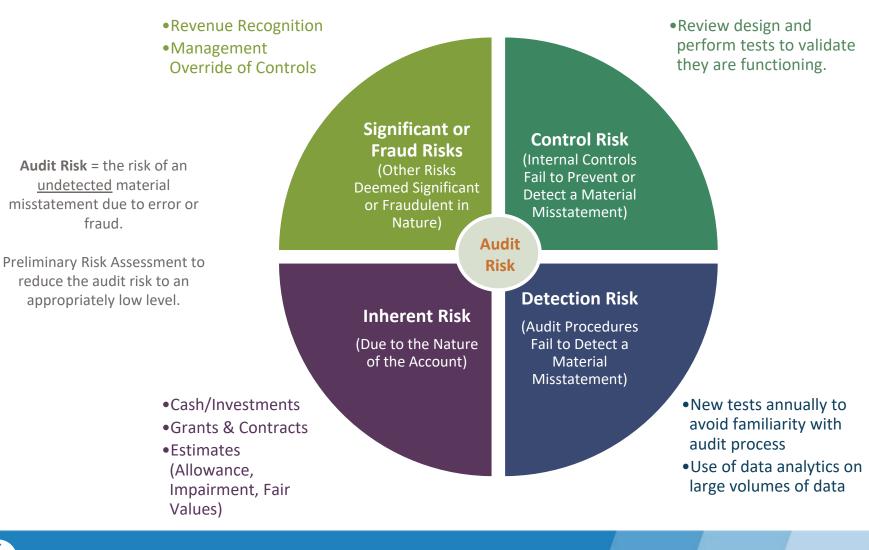


Audit Approach

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Risk Assessment



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Materialities Utilized in

Risk Based Approach

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Risk Assessment (Cont.)

Our Responsibility Related to Fraud:

As independent auditors, our responsibility is to conduct an audit in accordance with professional standards to obtain reasonable assurance that the financial statements as a whole are free from **material** misstatement, whether caused by error or fraud.

> Individually Significant Items (ISI) and Sampling

Clearly Trivial (CT) = Minimum

threshold for governance

reporting

Performance Materiality (PM) = Cumulative Threshold



Balance Sheet

STATEMENT OF NET POSITION	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UB	SU	UMGC	UMBC	UMCES	System
Cash & investments						Te	sted centra	ally					
Endowment investments						Te	sted centra	ally					
Other long term investments													
Accounts receivable													
Student notes receivable													
Inventories													
Prepaid expenses and other													
Inter-institutional balances													
Capital assets													
Deferred outflows- refunding of debt													
Deferred outflows- service concession arrangements													
Deferred outflows- pension related						Te	sted centra	ally					
Accounts payable and accrued liabilities													
Accrued workers compensation													
Accrued vacation costs													
Obligations under capital leases													
Revenue bonds and notes payable						Te	sted centra	ally					
Unearned revenues													
Net pension liability						Te	sted centra	ally					
Deferred inflows- service concession arrangements													
Deferred inflows- pension related						Te	sted centra	ally					
Net investment in capital assets													
Restricted													
Unrestricted													
Legend:					**Subjec	t to chang	e based or	n final asse	ssment.				



Substantive testing approach Analytical testing approach

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Statement of Revenues, Expenses and Changes in Net Position

STATEMENT OF ACTIVITIES	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UB	SU	UMGC	UMBC	UMCES	System
Tuition and fees													
Less scholarship allowances													
Federal grants and contracts													
State grants and contracts													
Nongovernmental grants and contracts													
Sales and services of educational departments													
Auxiliary- residential													
Auxiliary- parking													
Auxiliary- dining													
Auxiliary- bookstore													
Auxiliary- athletics													
Auxiliary- other services													
Less auxiliary scholarship allowances													
Other operating revenues, net													
State appropriations						Te	sted centra	ally					
Pell grants													
Gifts													
Investment income													
Capital grants and gifts													
Capital appropriations	Tested centrally												
Additions to permanent endowments													

Operating Expenses							
Interest expense on capital asset-related debt							
Other nonoperating revenues (expenses), net							
Transfers to other system institutions							

Legend: Substantive testing approach Analytical testing approach **Subject to change based on final assessment.

