

RESPONSES OF USM PRESIDENTS TO THE

DRAFT FY2019 CAPITAL IMPROVEMENT PROGRAM (CIP) DRAFT FY2018 SYSTEM FUNDED CONSTRUCTION PROGRAM (SFCP)

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*No letter included. UMUC did not make a capital budget submission this year



JAY A. PERMAN, MD President

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May 3, 2017

Robert L. Caret, PhD Chancellor University System of Maryland 701 E. Pratt Street Baltimore, MD 21202

Dear Chancellor Caret:

Thank you for the opportunity to comment on the draft FY 2019 Capital Improvement Plan (CIP) and FY 2018 System Funded Construction Program (SFCP). Your continuing support for UMB and the capital projects necessary to excel in the life sciences, law and social work is greatly appreciated.

FY 2019 – FY 2028 Capital Improvement Program

As you have undoubtedly heard me say many times, the renewal of our existing facilities and campuswide infrastructure is critical to UMB's ongoing success in fulfilling its missions of research, education, service and clinical care. Facilities Renewal and reinvestment is a major theme in the recently completed UMB Facilities Master Plan. To that end, I continue to place renovation and infrastructure projects as the highest priority in the UMB FY 2019 CIP and have not asked for any new buildings.

Following are specific comments on projects included in the draft FY 2019 CIP:

Central Electric Substation

This project is critical to UMB. The campus is vulnerable to electrical failures, which could have a devastating impact on the campus, especially our research enterprise. This vulnerability will not be eliminated and continue to threaten the campus until the central electric infrastructure and electric substation project is fully implemented.

The draft FY 2019 CIP includes the third year of funding for this nine phase Electrical Infrastructure. I appreciate your continuing support for this important project and ask that the project funding remain high in the USM capital request.

School of Social Work Renovation and Addition

The School of Social Work has grown considerably since the 1982 when a building addition opened to house its students, faculty and staff. In 2002, the School gained additional space in the Law/Social Work building for its expanding research activities. Since then, the Social Work School has continued to increase its enrollment and has greatly added to its research portfolio. The School's facilities are overcrowded and in need of major renewal and modernization. We have been forced to lease space several blocks from the campus for the School's very well-funded Institute for Innovation and Implementation. The lack of space curtails opportunities for revenue generation from Social Work's continuing education program. Further, the School needs additional space to expand training and

assistance in the treatment and prevention of opioid addiction. I appreciate that the Social Work project has moved into the first five years of the CIP, but ask that the funding be advanced even further so that renovation and construction can begin within the next five years.

Campus-wide Infrastructure Improvements

In addition to the electrical infrastructure need, UMB is facing an additional \$482 million deferred maintenance/facilities renewal backlog as documented in a recent report that inventoried the condition of our major buildings. This amount is exclusive of the renovation and restoration of our land bank buildings or the modernization of facilities and spaces to meet the evolving needs and requirements of health sciences education and research. The most urgent infrastructure needs are in our school buildings that house both education and research such as the Medical School Teaching Facility and Bressler Research Building. The campus has made facilities renewal a priority and the amount of operating funds being directed to renewal projects has increased significantly each year since 2010. In FY 2018, UMB will fund the mandated Board of Regents facilities renewal increase of \$1.7 million. Moreover, we will add another \$1.3 million, bringing the total \$14 million. However, the enormity of the deferred maintenance backlog cannot be fully addressed by the operating and capital facilities renewal budgets. We need ongoing funding from the capital budget to make a real impact on our backlog. I appreciate that this project has moved into the first five years of the CIP, but request funding be increased from \$5 million to \$10 million a year for campus-wide infrastructure improvements and begin in FY 2019.

Medical School Teaching Facility (MSTF) Renovation

The Medical School Teaching Facility (MSTF) was opened in 1978 to house medical education and research. This highly productive and fully occupied building has not undergone any major renovation so that its mechanical and electrical systems are at the end of their useful lives; research laboratories are outdated; teaching spaces are out-of-date; and, faculty and staff offices, lounges and public areas are worn-out. The opening of the Health Sciences Facility III project in late 2017 will allow us to relocate a portion of the research activities now housed in MSTF and begin a phased renovation of the building. The project has been included in the second five years of the FY 2019 CIP. Thank you for including the MSTF project in the ten year CIP but, I respectfully request that you move it into the first five years of the CIP.

Davidge Hall Restoration

Davidge Hall, constructed in 1812, is the oldest medical school building in North America still in use for medical education. It was designated a state historical site in 1970, entered the National Register of Historic Sites in 1974 and was designated a National Historic Landmark by the Department of the Interior in the 1980s. Davidge Hall underwent a complete renovation in the early 1980s and its roof was replaced in the early 2000s. However, 1980s restoration protocols thought to be correct by preservation experts at the time are causing deterioration to the historic facility. If Davidge Hall is to survive as the only remaining example of a cutting edge medical education and research facility of the nineteenth century, it must be remediated sooner rather than later. The Medical Alumni Association has started raising funds for Davidge Hall's restoration with a goal of \$5 million within the next few years. I ask that you please move the restoration of Davidge Hall into the first five years of the FY 2019 CIP.

School of Nursing Renovation

The School of Nursing complex is comprised of two buildings, the north wing constructed in 1970 and the main building in 1998. The School of Nursing Renovation project included in the second five years of the FY 2019 CIP focuses on upgrading the north wing and modifying selected areas of the main building to support today's requirements of nursing education. The work in the north wing will include replacing much of mechanical and electrical infrastructure, new windows, asbestos removal, and modernization of classrooms. I request that this project remain in the ten year CIP.

Pharmacy Hall Renovation

Pharmacy Hall South was constructed in 1982 and has not undergone any substantial renovation since that time. Mechanical and electrical systems as well as other building infrastructure are at the end of their useful lives and require upgrading. Further, the spaces need to be modernized to work in tandem with the Pharmacy Hall North addition completed in 2010. Thank you for including this project in the ten year CIP and I request that it remain.

FY 2018 System Funded Construction Program

The preliminary FY 2018 SFCP request includes one cash-funded project, the development of an **Inter-Professional Education Center**. Inter-professional education (IPE) has been one of my top priorities for UMB since assuming the presidency in 2010. I believe it is critical to prepare all University students to provide high-quality, affordable health care and human services within a team-based model. As many of you know, I host a weekly clinic in which students from all of the UMB schools participate in patient care. And while this is a good start, IPE needs to become more routinized on the campus.

I have been able to attract a generous gift to begin an IPE Center on campus where students and faculty from the UMB schools can come together to interact and learn from each other with the goal of improving the delivery of patient care and related services. The imagined IPE Center will provide students with educational experiences that range from the theoretical to the practical, from case studies to simulation to actual patient evaluations and care. During the coming year, those charged with developing a strong IPE program will have completed their analysis of the various sites being considered for the Center. Therefore, I request your continued support for this very important Inter-Professional Education opportunities provided by UMB.

In closing, I want to thank you again for providing an opportunity to comment on the draft FY 2019 CIP and FY 2018 SFCP and for your continuing support of UMB. I welcome any questions concerning our proposed projects.

