

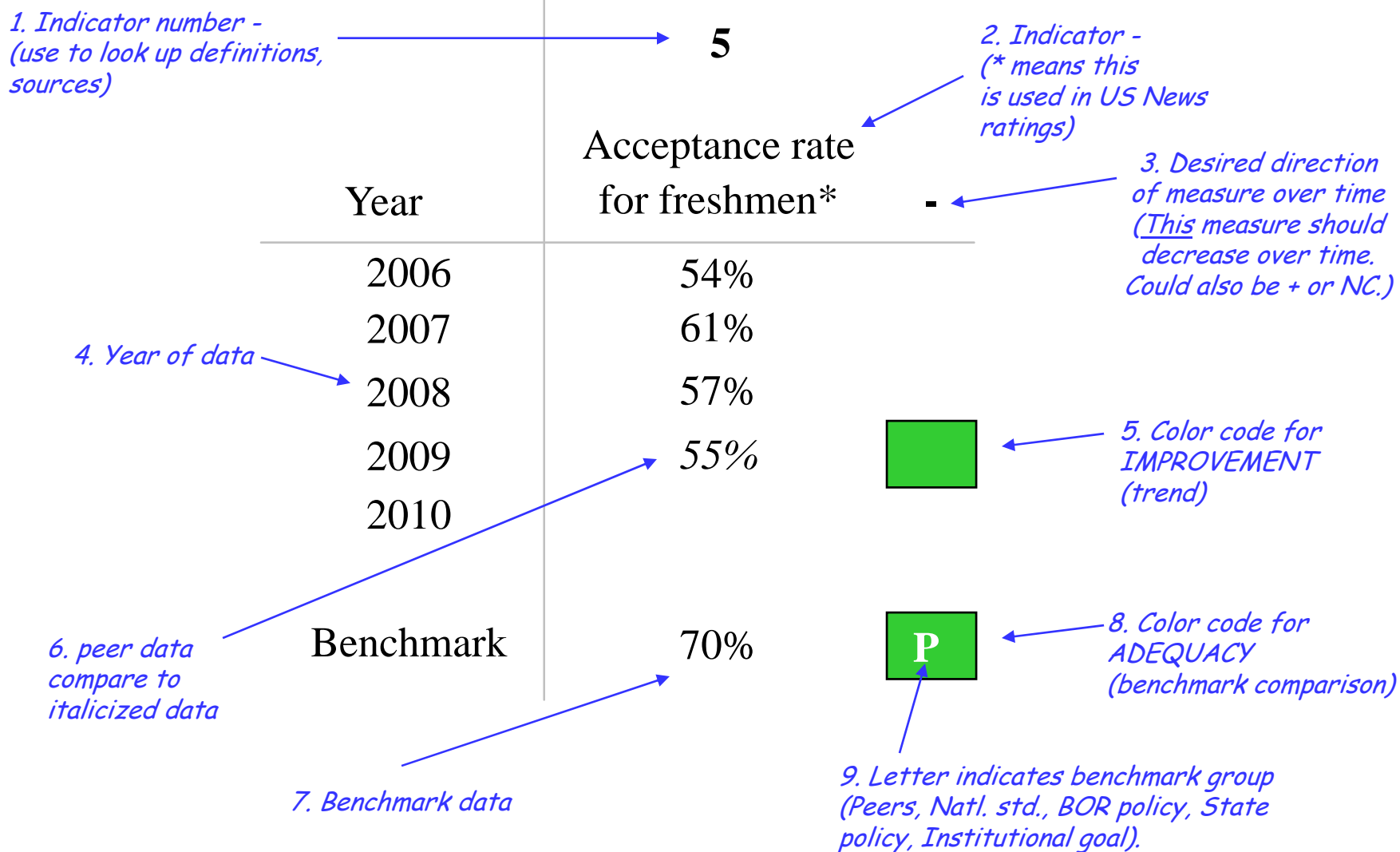
# USM DASHBOARD INDICATORS 2010



BOARD OF REGENTS MEETING  
DECEMBER 3, 2010

OFFICE OF THE CHIEF OPERATING OFFICER/  
VICE CHANCELLOR FOR ADMINISTRATION & FINANCE

# Anatomy of a Dashboard Indicator



# Summary of 2010 Core Dashboard Indicators

As of 11/19/10

*Note: Data are the most recent available for any given indicator. Years are not the same for all indicators.*

#	Indicator	UMCP	UMBC	UMB	BSU	CSU	FSU	SU	TU	UB	UMES	UMUC	UMCES	System
1	Average SAT	1285	1184		880	875	963	1129	1080		847			
2	6-year graduation rate	82%	59%		39%	14%	49%	66%	73%		32%			63%
3	Freshman year GPA for 1st-time, full-time freshmen													
4	2nd-year retention rate	93%	86%		70%	60%	71%	81%	84%		67%			72%
5	Acceptance rate for freshmen	42%	69%		49%	43%	59%	54%	63%		53%			
15	Afr.-Amer., Hispanics, Native Amer. as % of total undergraduates	19%	21%		92%	89%	27%	15%	15%	41%	84%	38%		31%
6	Total R&D expenditures per full-time faculty												\$596,412	
7	Awards per 100 full-time faculty (5yrs.)	4.6	2.8											
35	Average faculty salary	\$110,930	\$88,303		\$69,947	\$66,576	\$72,093	\$71,572	\$71,910		\$71,201			
36	Faculty salary %ile	90%	72%		70%	61%	52%	61%	66%		59%			76%
8	Average undergraduate alumni giving rate	10%	4%		8%	NA	7%	18%	5%	NA	7%	2%		
9	Operating expenditures per FTE student	\$36,444	\$26,522	\$55,333	\$15,269	\$19,617	\$15,102	\$12,499	\$13,743	\$14,629	\$19,233	\$18,534		\$25,070
10	Funding guideline percent achieved	72%	64%	57%	62%	101%	67%	63%	63%	45%	62%	43%		65%
11	Demand: % of applicants who were admitted (new freshmen & transfer students)	44%	72%		52%	54%	59%	58%	57%		57%			
12	MD community college transfers	1658	1059		292	242	323	657	1889		92			9468
13	Resident undergrad tuition & fees	\$8,416	\$9,171		\$6,153	\$5,382	\$6,904	\$6,908	\$7,656	\$7,330	\$6,305	\$6,078		\$7,746
34	% of undergraduates receiving financial aid	63%	65%		82%	81%	76%	71%	65%	70%	89%	39%		
32	Average undergraduate debt burden upon graduation	\$20,091	\$20,002		\$14,399	\$9,488	\$18,408	\$15,939	\$10,772	NA	\$19,655			
17	Total R&D expenditure per full-time faculty	\$296,300	\$168,267								\$50,944			
18	U.S. Patents issued	23	9	13										52
33	Adjusted gross license income received	\$1,554,532	\$72,927	\$343,047										
19	Teacher licensure passing rates	100%	95%		96%	NA	94%	95%	98%		100%			
22	State appropriations per FTE student	\$12,003	\$8,404	\$11,162	\$7,586	\$10,715	\$6,731	\$5,201	\$4,842	\$5,219	\$8,072	\$2,034		\$8,884
23	Expenditures for instruction as % of total operating expenditures	32%	35%	22%	39%	38%	40%	46%	36%	37%	34%	32%		
21	Expenditures for instruction per FTE student	\$11,703	\$9,181	\$12,262	\$5,986	\$7,469	\$6,035	\$5,783	\$5,000	\$5,378	\$6,613	\$5,844		
24	Expenditures for administration as % of total operating expenditures	7%	11%	8%	21%	25%	16%	15%	13%	23%	11%	16%		
25	Fund balance increase: goal achievement	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	Met goal	
26	% of fundraising goal achieved	97%	97%	92%	67%	110%	156%	218%	107%	183%	119%	54%		
27	Classroom utilization rate	69%	62%		67%	69%	61%	67%	67%		73%			67%
28	Facilities renewal \$ as % of replacement value	2.1%	0.2%	0.5%	2.9%	0.3%	3.3%	2.6%	2.8%	0.6%	0.6%		0.2%	1.4%
29	% of undergrad credits from non-traditional methods	11.6%	13.2%		5.5%	7.2%	10.0%	12.9%	7.1%		5.2%			10.0%
30	4-year graduation rate	63%	34%		13%	5%	22%	46%	43%		18%			41%
31	Teaching workload: courses per FTE faculty	5.8	6.5		7.6	10.5	7.5	7.6	7.3	7.6	9.3			