	Substantive Approach	Analytical Approach	Totals
Assets	\$ 10,490,112,431	\$ 163,509,160	\$ 10,653,621,591
Liabilities	\$ 3,783,634,746	\$ 117,103,382	\$ 3,900,738,128
Revenues	\$ 4,895,817,925	\$ 820,125,136	\$ 5,715,943,061
Expenses	\$ 5,403,345,576	\$ 28,603,027	\$ 5,431,948,603



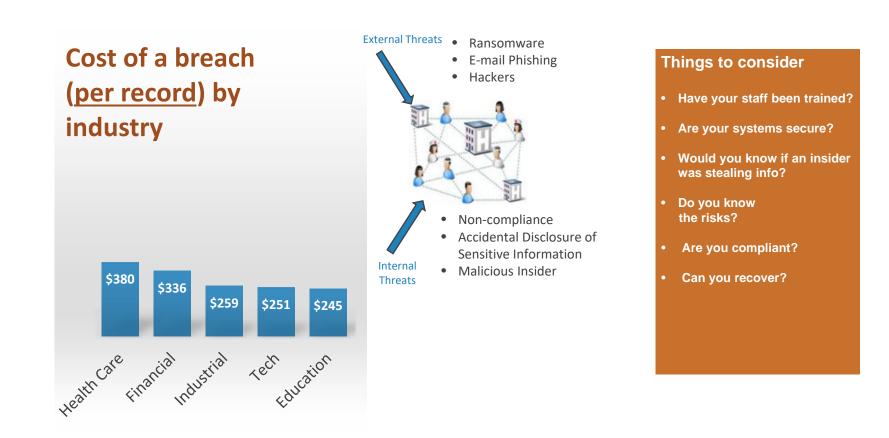
Control Understanding

- Understand the Control Environment- All locations
- Walkthrough of key controls- All locations for the areas tested substantively
- Testing the effectiveness of key controls:
 - Tuition revenue- All locations except UMCES and System Office
 - Payroll- All locations
 - Nonpayroll expenses (except depreciation and interest)- All locations
- Consideration of Information of Technology- All locations



Information Security and Compliance Issues

Regulatory pressure is increasing - \$22,855,300 in fines (2017)





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Upcoming GASB Pronouncements

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GASB 95, Postponement of the Effective Dates of Certain Authoritative Guidance





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Upcoming GASB Pronouncements

June 30, 2021

- GASB 84, Fiduciary Activities
- GASB 90, Majority Equity Interests

June 30, 2022

- GASB 87, Leases
- GASB 89, Accounting for Interest Cost before the End of a Construction Period

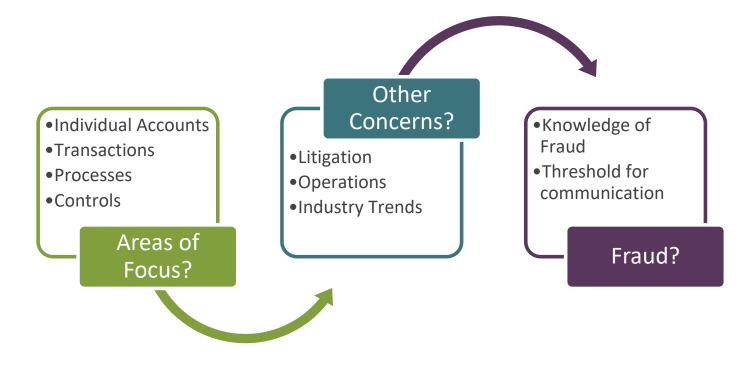
<u>June 30, 2023</u>

• GASB 91, Conduit Debt Obligations



Governance Input

As independent auditors, we work **for** governance and work **with** management to accomplish the audit. Your input is valued as we develop our audit plan and approach.