Sincerely, Jay A. Perman, MD President

EC: Dawn Rhodes Mark Beck Angela Fowler-Young



OFFICE OF THE PRESIDENT

Main Administration Building College Park, Maryland 20742 301.405.5803 TEL 301.314.9560 FAX

May 4, 2017

Dr. Robert L. Caret Chancellor University System of Maryland Office 3300 Metzerott Road Adelphi, MD 20783-1690

Dear Chancellor Caret:

I am responding to Mark Beck's request for comments on the draft capital budget programs prepared by USMO.

DRAFT FY 2019-2028 CAPITAL IMPROVEMENT PROGRAM

We greatly appreciate USMO's ongoing support of our capital needs. In particular, we thank you for including funding in the base request for our five highest priority building projects: A. James Clark Hall, Brendan Iribe Center for Computer Science and Innovation, New Cole Field House, School of Public Policy Building and Chemistry Building Wing 1 Replacement.

I know you already understand our significant deferred maintenance and space shortage problems and the barrier they impose for us in our efforts to elevate programs and recruit the best faculty and students. We are missing opportunities and failing to recruit top faculty and students multiple times every year across the university, in part because we are not able to compete with our peers in terms of the working environment we can offer potential faculty and students. Poor quality and inadequate quantity of space also hampers our ability to meet USMO's expectations for enrollment growth with an emphasis on degrees awarded in the STEM areas, research growth and technology commercialization. We have and will continue to vigorously pursue private funding and allocate institutional funds whenever possible to help address these critical needs. However, due to the magnitude of the problem, we still need major CIP increases to address these issues in a timely manner. Therefore, we urge USMO to work vigorously to get some of our "next tier" requests into the Governor's five-year CIP, and stand ready to support this effort. In particular, the Brain and Behavior Research Building Phase I, which is our top priority "next tier" request, will enhance our ability to expand our programs in neuroscience and partner with UMB to develop more translational research in this and related fields.

We ask that you make one minor correction to the New Cole Field House budget. The FY 2019 amount of \$16,879,000 of State funds should be changed to \$18,730,000. The \$16,879,000 preauthorization of construction funds in FY 2019 in the Capital Budget Bill did not include \$1,851,000 of planning and equipment funds that were in the last Governor's CIP. With this Chancellor Robert L. Caret May 4, 2017 Page 2

change, the project will be allocated a total of \$32.5M of State funds, which includes the additional \$7.5M provided in FY 2019.

DRAFT FY 2018-2022 SYSTEM FUNDED CONSTRUCTION PROGRAM

We appreciate that our North Campus Dining Hall replacement, on-going High Rise Residence Halls Renovations, SCUB I renewal and South Campus Recreation Center are included in the draft SFCP. However, we are concerned about the nine projects which have not been recommended in the draft SFCP, which include six housing/dining projects that are an essential component of our 15-year strategic plan for on-campus housing which is needed to enhance our ability to recruit, retain and graduate an excellent and diverse student population.

In particular, we are very concerned that our top priority project, New Residence Halls (900 beds), is not included. We understand that USMO is working with an annual debt authorization target in the SFCP. Given the critical need for this project, we are willing to defer or cash fund other UMD projects at this time in order to add this one and remain within USMO's target. We hope that in the future, USMO's target will increase so we may restore the funding schedule for these projects, and potentially add the projects currently not included, especially the housing projects in our strategic plan. The attached revised SFCP adds the New Residence Halls project in FY 18-21, defers the High-Rise Residence Halls Renovations and South Campus Recreation Center two years, and reduces the budget of the South Campus Recreation Center from \$35.6M to \$25M. Also, we propose to cash fund SCUB I Renewal rather than debt finance it. In addition, the annual funding amounts for the projects have been spread out over multiple fiscal years. We understand that USMO is working on a method to ensure that future funds are preauthorized so we can award design/build or construction contracts in the earlier fiscal years, with only a portion of the funds authorized. The revised SFCP results in annual debt financing totals that vary by about \$1M or less from the annual totals provided to UMD by the draft USMO SFCP, with a total increase of only \$1.4M over the five-year period.

The New Residence Halls project, which is a key component of our housing strategic plan, is critically needed to replace about 840 beds to be lost by fall 2023; about 645 beds lost due to demolition of four sub-standard residence halls and about 195 beds lost as a result of renovations in four residence halls. The net gain by fall 2023 will only be about 60 beds. A chart providing details of this future bed count is attached. The schedules of the new housing and renovation projects on this chart are based on our proposed SFCP revision.

We completed an Undergraduate Student Housing Market Study this year which calculated a demand of 3,336 new and replacement beds. Demand was conservatively calculated assuming no future enrollment growth over the next five years, even though our undergraduate enrollment grew 13% since 2007. The study highlighted the need for replacements and renovations given this calculated demand and the 57 year average age of our existing inventory. The study also examined our occupancy rates and surveyed local private housing. Our undergraduate housing has been over 100% occupied with an average fall waiting list of 538, and approximately 93% of freshmen live on campus. In addition, local privately owned housing purpose-built for students

Chancellor Robert L. Caret May 4, 2017 Page 3

has low vacancy rates, rich amenities and nearly all require a 12-month lease which is problematic for many of our students.

Thank you for the opportunity to provide these comments. Should you have any questions, please call me or Mr. Carlo Colella, Vice President for Administration and Finance.

Sincerely,

Willin D LA

Wallace D. Loh President

- cc: Mr. Mark Beck Dr. Linda M. Clement Mr. Carlo Colella Dr. Eric Denna Mr. Arshad M. Mughal Dr. Mary Ann Rankin
- Mr. Brian Ullmann Mr. Joseph Vivona Mr. Ross Stern Mr. Robert Reuning Dr. Amitabh Varshney Mr. William Olen

Mickey L. Burnim, Ph.D.

President



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May 03, 2017

Dr. Robert L. Caret Chancellor University System of Maryland 3300 Metzerott Road Adelphi, MD 20783

RE: RESPONSE TO USM CIP/SFCP MATERIALS

Dear Chancellor Caret:

Bowie State University submitted its request for the FY 2019-2028 Capital Improvement Program (CIP) and the FY 2018-2027 System Funded Construction Program (SFCP) in accordance with our priorities including our efforts to close the achievement gap and graduate more STEM majors.

The university requested funding in the CIP FY 2019-2028 for a New Communication Arts & Humanities Building, funds for a Public Safety and Telecommunications Complex, funds to renovate the McKeldin Complex, funds to renovate the Thurgood Marshall Library and funds to replace the Facilities and Maintenance building. Our out year requests included funding requests for renovating the James Complex and the James E. Proctor Building (formerly Center for Learning and Technology Building), and funding to renovate the Henry Administration building.

Our SFCP FY 2017-2026 requests included funding for two new Residence Halls. A follow up demand study we commissioned confirmed that this is still an important need for the University.