Is performance IMPROVING on the Dashboard Indicators?\*



Same or better



Worse

As of 11/15/10

	#	Indicator	UMCP	UMBC	UMB	BSU	CSU	FSU	SU	TU	UB	UMES	UMUC	UMCES
Eminence/Quality	1	Average SAT	●	●		●	●	●	●	●		●		
	2	6-year graduation rate	●	●		●	●	●	●	●		●		
	3	Freshman year GPA for 1st-time, full-time freshmen												
	4	2nd-year retention rate	●	●		●	●	●	●	●		●		
	5	Acceptance rate for freshmen	●	●		●	●	●	●	●		●		
	15	Afr.-Amer., Hispan., & Native Amer. as % of total undergraduates	●	●				●	●	●	●		●	
	7	Awards per 100 full-time faculty (5yrs.)	●	●										
	35	Average faculty salary	●	●		●	●	●	●	●		●		
	36	Faculty salary %ile	●	●		●	●	●	●	●		●		
	8	Average undergraduate alumni giving rate	●	●		●	●	●	●	●	●	●	●	
Access & Academic Success	9	Operating expenditures per FTE student		●	●	●	●	●	●	●	●		●	
	10	Funding guideline percent achieved	●	●	●	●	●	●	●	●	●	●	●	
	11	Demand: % of applicants who were admitted (new freshmen & transfer students)												
	12	MD community college transfers	●	●		●	●	●	●	●		●		
	32	Average undergraduate debt burden upon graduation	●	●		●	●	●	●	●	●	●	●	
Economic & Workforce Developmt.	17	Total R&D expenditure per full-time faculty	●	●								●		
	18	U.S. Patents issued	●	●	●									
	33	Adjusted gross license income received	●	●	●									
	19	Teacher licensure passing rates	●	●		●	●	●	●	●		●		
Stewardship	22	State appropriations per FTE student	●	●	●	●	●	●	●	●	●	●	●	
	23	Expenditures for instruction as % of total operating expenditures		●	●	●	●	●			●		●	
	21	Expenditures for instruction per FTE student		●	●	●	●	●			●		●	
	24	Expenditures for administration as % of total operating expenditures		●	●	●	●	●			●		●	
	25	Fund balance increase: goal achieved	●	●	●	●	●	●	●	●	●	●	●	●
	26	% of fundraising goal achieved	●	●	●	●	●	●	●	●	●	●	●	●
Effectiveness & Efficiency	27	Classroom utilization rate	●	●		●	●	●	●	●		●		
	28	Facilities renewal \$ as % of replacement value	●	●	●	●	●	●	●	●	●	●		●
	29	% of undergrad credits from non-traditional methods	●	●		●	●	●	●	●		●		
	30	4-year graduation rate	●	●		●	●	●	●	●		●		
	31	Teaching workload: courses per FTE faculty	●	●		●	●	●	●	●	●	●		
Improved/Same			21	22	5	18	15	17	16	18	8	17	7	2
Worse			4	7	6	6	9	8	5	3	6	4	4	1

\* Average of most recent 3 years compared with previous 3 years (e.g., 2004-2006 compared with 2003-2005).

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# Is performance ADEQUATE on the Dashboard Indicators?

Same or better

Worse

As of 11/19/10

	#	Indicator	UMCP	UMBC	UMB	BSU	CSU	FSU	SU	TU	UB	UMES	UMUC	UMCES
Eminence/Quality	1	Average SAT												
	2	6-year graduation rate												
	3	Freshman year GPA for 1st-time, full-time freshmen												
	4	2nd-year retention rate												
	5	Acceptance rate for freshmen												
	15	Afr.-Amer., Hispan., & Native Amer. as % of total undergraduates												
	7	Awards per 100 full-time faculty (5yrs.)												
	35	Average faculty salary												
	36	Faculty salary %ile												
	8	Average undergraduate alumni giving rate												
Access & Academic Success	9	Operating expenditures per FTE student												
	10	Funding guideline percent achieved												
	11	Demand: % of applicants who were admitted (new freshmen & transfer students)												
	12	MD community college transfers												
	32	Average undergraduate debt burden upon graduation												
Economic & Workforce Developmt.	17	Total R&D expenditure per full-time faculty												
	18	U.S. Patents issued												
	33	Adjusted gross license income received												
	19	Teacher licensure passing rates												
Stewardship	22	State appropriations per FTE student												
	23	Expenditures for instruction as % of total operating expenditures												
	21	Expenditures for instruction per FTE student												
	24	Expenditures for administration as % of total operating expenditures												
	25	Fund balance increase: goal achieved												
	26	% of fundraising goal achieved												
Effectiveness & Efficiency	27	Classroom utilization rate												
	28	Facilities renewal \$ as % of replacement value												
	29	% of undergrad credits from non-traditional methods												
	30	4-year graduation rate												
	31	Teaching workload: courses per FTE faculty												
Meets benchmark			12	11		13	12	10	16	11	5	13	4	1
Does not meet benchmark			12	15	10	10	11	14	8	13	8	11	6	1

University System of Maryland  
Dashboard Indicators, December 2010

As of 11/19/10

N = National standards based upon weighted average of 4-year public universities

Year	National Eminence/Quality							
	Students			Faculty			Funding	
	S1 6-year graduation rate	S2 2nd year retention rate	S3 Afr.-Amer. Hispan., Nat. Amer. as % of UGs	S28 Aver. faculty salary (Research univ.)	S29 Aver. faculty salary (Master's univ.)	S30 Wgt'd. aver faculty salary %ile	S4 Operating expendit. per FTE stdt. (Excl. auxil./hosp.)	S5 Funding guideline % achieved (FY)
2006	62%	73%	31%	\$92,228	\$65,030	77	\$26,993	84%
2007	63%	71%	30%	\$96,153	\$67,463	77	\$28,467	80%
2008	63%	71%	30%	\$100,923	\$69,634	79	\$27,792	82%
2009	63%	72%	31%	\$105,395	\$71,951	79	\$25,070	70%
2010				\$105,878	\$72,021	76		65%
Benchmark*	56%	73%	22%	\$92,149	\$73,562	85%	\$25,377	100%

Year	Access & Academic Success						Economic Development		Workforce Development	
	S6 % of total projected demand met	S7 MD comm. college transfers	S8 % of Maryland market share (Public/ Private/CCs)	S9 Average weighted resident UG tuition & fees (Yr. beginning % chg.	S10 Institutional financial aid for undergrads as % of undergrad tuition revenue	S11 Institutional financial aid for undergraduate students (millions)	S12 Licenses & options executed	S13 U.S. Patents issued	S14 Number of teaching graduates	S15 Number of nursing graduates
2006	90%	8526	42.3%	\$7,248	13%	\$79.0	35	44	1741	848
2007	88%	8974	42.2%	\$7,325	15%	\$90.1	65	43	1700	882
2008	90%	8993	42.5%	\$7,390	15%	\$96.5	47	52	1558	908
2009	91%	9468	41.8%	\$7,462	18%	\$106.0			1569	899
2010				\$7,746	17%	\$118.0				
Benchmark*										