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Appendix

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Resources

Articles, Webinars, and Tools www.claconnect.com



REDUCING RISK | ARTICLE Strong Vendor Recordkeeping Can Help Protect Higher Ed Orgs From Fraud



REGULATIONS | EVENT Parting with Perkins: What the New Guidance Means for Your Institution



REGULATIONS | ARTICLE

Don't Underestimate Revenue Recognition's Impact on Your College or University



REDUCING RISK | ARTICLE

Four Rules of Thumb for Assessing Public-Private Partnerships in Higher Education



Resources

Other ways CLA can help you reach your goals

- •Internal control assessments
- •Ethics and fraud training
- Forensic services
- Data analytics
- •Quality assessment review
- •IT risk assessments
- Vulnerability assessments
- •Executive search
- •Human resource assessments
- Succession planning
- Telecom
- •Grant compliance
- ACA compliance
- •Evaluation of employee benefit plans
- •Enterprise risk management
- Investment policies
- •Financial forecasting
- Program profitability analysis
- Finance department assessments



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Higher Education Industry Trends

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Key Issues and Challenges Facing Higher Education

Program profitability	Changing demographics	Changing technology expectations	Tax reform implications
New Accounting Standards	Cybersecurity and data breaches	Enrollment Planning: Modeling for the future, sustainability, competition	Closures and Mergers in for-profit and non-profit sectors
Higher Education Reauthorization Proposals: Simplification of Loan Programs	Deferred Maintenance	Compliance Issues: Clery Act, Student Financial Aid, Title IX	Succession Planning: Key positions, inflexibility of tenured faculty, early retirement programs





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Chrissy Bowman Higher Education Principal Christina.bowman@claconnect.com O: 410-308-8064 C: 410-294-2563





BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION, INFORMATION OR DISCUSSION

TOPIC: Update of Office of Legislative Audit Activity

COMMITTEE: Audit Committee

DATE OF COMMITTEE MEETING: June 3, 2020

Since the Committee's December meeting, the Office of Legislative Audits (OLA) has not published any reports of USM institutions:

OLA Engagements Currently Active:

- University of Maryland College Park (IT/IS portion);
- Towson University;
- Frostburg State University; and
- Bowie State University.

FISCAL IMPACT: none

CHANCELLOR'S RECOMMENDATION: none

COMMITTEE ACTION: None

DATE:

BOARD ACTION: None

DATE:

SUBMITTED BY: David Mosca



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION, INFORMATION OR DISCUSSION

TOPIC: Follow up of Action Items from Prior Audit Committee Meetings

<u>COMMITTEE</u>: Audit Committee

DATE OF COMMITTEE MEETING: June 3, 2020

SUMMARY:

See Attachments:

Attachment A: Listing of Open Action Items From 2018 – 2020 Audit Committee Meetings.

Attachment B: Update of the FYE 6/30/2019 A133 Single Audit Repeated Report Findings

FISCAL IMPACT: none

CHANCELLOR'S RECOMMENDATION: none

COMMITTEE ACTION:	none	DATE:					
BOARD ACTION:	none	DATE:					
SUBMITTED BY: David Mosca							

Attachment A

USM Board of Regents Action Items From 2019 - 2020 Audit Committee Meetings 3-Jun-20

Action Item

<u>Status</u>

From March 2020 Audit Committee Meeting

1.	Establish update process to monitor progress of correcting A133 Repeated Audit Findings - CSU and UMES	Update included in this June 3, 2020 meeting.
2.	Review IT/IS security policies and practices for using personal equipment in teleworking.	Discussion included in this June 3, 2020 meeting's closed session.

From December 2019 Audit Committee Meeting

1.	Include a footnote to provide clarity of "Other Expense line item in Combining Statement of Activities	Will be included with FYE 2020 financial reporting.
2.	Include Audit of FSU's Student Affairs Director's Financial and HR Activities	Added Internal Audit's 2020 plan of activity.