We understand that the state and USM must prioritize the allocation of limited capital resources and note and do appreciate the funding for the Communication Arts and Humanities building is included in the board's recommendation and in the Governor's budget. As indicated in years, I still have serious concerns regarding the "strawman" proposal as presented. The proposal does not recommend any capital funds for Bowie State University until FY 2021. The much needed Communication Arts & Humanities Building has been deferred to FY 2021. The remaining projects requested have been deferred to the out years of the proposal by at least 5 years.

Our Facilities Master Plan calls for the replacement of the outdated Martin Luther King, Jr. (MLK) building in order to meet current needs and support future growth. Built in 1974 and never renovated, the MLK building houses our Departments of Communications, English and Modern Languages, and History and Government and is woefully inadequate. The problems with this building are numerous:

Letter to Dr. Robert L. Caret May 3, 2017 Page 2

- Structural problems and cracking floor slabs
- Outdated heating, ventilation and air conditioning system
- Antiquated fire alarm system which does not meet ADA standards
- Bathrooms not ADA accessible
- Electrical systems outdated
- Elevator not ADA compliant
- Small classroom spaces which do not support proper instruction
- Auditorium used for major convocations is too small and is not ADA-compliant

The MLK building supports our communications and humanities programs and it is by far our most heavily used academic building. Every student must take general education classes and so all students use this building. With an enrollment of nearly 5,600 and plans to grow that enrollment, it is critical that we replace this major facility. The feasibility study conducted for the potential reuse of the MLK facility confirms that the building must be replaced.

The University respectfully requests continued support for the Communication Arts & Humanities Building. Continued delays in funding this project will require the University to devote more of our resources to maintain and operate an inadequate facility thereby limiting our ability to offer high quality programs for our students. The University also requests consideration for advancing the recommended funding schedule for the remaining requested projects and all possible assistance to move all of our projects into the governor's CIP.

The FY 2018-2027 SFCP request reflects the need to promptly address our commitment to provide adequate and modern housing for our students. We note that our proposed Residence Halls are included on the deferred list pending a further review as are most USM housing requests. The University will continue to assess its need for on campus housing in order to attract and retain quality students.

Thank you for the opportunity to discuss our proposed capital program. We look forward to working with you and the Board of Regents towards the mutual benefit of Bowie State University and the University System of Maryland.

Sincerely,

M. L. Burnin

Mickey L. Burnim

cc: Joe Vivona Weldon Jackson Karl Brockenbrough Darryl Williford Mark Beck



May 4, 2017

Chancellor Robert L. Caret 3300 Metzerott Road Adelphi, MD 20783

RE: Draft CIP/SFCP Materials

Dear Chancellor Caret:

Kim Schatzel, Ph.D. President

Office of the President

Towson University 8000 York Road Towson, MD 21252-0001

t. 410 704-2356 f. 410 704-3488 kschatzel@towson.edu Thank you for the opportunity to comment on the draft FY 2019 Capital Improvement Program (CIP) and the FY 2018 System Funded Construction Program (SFCP). We appreciate your continued support for the new Science Building, College of Health Professions Building, and the University Union Renovation/Addition.

With regard to the CIP, we concur with the proposed plan's funding for the new Science and College of Health Professions buildings. However, we are concerned that a number of projects from other institutions were added to the supplemental list while the start of the Visual and Communications Technology Renovation project funding was delayed until FY 2024. Without this renovation, a major component of the academic core, with over 200,000 gross square feet, will be unable to support current and projected enrollment.

Regarding the SFCP, we request the Phase V Housing and Garage be funded as we requested beginning in FY 2021. Currently Towson University operates with a 2,500 bed house deficit that provides:

- 1. we cannot offer university housing to transfer students, a segment that comprises 50% of our undergraduate enrollment.
- 2. increases to freshman enrollment, with 87% living on campus, are seriously challenged.

Simply put, without additional housing, Towson University's efforts to fulfil our mission as a USM growth institution are at risk.

Again, thank you in advance for your support of these requests and I look forward to discussing Towson University CIP and SFCP budget at the Capital Budget Workshop on May 12.

Sincerely

Kim Schatzel, Ph.D. President



UNIVERSITY OF MARYLAND EASTERN SHORE Office of the President

May 4, 2017

Dr. Robert L. Caret Chancellor University System of Maryland 3300 Metzerott Road, Adelphi, Maryland 20783

RE: UMES Comments on the Draft FY 2018 – FY 2028 Capital Improvement Program and System Funded Construction Projects

Dear Chancellor Caret:

We have reviewed the draft "Straw Man" USM FY 2018 – FY 2028 Capital Improvement Program (CIP/SFCP), and have found it in so many ways not supportive of UMES facility needs, goals, mission, and aspirations. With the exception of the School of Pharmacy and Health Professions (SPHP) Phase I, most UMES projects have been delayed despite being in the capital budget process for more than 10 years. We request your consideration in bringing our proposed projects forward due in part to the condition of the buildings that require immediate renovation, replacement, and technology improvements, and the need to resolve life, health and safety concerns across the campus. Continued delay of these projects will hamper our ability to provide appropriate environments for our students and the needs of the various academic programs.

The UMES School of Pharmacy and Health Professions Project Part 2 Program for Phase I and Phase II was completed on October 7, 2016. Department of Budget and Management (DBM) approved the Phase I part on December 16, 2016. UMES requests that Planning funds for the SPHP Phase II be provided in FY 2020 instead of FY 2024 as shown in the draft CIP.

UMES opposes the rolling of its entire campus wide Site Improvement project and Infrastructure Development request in the amount of \$21,545,000 into the expanded USM facility renewal program. This action diminishes the importance of addressing our needed project on an appropriate scale and time. UMES only receives \$642,000 per year on the current USM facility renewal program, and with this schedule it will take UMES many years to address this single project request. Other System institutions similar projects have been funded and are being recommended for funding in the CIP.

We ask that our campus-wide Site Improvement and Infrastructure Development Project be funded in FY 2019. USM is aware, and Board Chairman Brady has seen first-hand, the

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cumulative damages in excess of \$2 M caused by the flooding of the Manokin Tributary on Kiah Hall and across the campus in 2016. We appreciate the concern expressed by Chairman Brady during his UMES visit in October 2016 and the acceptance and review of the Flood Mitigation Proposal he requested that we submit. This proposal was incorporated into our Site Improvement and Infrastructure Development Project, at the direction of USM. The UMES Hazard Mitigation Plan, which also addressed flooding issues, was submitted to USM in 2010 and approved by the BOR, MEMA, and FEMA, but has largely been ignored. The last significant Site and Utility Improvement Project funded at UMES was in 1993. The current request addresses UMES' decaying infrastructure, flood mitigation, and safety hazards associated with the absence of sidewalks for our students to traverse UMES' expansive campus.