Year	Effectiveness & Efficiency				Stewardship						
	S16 Classroom utilization rate	S17 Facilities renewal \$ as % of replacemt. value	S18 % of undergrad. credits from non-tradit. methods	S19 4-year graduation rate	S21 State appropriations per FTE student	S22 System Office admin. System's total operating expend.	S23 Unrestricted net assets to debt ratio	S24 Fund balance increase: goal achievement	S25 Credit rating (Moody's)	S26 % of annual fundraising dedicated to endowment	S27 Total funds raised (annual) (000s)
2006	65%	1.1%	6.2%	38%	\$7,793	0.4%	64%	Met goal	Stable	31.6%	\$236,510
2007	67%	1.3%	8.1%	40%	\$8,025	0.5%	76%	Met goal	Stable	25.0%	\$241,105
2008	68%	1.9%	9.6%	41%	\$8,500	0.4%	89%	Met goal	Stable	NA	\$260,086
2009	67%	1.2%	10.0%	41%	\$8,884	0.4%	87%	Met goal	Stable	17.1%	\$233,935
2010		1.4%					85%	Met goal	Stable(recalibrated)		\$222,396
Benchmark*	66%	0.2% increase	10.0%	30%	\$8,406	2.4%					

# University System of Maryland

## Dashboard Indicators, December 2010

As of 11/19/10

*Italicized figures are figures against which national comparisons should be made.*

Year	Workforce & Workforce Development									E23 Current population estimates (as of July 1) (for comparison purposes)
	E1 % of Maryland residents with at least a bachelor's degr.	E30 % of Maryland residents with advanced degree or more	E2 Doctoral scientists, engineers, & health professionals employed in MD		E4 Science & engineering doctorates awarded	E5 Per capita personal income	E6 Unemployment rate (June)	E12 High-tech workers per 1,000 private sector workers	E14 Average high-tech wage	
2004	35.2%				677	\$39,333	4.3%	78	\$74,981	5,553,249
2005	36.3%				744	\$41,929	4.2%	79	\$77,035	5,589,599
2006	35.7%		26,160		840	\$44,077	3.9%	80	\$80,834	5,615,727
2007	35.1%	15.7%			858	\$46,021	3.5%	80	\$84,351	5,618,344
2008	35.2%	15.7%				\$48,532	4.2%			5,633,597
2009			No new data			\$49,446	7.1%			5,699,478
2010			No new data				7.1%			
Benchmark	27.5%	10.1%	6th (MD's rank)		12th (MD's rank)	5th (MD's rank)	9.5%	5th (MD's rank)	10th (MD's rank)	19th (MD's rank)

Year	R&D			Economic Development		
	E8 Academic R&D expenditures in science & engin. (millions)	E13 Total R&D per capita (includes private sector R&D)	E22 University R&D expenditures in life sciences (millions)	E7 Number of SBIR awards (Cumulative)	E16 Venture capital investments (millions)	E15 High-tech establishments added in past year
2005	\$2,357	NA	\$1,179		\$437.8	108
2006	\$2,530	NA	\$1,293	1,940	\$636.2	206
2007	\$2,542	NA	\$1,242	2,208	\$635.3	583
2008	\$2,747		\$1,332			
2009						
2010						
Benchmark		3rd (MD's rank)		4th (MD's rank)	7th (MD's rank)	7th (MD's rank)

Support of Higher Education			
E17 St. gen. funds for higher educ. per \$1,000 of personal income (FY)	E18 State gen. funds for higher educ. per capita	E19 State gen. funds for higher educ. per headcount student	E20 Tuition & fees (USM) as % of MD's per capita personal income
\$5.34	\$223.75	\$4,173	17.1%
			16.4%
\$5.57	\$255.78	\$4,572	
\$5.91	\$280.04	\$4,925	16.1%
\$6.02	\$292.33	\$5,027	15.4%
\$5.92	\$292.82	\$4,924	
27th (MD's rank)	14th (MD's rank)	13th (MD's rank)	37th (MD's rank)

	New Economy Index					
	E24 New Economy Index: Overall (Maryland's rank)	E25 New Economy Index: Knowledge jobs (Maryland's rank)	E26 New Economy Index: Globalization (Maryland's rank)	E27 New Economy Index: Economic dynamism (Maryland's rank)	E28 New Economy Index: Digital economy (Maryland's rank)	E29 New Economy Index: Innovation capacity (Maryland's rank)
1999	11th	8th	33rd	25th	6th	12th
2002	5th	2nd	30th	11th	13th	6th
2007	3rd	4th	30th	2nd	11th	3rd
2008	3rd	4th	24th	9th	8th	5th
2009						
2010	3rd	3rd	21st	15th	4th	4th

# Bowie State University

## Dashboard Indicators, December 2010

As of 11/19/10 *Italicized figures are figures against which peer comparisons should be made.*  
*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	Eminence/Quality											Alumni Satisf.	Funding						
	Students						Faculty		8 Average (2-yr.) undergrad alumni giving rate*	9 Operating expend. per FTE stdt. (Excl. auxil./hosp.)	10 Funding guideline % achieved (FY)								
	1 Average SAT*	2 6-year graduation rate*	3 Fresh. yr. GPA for 1st time F-T freshmen	4 2nd year retention rate	5 Acceptance rate for freshmen	15 Afr.-Amer., Hispan., Nat. Amer. as % of UGs	35 Aver. faculty salary	36 Wgtd. aver. faculty salary %ile											
2006	884	37%	2.53	75%	41%	92%	\$62,573	75	5%	\$13,885	94%								
2007	870	37%	2.53	75%	46%	92%	\$64,242	68	5%	\$14,770	74%								
2008	882	41%		72%	49%	92%	\$66,794	68	3%	\$14,778	87%								
2009	880	39%		70%		92%	\$69,734	71	8%	\$15,269	74%								
2010							\$69,947	70			62%								
Benchmark*	789-973 (25th & 75th %ile)	P	30%	P	2.53	65%	P	59%	P	\$73,562	P	85%	B	4%	P	\$18,945	P	100%	S

Year	Access & Academic Success						Economic Development		Workforce Development				
	11 Demand: % of applicants admitted (new freshmen & transfer students)	12 MD comm. college transfers	13 Resident UG tuition & fees (Yr. beginning)		34 % of undergrads receiving financial aid	32 Average undergraduate debt burden upon graduation			19 Teacher licensure passing rate				
			% chg.										
2006	44%	290	\$5,730	5%	68%	\$16,754			92%				
2007	43%	281	\$5,939	4%	69%	\$14,399			89%				
2008	46%	302	\$6,005	1%	70%	\$14,399			98%				
2009	52%	292	\$6,040	1%	82%				95%				
2010			\$6,153	2%					96%				
Benchmark*	45%	I	500	I	P	68%	I	\$21,960	P			90%	P

Year	Effectiveness & Efficiency										Tching. workload courses per FTE faculty		
	22 State appropriations per FTE student	23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved	27 Classroom utilization rate	28 Facilities renewal \$ as % of replacemt. value	29-BSU** % of undergrad. credits from non-tradit. methods	30 4-year graduation rate			
2006	\$5,362	43%	\$5,909	23%	Did not meet goal	26%	58%	0.5%	2.3%	13%	7.5		
2007	\$7,418	43%	\$6,303	24%	Met goal	116%	59%	1.0%	2.4%	15%	7.9		
2008	\$7,558	44%	\$6,560	23%	Met goal	250%	59%	0.8%	5.8%	18%	8.0		
2009	\$7,586	39%	\$5,986	21%	Met goal	100%	67%	1.0%	5.5%	13%	8.0		
2010					Met goal	67%	67%	2.9%			7.6		
Benchmark*	\$7,952	P	34%	P	\$6,333	P	14%	P	B	10.0%	B	7.5	B

\*\* This is an institution-specific indicator. See "Institution-Specific Indicators" for definition.



