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**TO:** Thomas G. Slater (*chair*)  
Barry P. Gossett (*vice chair*)  
Patricia S. Florestano

Louise Michaux Gonzales  
Frank M. Reid, III  
Paul L. Vance

**FROM:** Irwin L. Goldstein  
Vice Chancellor

**DATE:** January 19, 2012

**SUBJECT:** Meeting of January 25, 2012

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The Committee on Effectiveness and Efficiency of the Board of Regents will meet in public and closed sessions on Wednesday, January 25, 2012 beginning with the public session at 1:00 p.m. in the Atrium of the Wilson H. Elkins building, followed by the closed session beginning at 2:00 p.m. in the Chancellor's Conference Room. The agenda and supporting materials for the meeting are enclosed. Lunch for the Regents will be provided in the Chancellor's Conference Room beginning at 12:15 p.m.

I look forward to seeing you next week.

Enclosures

cc: Chairperson Orlan Johnson  
Other Members, USM Board of Regents  
Office of the Attorney General  
Members of the Chancellor's Council  
Academic Affairs Advisory Council  
Administrative Affairs Vice Presidents

Dr. Joyce Shirazi, CUSF  
Mr. Willie Brown, CUSS  
Mr. Emmanuel Welsh, USMSC  
Office of Communications  
VCAA Senior Staff  
VCAF Senior Staff

University of Maryland, Baltimore 1807 • University of Maryland, College Park 1856 • Bowie State University 1865 • Towson University 1866  
University of Maryland Eastern Shore 1886 • Frostburg State University 1898 • Coppin State College 1900 • Salisbury University 1925  
University of Baltimore 1925 • University of Maryland Center for Environmental Science 1925  
University of Maryland University College 1947 • University of Maryland, Baltimore County 1966