In July 2012, UMES leadership reprioritized UMES' Five Year Capital Improvement Plan by replacing the Early Childhood Building project, which has been in the CIP for more than 15 years without funding, with the new Fredrick Douglass Library. The Early Childhood Building replacement project was scheduled by USM and Board of Regents for funding in FY 2017. The new Douglass Library, with project Program completed in October, 2013, was slated for funding in FY 2019; and now in the draft CIP, the project has been deferred to FY 2026. The project priority accorded the School of Pharmacy and Health Professions Building, due to urgent accreditation concerns, did not diminish the importance and necessity of the new Douglass Library project to the UMES academic mission. We request that funding for this project be moved up to FY 2020.

The Construction of the Farm Support buildings is very important for UMES "STEAM" programs and supports UMES' academic and land grant mission. In the USM/Board of Regents FY 2014 – 2023 CIP, the Farm Support building was scheduled for funding in FY 2020 despite being in the CIP for many years. The completed Part II building program was submitted to USM and DBM in 2010 for review and approval. This project was UMES project request priority #3 in 2003 (FY 2005) and today it is still in the USM CIP, but for funding in FY 2028. We request that this project be funded in FY 2020.

The renovation of Kiah Hall is not in the USM 10 year plan despite being in the CIP request for more than 10 years. The Kiah Hall building renovation will address the space inadequacies, efficiency, structural issues, and technological deficiencies in the building. It will further address the academic space deficiencies for the expanding academic programs and sustain the requirements of Association to Advance Collegiate Schools of Business (AACSB) International accreditation. It is no longer news that the Kiah Hall building basement floods repeatedly and is in the 100 year flood plain as indicated in the 2010 Hazard Mitigation Plan. Funding of the campus-wide Site Improvement and Infrastructure Development Project will correct the flooding problem and allow the Kiah Hall renovation project to be successful.

In the FY 2012 USM/BOR CIP, the Arts and Technology Building renovation and Wilson Hall renovation were proposed for Funding in FY 2017 and Carver Hall renovation/addition was proposed for planning funds in FY 2020. All of these projects have been dropped from the USM budget cycle beyond 2028. These are academic buildings that need to be renovated so that UMES will be able to provide modern facilities comparable to our sister institutions within the USM and that allow us to be competitive in attracting students.

With respect to our proposed 400 Bed New Residence Hall, we are requesting that the moratorium placed on this project since 2011 be lifted. The project feasibility studies and program were completed on April 22, 2011. At the time the housing feasibility studies was conducted, UMES was leasing over 300 beds in surrounding neighborhoods. This approach reduces UMES revenue, and makes it very difficult to sustain the maintenance of current housing stock. UMES requests the approval of this project. It will improve our student enrollment and retention by allowing us to house students on campus, and retain revenue currently used for leasing off-campus housing to allow us to begin renovating student dormitories on campus.

UMES needs the help and support of the USM BOR in making our institution a place where students want to study, learn, and live. In order to do so, we need modern facilities that place us on par with our competitors and peer institutions within and outside of the USM. We also need facilities that support our academic mission, unique programs and Doctoral Research University Carnegie classification. We believe that the UMES CIP that we submitted does these things and should receive greater consideration.

Chancellor, we thank you for your support and the leadership that you bring to the USM. We also thank the BOR, the Governor and the State of Maryland General Assembly for the support they have given to UMES over the years. However, if UMES is to achieve its full potential, we need your enhanced support.

Thank you for the opportunity to present UMES' response to the USM CIP. Please contact me if you require additional information.

Sincerely,

gilitte B. Bell

Juliette B. Bell, Ph.D. President

cc: Mr. Joseph Vivona COO/VCAF Mr. Mark Beck, Director USM Capital Planning Mr. Kevin Appleton, VPAA Dr. Maurice Ngwaba, AIA, AICP



One University. A World of Experiences.

OFFICE OF THE PRESIDENT 101 BRADDOCK ROAD FROSTBURG, MD 21532-1099

March 24, 2017

Chancellor Robert Caret University System of Maryland 3300 Metzerott Road Adelphi, Maryland 20783

Dear Chancellor Caret:

Thank you for the opportunity to comment on the facilities needs at Frostburg State University. As we have noted in previous letters, on average FSU has the oldest buildings among all of the institutions in the USM. Only three academic buildings have been built since 1977: the Performing Arts Center (1993), Compton Science Center (2003), and the Gira Center for Communications and Information Technology (2014). Other than Edgewood Commons, our public-private apartment-style complex, our newest residence hall opened its doors in 1976.

Education and Health Sciences

The first installment of \$2.5M for planning funds for our Education and Health Sciences Center was approved in FY2017 with an additional \$1M approved in the FY2018 capital budget. Funding for planning continues in the Governor's 5-Year Capital Budget for \$3.0M in FY2019 and \$1.631 in FY2020. Funding for construction is also in the Capital Budget for \$15.4M in FY2020 and \$53.654 in FY2021.

Existing space for education programs at the bachelor's, master's and doctoral levels, currently housed in part of an adapted library building built in 1965, is not able to accommodate adaptations to current technology, nor can the building be expanded. We believe our current facilities will not meet the future expectations of accrediting bodies. It is essential that we provide our teacher education students the opportunity to benefit from the new technologies that are transforming the landscape of education.

In the health sciences, our Bachelor of Science in Nursing completion program, which earned accreditation from the Commission on Collegiate Nursing Education (CCNE) in 2012, is our fastest-growing program on the campus, enrolling over 450 students this past fall. In fall 2014, we started a Master of Science in Nursing degree, with a focus on preparing nursing faculty, an area of nationwide workforce shortage, and graduated our first students this past December. We recently submitted proposals for Master of Science degrees in Nurse Practitioner.

In addition, FSU has a Bachelor of Science in Health Science program begun in fall 2016. Our plan is that over the next five years we will develop a Bachelor of Nutrition and Dietetics, a Doctorate in Nurse Practice, and we are also considering a Master of Public Health and Master of Health Care Administration.

This building, along with the academic programs, will allow FSU to build a focus and reputation in the area of rural health care. We hope this building will allow us to partner with regional health care provides to focus on applied research and applications of medicine and health care in a rural environment.

These programs would help to meet critical workforce needs in Western Maryland; however, we cannot expand our health care programs without adequate facilities. The legislature has signaled its interest in accelerating this project; I am requesting that the USM's support for this project be consistent with the interest demonstrated by our elected officials.

College of Business

Our College of Business classrooms and faculty offices are split between two aging buildings on opposite sides of campus, both of which are shared with other colleges. In addition to hampering the sense of academic community necessary for active collaboration and collegial exchange, this circumstance hinders the development of a business college that is otherwise vibrant, and keenly focused on institutional goals and growing. This project will provide FSU with instructional and business community outreach facilities that can support the current and projected undergraduate and graduate programs, including accounting, business administration, finance, human resource management, marketing, small business/entrepreneurship, business economics, public policy economics, quantitative economics and management (MBA), with a technology-based learning environment. A recently completed ARC-funded study on targeted industries for Western Maryland highlighted the opportunity for employment expansion in back-office financial and business operations. Our College of Business would be a major asset in recruiting and maintaining an expanded business-operations presence in Western Maryland.