# Coppin State University

## Dashboard Indicators, December 2010

As of 11/19/10

*Italicized figures are figures against which peer comparisons should be made.*  
*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	Eminence/Quality																					
	Students						Faculty		Alumni Satisf.		Funding											
	1	2	3	4	5	15	35	36	8	9	10											
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate	Acceptance rate for freshmen	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Aver. faculty salary	Wgtd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)											
Year	+	+	+	+	-		+	+	+	+	+											
2005	856	20%	2.70	63%	50%	95%	\$60,956	73	17%	\$15,562	70%											
2006	849	18%	2.71	64%	46%	95%	\$65,238	77	7%	\$13,736	108%											
2007	850	19%	2.79	62%	36%	87%	\$63,879	63	7%	\$18,924	93%											
2008	853	16%		61%	36%	88%	\$64,904	64	NA	\$18,114	101%											
2009	875	14%		60%	43%	89%	\$65,822	65	NA	\$19,617	112%											
2010							\$66,576	61			101%											
Benchmark*	856-1034 (25th & 75th %ile)	P	30%	P	No CSU goal set	I	64%	P	54%	P	58%	P	\$73,562	P	85%	B	5%	P	\$15,784	P	100%	S

Year	Access & Academic Success								Economic Development		Workforce Development
	11	12	13		34	32				19	
	Demand: % of applicants admitted (new freshmen & transfer students)	MD comm. college transfers	Resident UG tuition & fees (Yr. beginning)	% chg.	% of undergrads receiving financial aid	Average undergraduate debt burden upon graduation				Teacher licensure passing rate	
Year		+			+	-				+	
2005	55%	197	\$4,714	6%	75%	\$13,632				100%	
2006	51%	219	\$4,745	1%	77%	\$14,701				95%	
2007	36%	214	\$4,980	5%	75%	NA				81%	
2008	46%	199	\$5,140	3%	78%	\$9,488				100%	
2009	54%	242	\$5,276	3%	81%					90%	
2010			\$5,382	2%						NA	
Benchmark*	53%	I	225	I	P	82%	I	\$14,694	P	95%	P

Year	Stewardship						Effectiveness & Efficiency														
	22	23	21	24	25	26	27	28	29-CSU**	30	31										
	State appropriations per FTE student	Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	Expend. for instr. per FTE student	Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	Fund balance increase: goal achievement	% of fundraising goal achieved	Classroom utilization rate	Facilities renewal \$ as % of replacemt. value	% of undergrad. credits from non-tradit. methods	4-year graduation rate	Tching. workload courses per FTE faculty										
Year	+	+	+	-	+	+	+	+	+	+	+										
2005	\$6,161	38%	\$5,842	29%	Met goal	102%	80%	0.2%	4.3%	9%	10.6										
2006	\$6,104	36%	\$4,876	33%	Did not meet goal	19%	56%	0.1%	7.6%	5%	10.5										
2007	\$9,482	29%	\$5,505	27%	Did not meet goal	19%	66%	0.2%	8.9%	7%	8.8										
2008	\$10,266	34%	\$6,238	26%	Did not meet goal	68%	61%	0.9%	9.8%	5%	9.0										
2009	\$10,715	38%	\$7,469	25%	Did not meet goal	105%	68%	0.9%	7.2%	5%	8.2										
2010					Met goal	110%	69%	0.3%			10.5										
Benchmark*	\$7,405	P	39%	P	\$6,087	P	15%	P	B	100%	I	66%	N	0.2% increase	B	10.0%	B	14%	P	7.5	B

\*\* This is an institution-specific indicator. See "Institution-Specific Indicators" for definition.

# Frostburg State University

## Dashboard Indicators, December 2010

As of 11/19/10

*Italicized figures are figures against which peer comparisons should be made.*  
*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	Eminence/Quality																						
	Students					Faculty		Alumni Satisf.	Funding														
	1	2	3	4	5	15	35	36	8	9	10												
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate	Acceptance rate for freshmen	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Aver. faculty salary	Wgtd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)												
	+	+	+	+	-	+	+	+	+	+	+												
2006	976	47%	2.35	72%	70%	19%	\$65,173	60	10%	\$12,764	90%												
2007	967	51%	2.41	70%	63%	22%	\$67,080	53	13%	\$13,637	82%												
2008	974	48%	2.45	71%	60%	24%	\$69,733	55	12%	\$14,843	93%												
2009	963	<div></div>	49%	<div></div>	2.45	<div></div>	71%	<div></div>	59%	<div></div>	27%	<div></div>	\$72,807	<div></div>	59	<div></div>	8%	<div></div>	7%	<div></div>	\$15,102	<div></div>	77%
2010							\$72,093	52	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	67%	
Benchmark*	900-1097 (25th & 75th %ile)	<div></div>	49%	<div></div>	2.42	<div></div>	74%	<div></div>	67%	<div></div>	11%	<div></div>	\$73,562	<div></div>	85%	<div></div>	9%	<div></div>	<div></div>	<div></div>	\$16,240	<div></div>	100%

Year	Access & Academic Success						Economic Development		Workforce Development	
	11 Demand: % of applicants admitted (new freshmen & transfer students)	12 MD comm. college transfers	13 Resident UG tuition & fees (Yr. beginning)		34 % of undergrads receiving financial aid	32 Average undergraduate debt burden upon graduation			19 Teacher licensure passing rate	
2006	70%	277	\$6,392	3%	69%	\$15,801			98%	
2007	63%	283	\$6,550	2%	70%	\$18,035			99%	
2008	61%	313	\$6,614	1%	70%	\$18,408			99%	
2009	59%	323	\$6,684	1%	74%				97%	
2010			\$6,904	3%	76%				94%	
Benchmark*	73%	I	282	P	72%	I	\$20,659	P	98%	P

Year	Stewardship						Effectiveness & Efficiency												
	22 State appropriations per FTE student	23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved	27 Classroom utilization rate	28 Facilities renewal \$ as % of replacemt. value	29-FSU** % of undergrad. credits from non-tradit. methods	30 4-year graduation rate	31 Tching. workload courses per FTE faculty								
	+	+	+	-	+	+	+	+	+	+	+								
2006	\$5,843	45%	\$5,768	14%	Met goal	91%	60%	0.7%	7.8%	19%	8.0								
2007	\$6,691	45%	\$6,085	14%	Met goal	185%	61%	1.2%	9.2%	22%	8.0								
2008	\$6,853	41%	\$6,096	16%	Met goal	124%	61%	1.1%	9.6%	22%	8.1								
2009	\$6,731	<div></div>	\$6,035	16%	Met goal	155%	62%	0.9%	10.0%	<div></div>	7.6								
2010					Met goal	156%	61%	3.3%			7.5								
Benchmark*	\$6,217	P	41%	P	\$6,502	P	B	100%	I	66%	N	0.2% increase	B	10.0%	B	26%	P	7.5	B

# Salisbury University

## Dashboard Indicators, December 2010

As of 11/19/10

*Italicized figures are figures against which peer comparisons should be made.*  
*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	Eminence/Quality											
	Students						Faculty		Alumni Satisf.	Funding		
	1	2	3	4	5	15	35	36	8	9	10	
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate	Acceptance rate for freshmen	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Aver. faculty salary	Wgt'd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)	
	+	+	+	+	-	+	+	+	+	+	+	
2006	1104	70%	2.66	81%	55%	14%	\$63,117	65	9%	\$10,859	104%	
2007	1120	68%	2.67	81%	56%	14%	\$66,479	64	12%	\$11,217	79%	
2008	1126	69%		82%	53%	15%	\$68,599	62	14%	\$10,973	78%	
2009	1129	66%		81%	54%	15%	\$71,086	64	16%	\$12,499	1 65%	
2010							\$71,572	61	18%		63%	
Benchmark*	980-1165 (25th & 75th %ile)	58%	2.68	79%	64%	10%	\$73,562	85%	9%	\$16,744	100%	

Year	Access & Academic Success										Economic Development		Workforce Development	
	11		12		13		34		32				19	
	Demand: % of applicants admitted (new freshmen & transfer students)		MD comm. college transfers		Resident UG tuition & fees (Yr. beginning)		% of undergrads receiving financial aid		Average undergraduate debt burden upon graduation				Teacher licensure passing rate	
			+		% chg.			+		-			+	
2006	60%			569		\$6,412		1%		64%		\$18,330		90%
2007	60%			601		\$6,412		0%		62%		\$17,669		91%
2008	58%			524		\$6,492		1%		65%		\$15,939		92%
2009	58%			657		\$6,618		2%		71%				94%
2010						\$6,908		4%						95%
Benchmark*	60%	I		530				P		64%	I	\$20,418		P