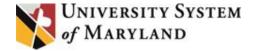
From October 2019 Audit Committee Meeting

1.	Include ongoing discussion of Foundation Policy Development and Oversight at each FY 2020 Audit	First update included with Audit Committee's 12/18/2019 meeting. Second
	Committee meeting. Get Presidents' input.	in March meeting. Postponed in June 2020 meeting.
2.	Universities shall submit their ERM plan of implementation to the Audit Committee and annual produce risk	Plan's are due in the Spring of 2020 and implementation by July 2021.
	dashboards. Contact UMB's Department of Health as a resource for implementing ERM. Internal Audit	Internal Audit will incorporative ERM implementation audits in 2021.
	should audit implementation of ERM.	Audit Committee will be regularly updated.
3.	Invited internal audit staff to future meetings.	To be completed at December 2019 and March 2020 meetings (March visits
		moved to future date.)

Note: Action items concluded prior to the March 2020 BOR Audit Committee meetings are not included in this schedule.

University System of Maryland A133 Single Audit Update of Repeat Report Findings Audit Year Ended 6/30/2019

Institution	Type of Finding	New / Repeat	Status
FSU	 Borrower Data Transmission and Reconciliation (Direct Loan) – Monthly reconciliations of borrower information per the Direct Loan Servicing System and the institutions' records are required under Federal guidelines. (2017) Student Enrollment Reporting - Untimely and inaccurate submission of student enrollment status changes to National Student Loan Data System within 60 days of change. NSLDS is used for Ioan repayment notifications based on changes such as graduation, withdrawals, or reducing classes from full time to 		Cleared by SB & Co. Cleared by SB & Co.
	part time. (2018)		
CSU	 Verification - Obtaining the proper proof of information reported on the student's Institutional Student information Record (ISIR) and making the corrections through the Central Processing System based on results. (2017) Borrower Data Transmission and Reconciliation (Direct Loan) – Monthly reconciliations of borrower information per the Direct Loan Servicing System and the institutions' records are required under Federal guidelines. (2017) 	Repeat Repeat	Cleared by SB & Co. In-Process – Corrective action plan was implemented in 2019. The reconciliations are being done consistently but it is a manual process. CSU hired a consultant to help streamline the process. It is expected this issue will be resolved by December 2020 and will likely remain a repeated finding for the FY2020 audit.
UB	1. Student Enrollment Reporting - Untimely and inaccurate submission of student enrollment status changes to National Student Loan Data System within 60 days of change. NSLDS is used for loan repayment notifications based on changes such as graduation, withdrawals, or reducing classes from full time to part time. (2018)	Repeat	In-process –A revised corrective action plan was implemented in March 2020. The finding will likely be repeated due the timing nature of the finding and the A133 audit reporting.
UMES	1. Student Enrollment Reporting - Untimely and inaccurate submission of student enrollment status changes to National Student Loan Data System within 60 days of change. NSLDS is used for loan repayment notifications based on changes such as graduation, withdrawals, or reducing classes from full time to part time. (2017)	Repeat	Cleared by SB & Co.
UMBC	1. Student Enrollment Reporting - Untimely and inaccurate submission of student enrollment status changes to National Student Loan Data System within 60 days of change. NSLDS is used for loan repayment notifications based on changes such as graduation, withdrawals, or reducing classes from full time to part time. (2018)		Cleared by SB & Co.
UMCP	1. Return of Title IV Funds – Students indicated as being on a leave of absence did not have the appropriate documentation in their file and therefore, the calculation of the Title IV refunds was not completed (2018)		Cleared by SB & Co.
BSU	1. Student Enrollment Reporting - Untimely and inaccurate submission of student enrollment status changes to National Student Loan Data System within 60 days of change. NSLDS is used for loan repayment notifications based on changes such as graduation, withdrawals, or reducing classes from full time to part time. (2017)	Repeat	Cleared by SB & Co.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION, INFORMATION OR DISCUSSION

TOPIC: Convening Closed Session

COMMITTEE: Audit Committee

DATE OF COMMITTEE MEETING: June 3, 2020

SUMMARY:

The Open Meetings Act permits public bodies to close their meetings to the public in circumstances outlined in §3-305 of the Act and to carry out administrative functions exempted by §3-103 of the Act. The Committee on Audit will now vote to reconvene in closed session. The agenda for the public meeting today includes a written statement with a citation of the legal authority and reasons for closing the meeting and a listing of the topics to be discussed. The statement has been provided to the regents, it is posted on the USM's website and copies are available here today.