Existing Facilities

Other existing facilities are badly in need of renewal, and we have an estimated \$39 million need to address deferred maintenance. Most of our academic and administrative buildings were constructed in the 20-year period between 1960 and 1980. The mechanical systems and infrastructure, both within the buildings and underground as support, have reached the end of their useful lives. This deterioration poses a safety threat to the students, faculty and staff who learn and work in these buildings.

The request we have made for funds for infrastructure is a modest one, \$2 million every other fiscal year. This funding would provide replacements and improvements to fire alarm systems, electrical gear and underground electric distribution, HVAC equipment, boilers, chillers, elevators, roofs, and underground telephone distribution lines. These improvements are necessary to prevent major service interruptions, improve life safety systems, and reduce ongoing maintenance costs. FSU is committed to and continues to make significant strides to

meet its BoR expectation for facilities renewal. However, even with that level of commitment the aging infrastructure of the campus is a challenge.

Student Housing

At the Finance Committee of the Board of Regents on March 31, 2016, we presented a proposal for a new residence hall and for the renovation of five existing residence halls. The Board of Regents approved a multi-year plan of raising our room rates an additional 2% to fund these renovations. Frostburg's room rates are the lowest within the USM, and we are convinced that this proposed increase is consistent with the market.

In June 2016 the Board of Regents approved the proposed funding for construction of a new 425 bed residence hall. Price proposals submitted in the RFP process indicate a need for additional funding of approximately \$4 million. These additional funds are requested as an increase of bonds for FY2019 and FY2020. Revenue to cover these additional bonds will be generated by increasing the room rates for the new residence hall.

FSU/USM Strategic Goals

A goal statement in FSU's Strategic Plan is to "enhance facilities and the campus environment in order to support and reinforce student learning." The USM Strategic Plan contains a similar subtheme: "Build, support and maintain world-class teaching, research, and living and learning facilities." As an institution that is crucial to the educational attainment and economic health of the state, especially Western Maryland, the support of the University System of Maryland's Chancellor and Board of Regents will be essential to FSU's progress.

Thank you for considering our request.

Sincerely,

Ronald Nowaczyli

Ronald H. Nowaczyk President



May 3, 2017

Robert Caret, Ph.D. Chancellor University System of Maryland 3300 Metzerott Rd. Adelphi, Maryland 20783

> RE: Coppin State University Response to the "Strawman" Capital Budget Proposals USM Preliminary Working Draft, May 1, 2017;
> *Ten-Year State Funded Capital Improvement Program (CIP) FY 2019-FY 2028;
> *Five-Year System Funded Construction Program (SFCP) FY 2018-FY 2022

Dear Dr. Caret:

Thank you for providing opportunity to comment on the above referenced documents. We agree with the "Strawman Draft," CIP and SFCP Capital Budget Proposal.

All projects are a part of the Facilities Master Plan approved by the USM Board of Regents.

Capital Improvement Plan (CIP)

1. **Renovate the existing Percy Julian Science building for the College of Business (COB)** (35,100 NASF/ 64,390 GSF). The core facilities problem for the University is the need to find a permanent-home for the College of Business (COB). The proposed renovated facility will support state-of-the-art smart classrooms, labs, research space, faculty offices, academic departments, academic/business resource centers, student-support services, and other academic support space.

The project identifies Coppin's commitment to the academic disciplines and professional practice associated with the College of Business. The renovations to Percy Julian will enhance Coppin State's services and commitment to its community through expanded opportunities to serve the business, economic development and educational needs of the area. It will also serve as a state-wide resource in the development, research and training of best urban educational practices for both traditional and non-traditional students and support and enhance the quality of academic life for students, faculty, and staff.

The project is part of the facilities master plan, approved by the Board of Regents. Facility Program Part I & II has been approved by the Department of Budget and Management. Planning funds are included in FY2018 and Coppin is requesting additional funds in FY2019 in order to complete the renovation in FY2022. The University is in the process of submitting a classroom utilization report as requested for FY2018.

2. **Renovation of the Grace Jacobs Office/classroom Building (OCL).** Currently, this building is the academic center of Coppin. It is a ten-story structure encompassing 140,855 gross square feet. The building contains classrooms and offices for most of the faculty on campus.

The renovation of Grace Jacobs (OCL) will provide state-of-art technology based smart classrooms and a much better learning environment to facilitate teaching and learning; which will support and enhance the quality of academic life for students, faculty, and staff. The renovations of the Grace Jacobs building will also permit the reconfiguration of faculty offices to provide better workspace, including departmental conference, lounge, and storage areas, along with proper reception and secretarial space. Through the renovation of OCL, Coppin will be in a better position to execute the mandates of its mission, serve the emerging educational opportunities in its market and address many of the critical facility deficiencies in its academic environment.

The project is part of the Facilities Master Plan approved by the USM Board of Regents.

System-Funded Construction Program (SFCP) Project(s) Description:

1. New Living & Learning Facility

Project Description: New Living & Learning Facility is a part of the approved facilities master plan. A new facility would enhance the student experience and support higher graduation and retention rates. This is critical to the accomplishment of Coppin's goals as identified in the enrollment projections. There is a growing demand for more campus housing. Coppin State is at capacity in its existing residence halls and the students who are currently residing in the adjacent neighborhoods have indicated a desire to live on campus.

Coppin is committed to providing high quality undergraduate and graduate education to both its traditional and non-traditional students. New facilities are crucial to maintaining the quality of academic programs, strengthening Coppin's community outreach effort, increasing enrollment and improving services to students.

2. New Student Center (Student Union Building)

Project Description: Construct new student center for campus community activities. The facility will:

• Serve as the central hub and focus of daily campus life for students, faculty and staff.

- Create an environment that will enhance the University's ability to draw students from regional base.
- Provide daily food service targeted primarily at commuter students, faculty, staff and the broader local community.
- Provide expanded student and campus life opportunities including recreation, fellowship, theatre, relaxation, and other similar activities.
- Provide retail services including books, supplies, sundries, computers and other items required by students, staff and faculty.
- Provide duplication and technology resource centers to facilitate student, staff and faculty activities.
- Provide large-scale multifunction space that will allow the University to successfully compete in attracting major academic and other conferences to the campus.

The facility will include lounge, ballroom, meeting rooms, recreation, student activities and organizations, career planning center, chapel, bookstore, vending resource center and student lockers, etc.

Finally, let me reiterate Coppin State's gratitude for USM's continued support as Coppin State continues to enhance and expand its offerings to meet the needs of its students and its community. Coppin understands the many challenges facing Baltimore and the State of Maryland. Through the continued financial support of the Board of Regents, the Governor and the General Assembly, Coppin State will continue to evolve as an institution to help develop solutions for these challenges.

I look forward to my opportunity to address the Board at the Workshop.