	Stewardship										Effectiveness & Efficiency											
	22 State appropriations per FTE student		23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)		21 Expend. for instr. per FTE student		24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)		25 Fund balance increase: goal achievement		26 % of fundraising goal achieved		27 Classroom utilization rate		28 Facilities renewal \$ as % of replacemt. value		29-SU** % of undergrad. credits from non-tradit. methods		30 4-year graduation rate		31 Tching. workload courses per FTE faculty	
Year	+		+		+		-		+		+		+		+		+		+		+	
2006		\$4,359		46%		\$4,942		17%		Met goal		792%		82%		0.6%		9.4%		52%		7.9
2007		\$4,957		46%		\$5,203		16%		Met goal		515%		86%		1.1%		9.4%		45%		8.0
2008		\$5,021		56%		\$6,145		18%		Met goal		127%		75%		1.1%		11.6%		46%		8.2
2009		\$5,201		46%	1	\$5,783	1	15%	1	Met goal		91%		75%		1.2%		12.9%		46%		7.9
2010										Met goal												

Note 1: Due to changes in IPEDS reporting comparability with earlier years may be reduced

Towson University  
Dashboard Indicators, December 2010

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Year	Eminence/Quality													
	Students						Faculty		Alumni Satisf.		Funding			
	1	2	3	4	5	15	35	36	8	9	10			
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate	Acceptance rate for freshmen	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Aver. faculty salary	Wgtd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)			
2006	1072	64%	2.91	83%	69%	14%	\$65,589	73	7%	\$11,881	100%			
2007	1084	66%	2.91	83%	60%	14%	\$68,735	75	7%	\$12,275	90%			
2008	1074	66%		82%	61%	15%	\$70,217	71	6%	\$12,608	88%			
2009	1080			84%		15%	\$71,895	70	6%	\$13,743	1	68%		
2010							\$71,910		5%			63%		
Benchmark*	925-1138		52%		2.95	77%	75%	16%		\$73,562	85%	7%	\$17,182	100%
(25th & 75th %ile)														
Year	Access & Academic Success						Economic Development			Workforce Development				
	11	12	13		34	32				19				
	Demand: % of applicants admitted (new freshmen & transfer students)	MD comm. college transfers	Resident UG tuition & fees (Yr. beginning)	% chg.	% of undergrads receiving financial aid	Average undergraduate debt burden upon graduation				Teacher licensure passing rate				
2006	71%	1483	\$7,164	1%	58%	\$12,472				94%				
2007	62%	1630	\$7,234	1%	56%	\$11,844				93%				
2008	64%	1729	\$7,314	1%	54%	\$10,772				95%				
2009	57%	1889		1%	65%					96%				
2010			\$7,656	3%						98%				
Benchmark*	65%	1300		P	56%	\$18,312				99%				
Year	Stewardship						Effectiveness & Efficiency							
	22	23	21	24	25	26	27	28	29-TU**	30	31			
	State appropriations per FTE student	Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	Expend. for instr. per FTE student	Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	Fund balance increase: goal achievement	% of fundraising goal achieved	Classroom utilization rate	Facilities renewal \$ as % of replacem. value	% of undergrad. credits from non-tradit. methods	4-year graduation rate	Tching. workload courses per FTE faculty			
2006	\$4,183	40%	\$4,693	16%	Met goal	121%	67%	1.5%	6.1%	32%	7.4			
2007	\$4,783	40%	\$4,921	15%	Met goal	110%	71%	1.8%	7.3%	36%	7.3			
2008	\$4,939	40%	\$5,085	14%	Met goal	104%	73%	1.1%	7.6%	37%	7.3			
2009	\$4,842	36%	\$5,000	13%	Met goal	103%	67%	1.5%	7.1%	43%	7.4			
2010					Met goal	107%	67%	2.8%			7.3			
Benchmark*	\$6,560	43%	\$7,553	10%	B	100%	66%	0.2% increase	10.0%	26%	7.5			

Note 1: Due to changes in IPEDS reporting comparability with earlier years may be reduced  
\*\* This is an institution-specific indicator. See "Institution-Specific Indicators" for definition.

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University of Baltimore  
Dashboard Indicators, December 2010

*Italicized figures are figures against which peer comparisons should be made.*  
\* Measure used by U.S. News

As of 11/19/10

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Eminence/Quality							
Students		Faculty		Alumni Satisf.	Funding		
1-UB	15	2-UB	3-UB	8	9	10	
% of graduates who pass bar exam on initial attempt	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Sponsored research \$ per F-T faculty (000s)	% part-time faculty	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)	
Year	+	+	-	+	+	+	+
2006	72%	\$57	54%	9%	\$14,230	141%	
2007	65%	\$61	55%	4%	\$15,090	132%	
2008	75%	\$54	53%	6%	\$15,625	107%	
2009	74%	\$39	55%	NA	\$14,629	50%	
2010	85%	NA	52%	NA		45%	
Benchmark*	75%		49%	10%	\$16,948	100%	

Access & Academic Success					
4-UB	5-UB	13		34	32
Number of minority students graduating annually (UG & Grad/Prof)	% of economically disadvantaged students	Resident UG tuition & fees (Yr. beginning)	% chg.	% of undergrads receiving financial aid	Average undergraduate debt burden upon graduation
Year	+	+		+	-
2006	427	62%	\$6,814	0%	\$8,059
2007	426	63%	\$6,934	2%	NA
2008	436	62%	\$7,051	2%	NA
2009	461	67%	\$7,171	2%	
2010	455	66%	\$7,330	2%	
Benchmark*	426	75%		P	\$18,779

Economic Development		Workforce Development
		6-UB
		Number of IT graduates produced annually
		+
		35
		55
		42
		54
		54
		55

Stewardship					
22	23	21	24	25	26
State appropriations per FTE student	Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	Expend. for instr. per FTE student	Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	Fund balance increase: goal achievement	% of fundraising goal achieved
Year	+	+	-	+	+
2006	\$4,771	37%	\$5,259	25%	67%
2007	\$5,420	38%	\$5,789	22%	47%
2008	\$5,260	38%	\$5,925	23%	Did not meet goal
2009	\$5,219	37%	\$5,378	23%	Met goal
2010					Met goal
Benchmark*	\$6,128	39%	\$6,599	13%	100%

Effectiveness & Efficiency		
28	7-UB	31
Facilities renewal \$ as % of replacemt. value	% of stdts. involved with non-traditional learning activities	Tching. workload courses per FTE faculty
+	+	+
0.5%	40%	6.9
0.5%	40%	7.0
2.3%	42%	7.5
2.7%	42%	7.5
0.6%	42%	7.6
0.2% increase	10% of credit hrs.	7.5

Note: Institutional goals are usually taken from institution's MFR and are usually set for FY 2008.