<u>ALTERNATIVE(S)</u>: No alternative is suggested.

FISCAL IMPACT: There is no fiscal impact.

<u>CHANCELLOR'S RECOMMENDATION</u>: The Chancellor recommends that the BOR Audit Committee vote to reconvene in closed session.

COMMITTEE ACTION:	DATE:
BOARD ACTION:	DATE: 6-3-2020
SUBMITTED BY: David Mosca, 443.367.0035, dmosca@usmd.edu	



STATEMENT REGARDING CLOSING A MEETING OF THE USM BOARD OF REGENTS

- Date: June 3, 2020
- Time: 10:00 AM
- Location: Universities System of Maryland Office

STATUTORY AUTHORITY TO CLOSE A SESSION

Md. Code, General Provisions Article §3-305(b):

- (1) To discuss:
 - [] (i) The appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom it has jurisdiction; or
 - [] (ii) Any other personnel matter that affects one or more specific individuals.
- (2) [] To protect the privacy or reputation of individuals with respect to a matter that is not related to public business.
- (3) [] To consider the acquisition of real property for a public purpose and matters directly related thereto.
- (4) [] To consider a preliminary matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State.
- (5) [] To consider the investment of public funds.
- (6) [] To consider the marketing of public securities.
- (7) [] To consult with counsel to obtain legal advice on a legal matter.
- (8) [] To consult with staff, consultants, or other individuals about pending or potential litigation.
- (9) [] To conduct collective bargaining negotiations or consider matters that relate to the negotiations.

FORM OF STATEMENT FOR CLOSING A MEETING

- (10) [] To discuss public security, if the public body determines that public discussions would constitute a risk to the public or public security, including:
 - (i) the deployment of fire and police services and staff; and
 - (ii) the development and implementation of emergency plans.
- (11) [] To prepare, administer or grade a scholastic, licensing, or qualifying examination.
- (12) [x] To conduct or discuss an investigative proceeding on actual or possible criminal conduct.
- (13) [x] To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter.
- (14) [] Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiation strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- 15) [x] To discuss cybersecurity, if the public body determines that a pubic discussion would constitute a risk to:
 (i) security assessments or deployments relating to information resources technology;
 (ii) network security information, including information that is:
 1. related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity;
 2. collected, assembled, or maintained by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or
 (ii) deployments or implementation of security personnel, critical

(iii) deployments or implementation of security personnel, critical infrastructure, or security devices...

Md. Code, General Provisions Article §3-103(a)(1)(i):

[x] Administrative Matters

TOPICS TO BE DISCUSSED:

Legislative audit matters that are ongoing and, therefore, confidential; discussion of cybersecurity that would constitute risk to components of a security system, discussion of investigative matters which may lead to criminal prosecution; calendar year 2020 internal audit plan of activity; and the committee meeting separately with the independent auditors and the director of internal audit.

REASON FOR CLOSING:

- 1) To maintain confidentiality of discussions of cybersecurity that would constitute risk to components of USM's security system (§3-305(b)(15));
- To maintain confidentiality of discussions of ongoing investigations by the USM Office of Internal Audit's and outside agencies, which potentially could result in criminal prosecutions (§3-305(b)(12));
- To maintain the confidentiality of matters involved in ongoing legislative audits, as required by Section 2-1226 of the State Government Article of the Annotated Code of Maryland (§3-305(b)(13));
- 4) To carry out an administrative function: discussion of calendar year 2020 audit plan of activity by the USM Office of Internal Audit (§ 3-103(a)(1)(i); and
- 5) To carry out an administrative function: the Committee's separate meetings with the independent auditors and the Director of Internal Audit (§3-103(a)(1)(i)).