Sincerely,

Maria Thompson, Ph.D. President

MT/sej Attachment

cc: Mr. Joseph Vivona Mr. Roy Thomas Mr. Mark Beck

File:strawmanlet5.2.17



OFFICE OF THE PRESIDENT 1101 Camden Avenue Salisbury, MD 21801-6860 410-543-6011 1-888-543-0148 TTY 410-543-6083 FAX 410-548-2587 www.salisbury.edu

May 4, 2017

Dr. Robert Caret Chancellor University System of Maryland 3301 Metzerott Road Adelphi, MD 20783

Dear Chancellor Caret:

Thank you for the continued support from you, your staff and the Regents of the University System of Maryland pertinent to Salisbury University's capital program. With the opening of the Patricia R. Guerrieri Academic Commons, our new Softball Stadium and the pending completion of the new Intramural Fields and Soccer Fields, the spirits of our students, faculty and staff are high. The attendance at our sporting events has increased, and the Academic Commons opened to universal fanfare and continues to be the new hub for student academic activity. The Academic Commons has already won several awards including the prestigious US Green Building Council Wintergreen Award for achievement and commitment to a sustainable future.

Salisbury University recently engaged Ayers Saint Gross (ASG) to do a comprehensive space study of our campus, and they presented a Strategic Space Plan which indicated we remain woefully behind in our overall "Net Assignable Square Footage" (NASF) space proportionate to our student, faculty and staff population. The study specified deficiencies in classroom space (11,510 NASF deficit), laboratories (53,830 NASF deficit) and student physical education and recreation facilities (100,286 NASF deficit). As we plan to address these critical needs, the most recent CIP Strawman indicates a five-year gap from our last project until the next opportunity to improve our facilities. If the USM has plans for even modest enrollment growth at our institution, we must have the facilities necessary to meet student demand. Investment in our infrastructure has always been one of the most efficient and cost effective uses of University System of Maryland and State resources. We hope that the Governor, the University System of Maryland office and the Board of Regents also agree with this assessment, and support these requests.

Dr. Caret May 4, 2017 Page 2

Strawman Capital Improvement Program

Our capital program priorities for the next five years focuses on addressing much needed space considerations, based on the Facilities Master Plan and space analysis by Ayers Saint Gross.

Renovate Blackwell Hall

This is our top priority and pushing this project back three years handicaps our ability to position the campus for growth and other necessary development. Blackwell Hall, the former library, will be used for the consolidation of student serving offices into a 'one-stop shop' in order to provide greater service, efficiencies and convenience. This will pull the Registrar, Academic Advising, Career Services, Admissions, Financial Aid, Bursar, Counseling Center, and Student Health Services into one building. Moving these student serving departments will lay the ground work for other projects to move forward and provides an opportunity for departments to address their space needs. We ask that this project return to our initial request to begin Planning in FY2019.

Construct Fine and Performing Arts Complex

Our CIP request for a Fine and Performing Arts Complex has been pushed back four years, leaving SU with a lack of venue for many large events. Our largest current performing arts venue only has a capacity of 700 seats, considerably underserving a student headcount of 8700. Our overall student population and the scope of our academic programs in increasingly popular programs such as music, ceramics, digital design and glassblowing has grown substantially from when Fulton Hall – our current location for such events of any magnitude – was built in 1991. Fulton Hall's inherent physical limitations pose a significant impediment to our recruitment and retention of liberal arts students. A new Fine and Performing Arts Complex will not only serve our students, but could also host larger campus events, providing the Delmarva region with greater cultural opportunities and enhancing Town-Gown relationships.

Renovate Devilbiss Hall

Renovations to Devilbiss Hall were pushed back four years as well. Devilbiss Hall – home to our Health Sciences Department, our renowned Nursing program as well as portions of our newly-established College of Health and Human Services – has long standing issues with its HVAC system and poses some environmental health concerns. In addition to being extremely inefficient and lacking ventilation, this system continually breaks down and replacement parts are no longer available for some of its components. This building can no longer provide for current programmatic needs for laboratories (as indicated in our space study) and faculty offices.

Renovate Fulton Hall

Upon completion of the Fine and Performing Arts Complex, the renovation and repurposing of Fulton Hall will be necessary to fulfill the growing needs of our liberal arts programs. Fulton Hall's HVAC systems will have reached the end of their lifespan. New classroom and laboratory space are severely deficient for the largest school on our campus. This project was bumped out of the request queue altogether, and we ask that it be returned for consideration.

Dr. Caret May 4, 2017 Page 3

As presented in the Strawman, all of our projects, with the exception of the Dresser Property acquisition, have already been delayed several years or removed altogether. Because of the critical need for improved teaching and performance spaces for the arts, we request that these projects be moved forward and that the projects removed from the ten-year queue be added back as funding availability permits.

Strawman System Funded Construction Program

Our five-year SFCP request includes seven projects, utilizing a variety of funding methods: auxiliary bonds, cash, and public-private partnerships. While still preserving our fund balance as required by System office policy, we have been able to recently access these funds to help self-fund immediate needs. We are also exploring public-private partnership opportunities to fund projects such as residence halls and a parking garage. We will continue to explore any and all alternative funding opportunities, including private donations.

Renovate Maggs Natatorium

In prior years we have requested CIP funds to renovate the Maggs Natatorium. Given the direction from the Governor's Office and DBM to not include items in our CIP request that are not in the Governor's budget we have reallocated budgeted funds to finance this project ourselves. Due to serious safety issues, such as the corrosive environment created by the chlorinated water, the pool filter system and crumbling concrete pool structure, we have had little choice but to move forward with our own funding. Last year, we received approval from you and Vice Chancellor Vivona to move forward with plans to use reserve cash funds to address this need. Due to the urgency of this project, we are hopeful that the Board will approve and formalize this request. If approved, the current plan is to allocate \$1M in cash funds in FY2018 for Planning, and \$9M of cash funds in FY2019 for Construction and Equipment.

Renovate 3D Arts Building

We have reevaluated the preliminary requirements for the 3D Arts facility and feel that the original cost estimates for the project will come in under previous estimates. Since we have budgeted under \$5M for that project, we will instead submit a request for approval to Vice Chancellor Vivona. Therefore we ask that this item be removed from the SFCP Strawman list.

Construct Field House

While a field house would represent the most expensive component of this capital program, the University is seeking private funding to help defray a portion of the project cost. Although components of this facility may warrant the use of State funds for a portion of the construction cost, we expect the building to primarily serve the University's inter-collegiate athletics and student recreation programs. A recent study has indicated that SU is 50.4% below NASF standards in student serving recreational space, a key obstacle in recruitment efforts. The construction of this project would also allow the over utilized Maggs Physical Activities Center to be scheduled for increased academic offerings and secondary, on-campus recreation programs.

Dr. Caret May 4, 2017 Page 4

Relocate Baseball Stadium

We are requesting that the Baseball Stadium project be removed from the SFCP list as the project has come in under budget, \$4,800,000 for design and construction, and will therefore not exceed the \$5M threshold requiring Board of Regents approval. Vice Chancellor Vivona had previously approved this project at \$5M per Bob Page's email on November 7, 2016. Subsequently, a Request for Approval has been sent to the USMO.

* * *

We acknowledge the continuous financial limitations facing the State and the System, but we appeal for your support in asking that the Governor and DBM advance CIP funding for the much-needed renovation to Blackwell Hall to begin as soon as possible. Our need for space has been supported by the just-completed ASG study which indicates deficiencies in all areas. Creating student serving facilities and classroom space remains our number one priority.