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# University of Maryland, Baltimore

## Dashboard Indicators, December 2010

As of 11/19/10

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*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	National Eminence/Quality										
	Students				Faculty					Funding	
	1-UMB Passing rate on Bar (Law) exam	2-UMB Passing rate on medical licensure exam	3-UMB Passing rate on nursing licensure exam	4-UMB Passing rate on dentistry licensure exam	5-UMB Natl. ranking NIH awards to public medical schls.	6-UMB Natl. ranking: NIH awards to public & priv .dental schls.	7-UMB No. of specialty law programs ranked in top 10 nationally	8-UMB R&D expenditures per F-T basic science faculty	9-UMB R&D expenditures per F-T clinical faculty	9 Operating expend. per FTE stdt. (Excl. auxil./hosp.)	10 Funding guideline % achieved (FY)
2006	78%	96%	84%	99%	14	10	3	\$254,411	\$222,656	\$48,802	72%
2007	80%	95%	87%	99%	15	11	2	NA	NA	\$50,438	73%
2008	88%	96%	93%	97%	15	13	3	NA	NA	\$55,374	75%
2009	84%	95%	89%	98%	14	7	3	NA	NA	\$55,333	61%
2010	90%	96%	93%	98%	12	10	3	NA	NA		57%
Benchmark*	91%	96%	90%	NA	Top 10	Top 10	Top 10			\$67,168	100%

Year	Access & Academic Success				Economic Development			Workforce Development		
	10-UMB Total headcount enrollmt.	11-UMB Afr.-Amer., Hispan., & Nat. Amer. as % of total headcount enrollment	12-UMB Graduate & 1st prof. as % of total hdct. enrollment	13-UMB Grant & contract awards (millions)	14-UMB Total R&D expenditures in medicine per F-T medical faculty	33 Adjusted gross license income received	18 U.S. Patents issued	16-UMB Number of nursing graduates (BSN, MS, PhD)	17-UMB Number of pharmacy graduates (PharmD)	18-UMB Number of dentistry grads (DDS)
	+	+	NC	+	+	+	+	+	+	+
2006	5,636	22%	85%	\$379.4	\$247,402	\$215,246	8	547	158	106
2007	5,884	22%	86%	\$410.0	\$225,897	\$355,948	14	532	115	103
2008	6,156	22%	86%	\$446.2	\$300,750	\$343,047	13	529	114	100
2009	6,382	21%	87%	\$516.0	\$267,799			559	121	115
2010	6,349	19%	88%	\$566.0	\$273,201			620	114	117
Benchmark*	22,915	17%	40%		\$230,988	5% annually	5% annually	5% annually	5% annually	5% annually

Year	Stewardship						Effectiveness & Efficiency	
	22 State appropriations per FTE student	23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved	28 Facilities renewal \$ as % of replacemt. value	19-UMB Days of charity care provided by clinical medical faculty
	+	+	+	-	+	+	+	+
2006	\$12,119	26%	\$12,738	10%	Met goal	106%	0.8%	3,623
2007	\$12,966	25%	\$12,434	9%	Met goal	100%	0.7%	3,776
2008	\$13,641	23%	\$12,742	9%	Met goal	101%	0.8%	3,869
2009	\$11,162	22%	\$12,262	8%	Did not meet goal	92%	0.9%	3,107
2010					Met goal		0.5%	3,038
Benchmark*	\$11,851	28%	\$19,130	6%	B	100%	0.2% increase	3,625

University of Maryland, Baltimore County  
Dashboard Indicators, December 2010

As of 11/19/10

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*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	National Eminence/Quality													
	Students						Faculty				Alumni Satisf.	Funding		
	1	2	3	4	5	15		7	35	36	8	9	10	
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate	Acceptance rate for freshmen	Afr.-Amer., Hispan., Nat. Amer. as % of UGs		Awards per 100 FT faculty (5 yrs.)	Aver. faculty salary	Wgtd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)	
	+	+	+	+	-	+	+	+	+	+	+	+	+	
2006	1190	56%	2.70	82%	72%	19%		5.1	\$76,007	74	5%	\$23,979	81%	
2007	1191	61%	2.69	83%	69%	20%		5.1	\$80,224	79	5%	\$25,720	74%	
2008	1190	59%		84%	72%	21%		4.5	\$85,381	77	5%	\$26,326	72%	
2009	1184	<div></div> 59%		86%	69%	<div></div> 21%		3.8	\$88,620	79	5%	\$26,522	<div></div> 65%	
2010								2.8	\$88,303	<div></div> 72	<div></div> 4%		<div></div> 64%	
Benchmark*	1015-1237 (25th & 75th %ile)	<div></div> 63%	<div></div> 2.70	<div></div> 83%	<div></div> 71%	17%	<div></div>	3.1	<div></div> \$82,424	<div></div> 85%	<div></div> 14%	<div></div> \$29,956	<div></div> 100%	

Year	Access & Academic Success					
	11 Demand: % of applicants admitted (new freshmen & transfer students)	12 MD comm. college transfers	13 Resident UG tuition & fees (Yr. beginning) % chg.	34 % of undergrads receiving financial aid	32 Average undergraduate debt burden upon graduation	
2006	74%	947	\$8,622	61%	\$22,856	
2007	73%	961	\$8,707	60%	\$20,954	
2008	75%	1052	\$8,780	61%	\$20,002	
2009	72%	1059	\$8,872	65%		
2010			\$9,171	1%		
Benchmark*	73%	I	958	61%	\$18,824	

Year	Economic Development			Workforce Development
	17 Total R&D expendit. per FT faculty	18 U.S. Patents issued	33 Adjusted gross license income received	19 Teacher licensure passing rate
2006	\$166,797	9	\$163,560	93%
2007	\$163,337	5	\$107,352	99%
2008	\$168,267	9	\$72,927	96%
2009				93%
2010				95%
Benchmark*	\$201,742	NA	NA	98%

Year	Stewardship					
	22 State appropriations per FTE student	23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved
2006	\$7,200	34%	\$8,164	11%	Met goal	108%
2007	\$8,094	33%	\$8,498	12%	Met goal	137%
2008	\$8,451	36%	\$9,492	11%	Did not meet goal	103%
2009	\$8,404	35%	\$9,181	11%	Met goal	80%
2010					Met goal	97%
Benchmark*	\$10,090	29%	\$8,886	8%	B	100%

Year	Effectiveness & Efficiency				
	27 Classroom utilization rate	28 Facilities renewal \$ as % of replacem. value	29-UMBC** % of undergrad. credits from non-tradit. methods	30 4-year graduation rate	31 Tching. workload courses per FTE faculty
2006	62%	0.3%	10.1%	28%	6.0
2007	63%	0.3%	11.9%	35%	6.1
2008	64%	0.4%	13.2%	32%	6.3
2009	62%	0.5%	13.2%	34%	6.5
2010	62%	0.2%			6.5
Benchmark*	66%	0.2% increase	10.0%	36%	5.5

\*\* This is an institution-specific indicator. See "Institution-Specific Indicators" for definition.

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# University of Maryland, College Park

## Dashboard Indicators, December 2010

As of 11/15/10

*Italicized figures are figures against which peer comparisons should be made.*  
*\* Measure used by U.S. News*

\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)

Year	National Eminence/Quality											
	Students						Faculty				Alumni Satisf.	Funding
	1 Average SAT*	2 6-year graduation rate*	3 Fresh. yr. GPA for 1st time F-T freshmen	4 2nd year retention rate	5 Acceptance rate for freshmen	15 Afr.-Amer., Hispan., Nat. Amer. as % of UGs	7 Awards per 100 FTfaculty (5 yrs.)	35 Aver. faculty salary	36 Wgtd. aver faculty salary %ile	8 Average (2-yr.) undergrad alumni giving rate*	9 Operating expend. per FTE stdt. (Excl. auxil./hosp.)	10 Funding guideline % achieved (FY)
2006	1267	79%	3.00	93%	45%	19%	5.5	\$97,044	84	12%	\$33,087	82%
2007	1263	80%	3.03	93%	47%	19%	5.4	\$100,958	86	14%	\$33,645	78%
2008	1268	82%		93%	39%	19%	5.5	\$105,497	93	14%	\$34,538	82%
2009	1285	82%		93%	42%	19%	4.6	\$110,239	91	12%	\$36,444	73%
2010							4.6	\$110,930	90	10%		72%
Benchmark*	1194-1402 (25th & 75th %ile)	87%	Stable	96%	39%	15%	5.5	\$98,081	85%	15%	\$56,744	100%

Year	Access & Academic Success					
	11 Demand: % of applicants admitted (new freshmen & transfer students)	12 MD comm. college transfers	13 Resident UG tuition & fees (Yr. beginning)		34 % of undergrads receiving financial aid	32 Average undergraduate debt burden upon graduation
			% chg.			
2006	48%	1571	\$7,906	1%	60%	\$17,731
2007	50%	1557	\$7,969	1%	61%	\$18,958
2008	43%	1652	\$8,005	1%	61%	\$20,091
2009	44%	1658	\$8,053	1%	63%	
2010			\$8,416	1%		
Benchmark*	Note 1	No specific goal	P		Note 2	\$18,287