For the SFCP, in addition to continued support for the current projects listed on the Strawman, we are also requesting your support to authorize the use of our own funding for Planning for the Maggs Natatorium project for FY2018. We feel that this modest request to use \$1M for this project is feasible and fiscally responsible given our healthy fund balance.

In closing, I greatly appreciate your continued support of our CIP and SFCP requests. Funding for Salisbury University has always resulted in high-returns for the USM strategic plan and for the students we serve. Further investments and support will continue that trend.

Sincerely.

Unet Dudley-Eshbach, Ph.D.

President



Office of the President

1420 N. Charles St. Baltimore, MD 21201-5779 t: 410.837.4866 f: 410.837.4875 www.ubalt.edu

To: Robert L. Caret, Chancellor

From: Kurt L. Schmoke, President fint Schmoke

Date: May 4, 2017

Subject: Working Draft FY19 CIP/FY18 SFCP

Thank you for the opportunity to comment on the Draft Ten-Year State Funded Capital Improvement Program (CIP) and the Five-Year System Funded Construction Program (SFCP).

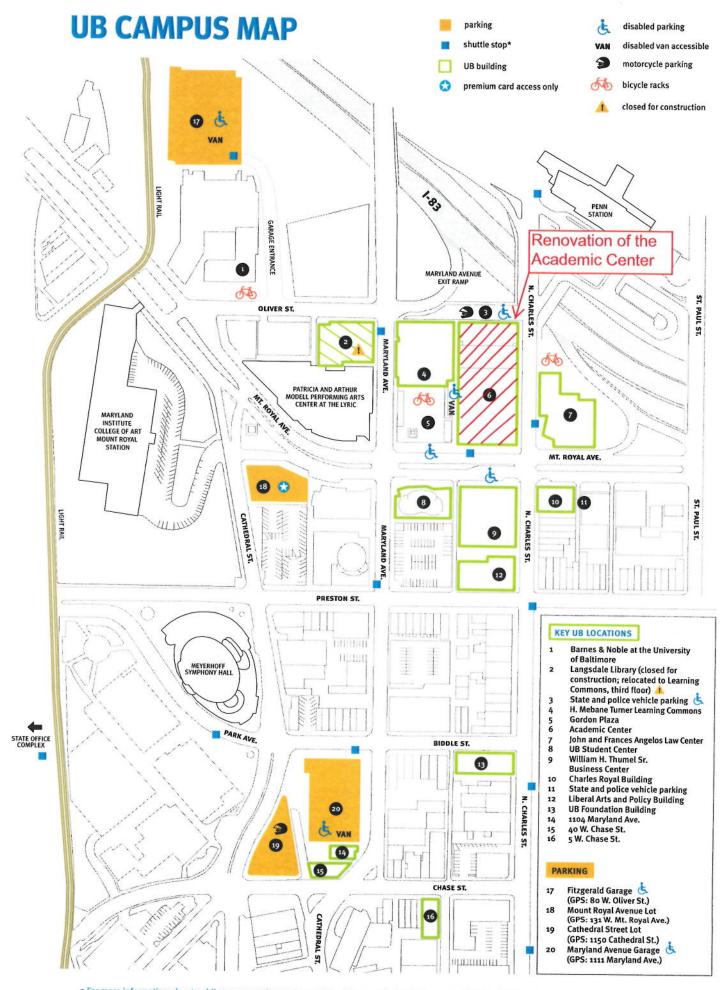
CIP RENOVATIONS: RENOVATION OF THE ACADEMIC CENTER (PHASED)

The CIP includes \$7.557M in planning funds in FY23 to start the design phase for the renovation of the Academic Center, which is a 218,000 GSF facility that was last renovated in 1971. The renovations will upgrade the building infrastructure, along with providing significant improvements to the outdated classrooms, the common areas, and the horizontal and vertical circulation. The fully renovated building will feature 21st century technology, along with rich collaborative learning and research environments for our students, faculty and staff.

SFCP: ACQUISITION OF USPS FACILITY

We have reached a milestone in our plans to acquire the USPS vehicle maintenance facility at 60 W. Oliver Street. The exchange agreement with USPS requires us to construct a replacement vehicle maintenance facility at 4100 Ashland Avenue, and the final design documents for the new facility will be transmitted to USPS for final approval this month. Their staff has been reviewing and providing comments throughout the design process so we are confident that the documents meet their operational requirements and will be approved. Unfortunately, the design process has confirmed that the project costs will exceed what we initially anticipated when this item was presented to the BOR on February 14, 2014. The updated total cost for this project is estimated to be \$13.2M, which is an increase of \$4M, and it is due to a number of factors including unforeseen site conditions and the escalating cost of construction. We ask for your continuing support of this project and we are committed to pursuing alternative options to minimize the funding gap.

 cc: Joe Vivona, COO/Vice Chancellor for Administration and Finance Mark Beck, Director of Planning Harry P. Schuckel, Senior Vice President, Administration and Finance Neb Sertsu, Vice President for Facilities Management and Capital Planning





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May 4, 2017

Dr. Robert L. Caret, Chancellor University System of Maryland Wilson H. Elkins Building 3300 Metzerott Road Adelphi, MD 20783

Dear Chancellor Caret:

Thank you for the opportunity to comment on the preliminary working draft of the Ten-Year State-Funded Capital Improvement Program (CIP) with regard to projects for the University of Maryland Center for Environmental Science (UMCES). My colleagues and I are always appreciative of the support provided by the Board of Regents and by you and the USM Office in addressing our capital facility needs.

I am pleased to see that the **Chesapeake Analytics Collaborative Building** is advanced by two years in this year's USM CIP request to begin planning in 2019 and complete construction in 2021. As you are aware, this building is essential to keeping UMCES at the forefront of modern, transdisciplinary research in this era of big data and analytic decision-making. It will facilitate access not only to traditional information resources, but also to data and information derived from real-time, in situ and remote sources. It will also include the Chesapeake Archive that will be a central repository for information relevant to the world's most ambitious and sustained environmental restoration programs. The data and information housed for these activities will be coordinated through the Chesapeake Bay partnership involving federal and state agencies along with the region's major universities and environmental research institutions. It will facilitate the intense collaborations among experts across disciplines that are needed for understanding and providing smart solutions to the environmental challenges of today and tomorrow.

It is also a positive adjustment for UMCES that the new **Coastal Dynamics Laboratory** at the UMCES Horn Point Laboratory (HPL) is now scheduled to start planning and construction within the Five-Year CIP. The Coastal Science Building at HPL was built in 1978. Even though we have invested Facilities Renewal Funds for maintenance purposes, the building is simply not designed to support modern research that relies on highly advanced analytical instruments. HPL needs modern laboratories, isolated from corrosive sea water and with power supplies and air flow controls required by delicate, high-precision instruments. A new Coastal Dynamics Laboratory will provide twelve dry labs that can be easily configured for research needs while sharing common support functions. The need for this new laboratory space is immediate and

Appalachian Laboratory Chesapeake Biological Laboratory Horn Point Laboratory Institute for Marine and Environmental Technology Maryland Sea Grant College critical to our ability to remain competitive for complex sponsored research projects. We must get started on the planning as soon as possible to avoid having to take the older Coastal Science Building completely offline due to outdated labs and failing infrastructure.