Economic Development			Workforce Development
17 Total R&D expendit. per FT faculty	18 U.S. Patents issued	33 Adjusted gross license income received	19 Teacher licensure passing rate
\$266,951	22	\$1,873,489	99%
\$292,837	24	\$1,171,967	100%
\$296,300	23	\$1,554,532	100%
			100%
\$276,854	NA	NA	100%

Year	Stewardship					
	22 State appropriations per FTE student	23 Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved
2006	\$10,364	32%	\$10,509	7%	Met goal	120%
2007	\$11,735	32%	\$10,886	6%	Met goal	102%
2008	\$12,220	35%	\$12,062	8%	Met goal	103%
2009	\$12,003	32%	\$11,703	7%	Met goal	87%
2010					Met goal	97%
Benchmark*	\$11,602	34%	\$19,454	6%	B	100%

Effectiveness & Efficiency				
27 Classroom utilization rate	28 Facilities renewal \$ as % of replacemt. value	29-UMCP* % of undergrad. credits from non-tradit. methods	30 4-year graduation rate	31 Tching. workload courses per FTE faculty
67%	1.7%	7.4%	55%	6.0
65%	1.6%	8.0%	58%	5.9
66%	2.0%	10.4%	63%	5.8
67%	1.5%	11.6%	63%	5.7
69%	2.1%			5.8
66%	0.2% increase	10.0%	69%	5.5

Note 1: Institutional goal on this measure is not appropriate to the enrollment management process used at UMCP.



University of Maryland, Eastern Shore  
Dashboard Indicators, December 2010

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Year	National Eminence/Quality												
	Students						Faculty			Alumni Satisf.		Funding	
	1	2	3	4	5	15	35	36	8	9	10		
	Average SAT*	6-year graduation rate*	Fresh. yr. GPA for 1st time F-T freshmen	2nd year retention rate*	Acceptance rate for freshmen*	Afr.-Amer., Hispan., Nat. Amer. as % of UGs	Aver. faculty salary	Wgtd. aver faculty salary %ile	Average (2-yr.) undergrad alumni giving rate*	Operating expend. per FTE stdt. (Excl. auxil./hosp.)	Funding guideline % achieved (FY)		
	+	+	+	+	-	+	+	+	+	+	+		
2006	814	34%	2.27	65%	66%	83%	\$62,876	71	8%	\$21,009	99%		
2007	818	37%	2.20	65%	58%	83%	\$64,575	58	8%	\$18,214	88%		
2008	828	38%		65%	63%	83%	\$68,418	59	7%	\$18,473	82%		
2009	847			67%		84%	\$70,805	57	5%	\$19,233	69%		
2010							\$71,201	59	7%	1	62%		
Benchmark*	780-962			71%		85%	\$73,562		6%	\$20,284	100%		
(25th & 75th %ile)													

Year	Access & Academic Success						Economic Development			Workforce Development				
	11 Demand: % of applicants admitted (new freshmen & transfer students)		12 MD comm. college transfers		13 Resident UG tuition & fees (Yr. beginning)		34 % of undergrads receiving financial aid		32 Average undergraduate debt burden upon graduation		17 Total R&D expendit. per FT faculty		19 Teacher licensure passing rate	
2006	66%		77		\$5,908	2%		88%		\$14,608		\$38,657		83%
2007	58%		48		\$5,988	2%		88%		\$16,210		\$20,476		100%
2008	62%		97		\$6,042	2%		86%		\$18,190		\$50,944		100%
2009	57%		92		\$6,082	2%		89%		\$19,655				100%
2010					\$6,305	2%								100%
Benchmark*	62%	I	53	I		P		89%	I	\$23,600	P		P	95%

Year	Stewardship						Effectiveness & Efficiency				
	22	23	21	24	25	26	27	28	29-UMES*	30	31
	State appropriations per FTE student	Expend. for instr. as % of oper. expend. (Excl. auxil./hosp.)	Expend. for instr. per FTE student	Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	Fund balance increase: goal achievement	% of fundraising goal achieved	Classroom utilization rate	Facilities renewal \$ as % of replacemt. value	% of undergrad. credits from non-tradit. methods	4-year graduation rate	Finching. workload courses per FTE faculty
2006	\$6,629	33%	\$6,993	11%	Met goal	100%	69%	0.3%	5.5%	19%	8.0
2007	\$7,593	31%	\$5,723	13%	Met goal	60%	68%	0.5%	5.7%	22%	7.9
2008	\$8,374	41%	\$7,536	13%	Met goal	283%	66%	0.6%	4.9%	22%	7.6
2009	\$8,072	34%	\$6,613	11%	Met goal	171%	73%	0.7%	5.2%	18%	7.9
2010					Met goal	119%	73%	0.6%			9.3
Benchmark*	\$8,309	33%	\$6,793	14%	B	100%	66%	0.2% increase	10.0%	15%	7.5

Note 1: Due to changes in IPEDS reporting comparability with earlier years may be reduced  
\*\* This is an institution-specific indicator. See "Institution-Specific Indicators" for definition.

University of Maryland University College  
Dashboard Indicators, December 2010

*Italicized figures are figures against which peer comparisons should be made.*

\* Measure used by U.S. News

**As of 11/19/10**

\* *Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)*

Year	Access & Academic Success														
	Stateside														
	1-UMUC Total undergraduate headcount enrollment	15  Afr.-Amer. Hispan., Nat. Amer. as % of UGs	2-UMUC  African-Amer. as % of total UGs	3-UMUC  % of students who are economically disadvantaged	4-UMUC  % of students who are 25 years of age or older	5- UMUC  Number of new MD comm. coll. transfers	13  Resident UG tuition & fees (Yr. beginning)	34  % of undergrads receiving financial aid	6-UMUC  Number of stateside online courses						
	+	+	+	+	NC	+	% chg.	+	+		+				
2006	22,898	38%	32%	33%	82%	2,885	\$5,640	<1%	27%		652				
2007	21,853	35%	29%	37%	81%	2,745	\$5,640	<1%	33%		688				
2008	22,308	36%	30%	38%	82%	2,118	\$5,640	<1%	28%		782				
2009	24,284	38%	31%	38%	82%	2,301	\$5,820	3%	27%		752				
2010	25,693			40%			\$6,078	4%	39%		813				
Benchmark*	>22300	P	34%	P	Maintain or increase	I	≥80%	P	≥2800	I	P	25-30%	I	Maintain or increase	I

Year	Access & Acad. Success	Quality (Stateside)			
	Worldwide	Alumni Satisf.	Funding		
	7-UMUC Number of worldwide online enrollments (students x classes enrolled in)	8 Undergraduate alumni giving rate (1 yr.)*	9 Operating expend. per FTE stdt. (Excl. auxil./hosp.)	10 Funding guideline % achieved (FY)	
	+	+	+	+	
2006	153,824	8%	\$18,961	40%	
2007	177,516	NA	\$17,569	61%	
2008	189,505	2%	\$17,585	39%	
2009	196,331	2%	\$18,534	46%	
2010	222,268	2%		43%	
Benchmark*	≥175,000	8%	\$16,374	100%	

Economic Development		Workforce Development	
Worldwide	Stateside	Stateside	
8-UMUC Total no. of off campus or distance education enrollments	9-UMUC Number of IT baccalaureates awarded	10-UMUC No. of technology & management post-baccalaureates awarded	
+	+		+
243,605	802	1,481	
251,800	738	1,552	
251,111	642	1,845	
253,271	604	1,813	
282,627	823	2,064	
>251,000	>500	≥1300	

Year	Stewardship							Effectiveness & Efficiency		
	Stateside		Worldwide					Stateside		
	22 State appropriations per FTE student	26 % of fundraising goal achieved	23 Expend. for instruction as % of oper. expend. (Excl. auxil./hosp.)	21 Expend. for instr. per FTE student	24 Expend. for admin. as % of oper. expend. (Excl. auxil./hosp.)	25 Fund balance increase: goal achievement	11-UMUC Operating budget savings as % of state- supported budget			
	+	+	+	+	-	+	+			
2006	\$1,365	49%	36%	\$6,768	18%	Met goal	4%			
2007	\$1,492	59%	33%	\$5,864	19%	Met goal	3%			
2008	\$1,890	87%	33%	\$5,778	16%	Met goal	2%			
2009	\$2,034	<div></div>	171%	32%	\$5,844	<div></div>	2%			
2010		54%	<div></div>			Met goal	2%	<div></div>		
Benchmark*	\$5,790	<div></div>	100%	<div></div>	41%	<div></div>	B	2%	<div></div>	

University of Maryland Center for Environmental Sciences  
Dashboard Indicators, December 2010

As of 11/19/10


\* Benchmark = Comparison to external standard (P = peers; B = BOR policy; N = national standard; S = State policy; I = institutional goal)


Year	National Eminence/Quality			
	Students		Faculty	
	1-UMCES Average GRE score of incoming students directed by UMCES faculty	2-UMCES Number of peer reviewed publications by UMCES faculty	3-UMCES Number of citations per peer reviewed publication	6 Total R&D expendit. per FT faculty
2006	1202	155	27.3	\$565,437
2007	1224	145	28.5	\$573,521
2008	1189	147	29.3	\$596,412
2009	1230	185	31.4	
2010	1184	190	32.3	
Benchmark*	I	I	I	I

Year	Workforce & Economic Development			
	5-UMCES Number of UMCES-sponsored Chesapeake Bay restoration projects	6-UMCES Number of K-12 teachers trained in UMCES environmental projects	7-UMCES Number of K-12 students involved in UMCES environmental education projects	8-UMCES Total R&D expenditures (000s)
2006	185	400	11,000	\$40,146
2007	197	524	10,500	\$40,720
2008	179	455	11,000	\$40,556
2009	191	450	11,000	
2010	181	420	11,000	
Benchmark*	I	I	I	I

Year	Stewardship		Effectiveness & Efficiency	
	25 Fund balance increase: goal achievement	26 % of fundraising goal achieved		28 Facilities renewal \$ as % of replacemt. value
2006	Met goal	35%		0.2%
2007	Met goal	160%		0.3%
2008	Met goal	21%		0.6%
2009	Met goal	36%		0.8%
2010	Met goal	98%		0.2%

IMPROVEMENT – a comparison with past performance

currently at or above the average of the 3 previous years:  Green

currently below the average of the 3 previous years:  Red

DEQUACY – a comparison with peer, BOR policy, national standard, state policy or institutional goal

currently at or above the benchmark:  Green

currently below the benchmark:  Red

# PERFORMANCE PEERS FOR USM INSTITUTIONS 2009

<u>University</u>	<u>ST</u>	<u>UNITID</u>
<b><u>Bowie State U.</u></b>		
Alabama A&M U.	AL	100654
Alabama State U.	AL	100724
Auburn U., Montgomery	AL	100830
California State U., Bakersfield	CA	110486
Columbus State U.	GA	139366
Indiana U., Southeast	IN	151379
New Jersey City U.	NJ	185129
Norfolk State U.	VA	232937
Prairie View A & M U.	TX	227526
Sul Ross State U.	TX	228501

<b><u>Coppin State U.</u></b>		
Albany State U.	GA	138716
Alcorn State U.	MS	175342
Augusta State U.	GA	138983
Cheyney U. of Penn.	PA	211608
Henderson State U.	AR	107071
Louisiana State U., Shreveport	LA	159416
Nicholls State U.	LA	159966
North Carolina, U. of, Pembroke	NC	199281
Virginia State U.	VA	234155
Western New Mexico U.	NM	188304

<b><u>Frostburg State U.</u></b>		
Bridgewater State C.	MA	165024
Clarion U. of Penn.	PA	211644
East Stroudsburg U. of Penn.	PA	212115
Indiana U., South Bend	IN	151342
Massachusetts, U. of, Dartmouth	MA	167987
Rhode Island C.	RI	217420
Sonoma State U.	CA	123572
SUNY, C. at Plattsburgh	NY	196246
SUNY, C. at Potsdam	NY	196200
Western Connecticut State U.	CT	130776

<b><u>Salisbury U.</u></b>		
Bloomsburg U. of Penn.	PA	211158
Massachusetts, U. of, Dartmouth	MA	167987
Millersville U. of Penn.	PA	214041
North Carolina, U. of, Wilmington	NC	199218
Northern Iowa, U. of	IA	154095
Sonoma State U.	CA	123572
Southeast Missouri State U.	MO	179557
SUNY, C. at Oswego	NY	196194
SUNY, C. at Plattsburgh	NY	196246
SUNY, Fredonia	NY	196158

# PERFORMANCE PEERS FOR USM INSTITUTIONS 2009

<u>University</u>	<u>ST</u>	<u>UNITID</u>
<b><u>Towson U.</u></b>		
Ball State U.	IN	150136
California State U., Sacramento	CA	110617
East Carolina U.	NC	198464
Eastern Michigan U.	MI	169798
James Madison U.	VA	232423
Massachusetts, U. of, Boston	MA	166638
North Carolina, U. of, Charlotte	NC	199139
Northern Iowa, U. of	IA	154095
Portland State U.	OR	209807
Western Kentucky U.	KY	157951

<b><u>U. of Baltimore</u></b>		
Auburn University-Montgomery	AL	100830
Citadel Military College of South Carolina	SC	217864
Governors State University	IL	145336
New Jersey City University	NJ	185129
Texas A & M University-Corpus Christi	TX	224147
University of Houston-Clear Lake	TX	225414
University of Illinois at Springfield	IL	148654
University of Michigan-Dearborn	MI	171137
University of Wisconsin-Whitewater	WI	240189
Western Connecticut State University	CT	130776

## **U. of Maryland, Baltimore (same as aspirational peers)**

Alabama, U. of, Birmingham	AL	100663
California, U. of, San Francisco	CA	110699
Illinois, U. of, Chicago	IL	145600
Maryland, U. of, Baltimore	MD	163259
Michigan, U. of, Ann Arbor	MI	170976
North Carolina, U. of, Chapel Hill	NC	199120

## **U. of Maryland, Baltimore County**

Arkansas, U. of, Main	AR	106397
California, U. of, Riverside	CA	110671
California, U. of, Santa Cruz	CA	110714
Clemson U.	SC	217882
Massachusetts, U. of, Amherst	MA	166629
Mississippi State U.	MS	176080
New Jersey Institute Tech.	NJ	185828
Oklahoma State U., Main	OK	207388
Rhode Island, U. of	RI	217484
Wyoming, U. of	WY	240727

## **U. of Maryland, College Park (same as aspirational peers)**

California, U. of, Berkeley	CA	110635
California, U. of, Los Angeles	CA	110662
Illinois, U. of, Urbana-Champaign	IL	145637
Michigan, U. of, Ann Arbor	MI	170976
North Carolina, U. of, Chapel Hill	NC	199120

# PERFORMANCE PEERS FOR USM INSTITUTIONS 2009

<u>University</u>	<u>ST</u>	<u>UNITID</u>
<b><u>U. of Maryland, Eastern Shore</u></b>		
Alabama A&M U.	AL	100654
Albany State U.	GA	138716
Alcorn State U.	MS	175342
California State U., Bakersfield	CA	110486
Fort Valley State U.	GA	139719
North Carolina A&T State U.	NC	199102
North Carolina, U. of, Pembroke	NC	199281
Prairie View A & M U.	TX	227526
South Carolina State C.	SC	218733
Virginia State U.	VA	234155

## **U. of Maryland, University College**

Boise State U.	ID	142115
California State U., Dominguez Hills	CA	110547
California State U., Fullerton	CA	110565
CUNY Bernard Baruch C.	NY	190512
CUNY Herbert H. Lehman C.	NY	190637
CUNY Hunter C.	NY	190594
CUNY Queens C.	NY	190664
Eastern Michigan U.	MI	169798
Florida Gulf Coast U.	FL	433660
Southern Connecticut State U.	CT	130493