From sustainable living resource use to the protection and restoration of our Chesapeake Bay to observing the early signs of our changing climate, UMCES has made many important contributions over the years. However, our research must go on with increasing urgency and sophistication. These two facilities are vital investments required for our future success. I look forward to discussing our capital budget proposals at the May Board of Regents Capital workshop. If you have any questions about the information provided, please do not hesitate to call me or Ms. Lynn Rehn, Vice President for Administration.

Sincerely yours,

Amald & Seen ____

Donald F. Boesch President

CC:

Mr. Joe Vivona Mr. Mark Beck Ms. Lynn Rehn Mr. Ray Cho

UMBC AN HONORS UNIVERSITY IN MARYLAND

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May 4, 2017

Robert L. Caret, Chancellor University System of Maryland 3300 Metzerott Road Adelphi, Maryland 20783-1690

Dear Bob:

I am responding to your request for feedback and input on the draft FY 2019–2028 Capital Improvement Program (CIP) and draft FY 2018–2022 System Funded Construction Program (SFCP). My colleagues and I appreciate your continued support for advancing our critical capital priorities. We recognize the challenges faced each year in balancing USM's many capital requests but especially now in this period of constrained State borrowing.

Regarding the Capital Improvement Program, we are grateful to you and the General Assembly for inclusion of FY 2019 funding for on-going construction of our new **Interdisciplinary Life Sciences Building.** This project is an essential element of our plans to provide much needed and strategically important research and active learning instructional spaces to support continued growth in interdisciplinary life science research and to produce increasing numbers of graduates in science, technology, engineering and mathematics (STEM) fields in support of Maryland's economy. We especially appreciate your recognition that \$7.64M in FY 2019 equipment funding is required during the final year of construction in order to bring the new building on-line for the Fall 2019 semester.

We appreciate your recommendation of the Utility Upgrades and Site Improvements project for FY 2019 funding. This project is critical to sustaining the high quality of UMBC's educational experience and research accomplishments. In the last several years, the campus has experienced a number of major electrical system failures leading to partial and total campus closures and water main line breaks that have damaged facilities and disrupted service. The recommended state capital funding is urgently needed to address these chronic infrastructure failures and respond to new stormwater requirements.

Annual facilities renewal and operating funds are insufficient to meaningfully extend the useful life of the campus's 40- and 50-year-old academic buildings. We welcome the opportunity to support you in advocating for supplemental funding for our first major building renewal project, the **Global, Cultural & Visual Studies Building Renovation/Addition**.

With regard to the System Funded Construction Program, we value your support and partnership in funding the completion of the 4,728-seat **Event Center**. The new Event Center will be a community gathering place to host activities that will enrich the UMBC experience for all

May 4, 2017 Page 2

students, make UMBC more competitive within the America East Conference, and support commencements and concerts for which we currently lack appropriate facilities.

Upon completion of the Event Center, we have a responsibility to extend the useful life of the Retriever Activities Center (RAC), where spaces will become available when Athletics leadership is relocated. The **RAC Renewal** project addresses our critical shortage of quality recreation and wellness space and supports on-going student recruitment and retention strategies. We ask for your consideration of FY 2018 institutional funds so that we immediately can begin design for the RAC Renewal project. We do not want to miss out on the opportunity to take advantage of building vacancies to minimize the negative impact of intrusive mechanical and other system repairs and replacement.

My colleagues and I look forward to working with USM staff as you consider our funding request for a **new Residence Hall**. While we understand the necessary limitations on borrowing, maintaining our highly residential status is a strategic priority for UMBC. Demand for student housing in Fall 2016 resulted in 24 students placed in overflow beds. We have initiated strategies to grow our student population, and we are seeing very promising results for Fall 2017. With continued success, we anticipate needing an additional 500 beds by 2023. The new Residence Hall, proposed to be completed in two phases, will provide the additional housing capacity needed to align with enrollment growth projections.

Please let me know if you have any questions.

Sincerely,

Freeman A. Hrabowski

Freeman A. Hrabowski, III President

cc: Joseph Vivona Mark Beck Lynne Schaefer Philip Rous Terry Cook Lenn Caron Julianne Simpson



May 2, 2017

Chancellor Robert L. Caret, PhD University System of Maryland 3300 Metzerott Road Adelphi, MD 20783

Dear Chancellor Careti

Thank you for the opportunity to comment on the draft FY2019-2028 Capital Improvement Program (CIP).

Draft FY2019-2028 Capital Improvement Program (CIP)

The Draft Board of Regents FY2019-2028 CIP recommends the restored funding timeline for the USM/Universities at Shady Grove (USG) Biomedical Sciences and Engineering Education Facility (BSE) during the first five-year period of the CIP. Construction funding and equipment funding is scheduled to continue in FY2019. I appreciate the timely inclusion of this important BSE project. This will allow us to open the BSE in spring 2019.

As you know, while this project was included in past CIPs of the Board of Regents, the Governor's FY2017 capital budget postponed the start of this project until FY2020. There was a unified effort from the USM and the Board of Regents, as well as from local legislative leaders and the regional business community, to convince the Governor to reinstate the funding to begin construction in FY2017. In order to put the project back on the 2015 CIP schedule, the General Assembly authorized \$36.7 million in fiscal 2017 to begin construction and pre-authorize \$88.0 million in fiscal 2018 to continue construction. In fiscal 2018 General assembly authorized \$88.65M for construction and equipment and pre-authorized the remaining construction funding of \$14.8M for FY2019. FY2019 funding request of \$23.1M is the remaining funds needed for construction and capital equipment. The project is back on track and we are focusing on recovering some lost time and completing the project for spring 2019.

The BSE is programmed to respond to new enrollment growth in undergraduate, graduate and professional degree programs offered in the greater Montgomery County region. The facility is being designed to support STEMM programming in three critical areas: healthcare, engineering and computational sciences. Working closely with USM partner universities (UMCP, UMB and UMBC), our Board of Advisors and regional employers, USG's goals for the BSE are to bring degree programs in these identified disciplines to support workforce and economic growth priorities in the region. Timely investment in these programs is critical to support the USM's

strategic target of increasing STEMM graduates, and to grow a talent pool of locally-educated professionals in critical areas of need in the region and the State.

Thank you for the opportunity to communicate my support of this critically-needed project and for including it as part of the current CIP. Please contact me if you have any questions or require additional information.

Sincerely,

Dr. Stewart L. Edelstein USM Associate Vice Chancellor for Academic Affairs Executive Director, Universities at Shady Grove

cc: Joseph Vivona, USM Mark Beck, USM Jane Briggs, USG Mary Lang, USG John Sackett, Chair, USG Board of Advisors

