



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents
Committee on Finance

April 13, 2022

Zoom Details to be Provided to Committee

Public Listen-Only Access: 301-715-8592; Conference ID: 992 8132 3662;
Passcode: 900387

AGENDA FOR PUBLIC SESSION

Call to Order

Chairman Attman

1. [University System of Maryland: Fiscal Year 2023 Schedule of Tuition and Mandatory Fees \(action\)](#)
2. [University System of Maryland: Self-Support Charges and Fees for FY 2023 \(action\)](#)
3. [Proposed Amendment to USM VII-7.30—Policy on Holiday Leave for Regular Nonexempt and Exempt Staff \(action\)](#)
4. [Proposed USM Policy VI-X.xx—Policy on Out-of-State Work for Employees \(action\)](#)
5. [University of Maryland, Baltimore: Modification to Lease between University of Maryland, Baltimore and BioPark Fremont LLC for space in a new building to be constructed at 4 Martin Luther King Jr. Boulevard \(action\)](#)
6. [Frostburg State University: Real Property Acquisition by Gift \(action\)](#)
7. [USM Momentum Fund: Additional Fund Balance Allocation \(action\)](#)
8. [USM Enrollment Projections: FY 2023-2032 \(action\)](#)
9. [Financial Condition and Financial Results of Intercollegiate Athletic Programs \(information\)](#)
10. [FY 2021 Effectiveness and Efficiency Results \(information\)](#)
11. [Convening Closed Session \(action\)](#)



TOPIC: University System of Maryland: Fiscal Year 2023 Schedule of Tuition and Mandatory Fees

COMMITTEE: Finance Committee

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: Each year, the Board of Regents reviews and takes action on the proposed rates for tuition and fees. For FY 2023, the in-state undergraduate full-time and part-time tuition rates will not increase by more than 2%. Out-of-state undergraduate, graduate, and professional rates will not increase by more than 5%.

As part of its FY 2023 submission, the University of Maryland, College Park is proposing to consolidate several of its mandatory fees with tuition for both the undergraduate and graduate populations. The University seeks to consolidate the technology, performing arts, health center, and facilities fees into the base tuition rate and concurrently eliminate these as mandatory fees. The proceeds for these fees have supported core operations that properly align with the usage of centrally managed tuition rather than a standalone, self-supported unit. In addition, the consolidation of these fees will simplify the student bills, course charging, and resource allocation. Tuition and fees for the University will continue to be ninth of 13 public institutions in the Big Ten Academic Alliance.

As a reminder, the Board of Regents previously authorized the University of Maryland, Baltimore to charge a "BSN Tuition Clinical Education Cost Coverage" to its traditional undergraduate nursing students. The additional revenue is necessary to offset the high cost of instruction to deliver an upper division traditional nursing program. Full-time traditional undergraduate nursing students will pay an additional \$1,000 annually in the second year of a three-year phase-in implementation.

Additionally, University of Maryland Eastern Shore is in year two of a three-year implementation plan for increases to its Physician Assistant Program (PA). Consistent with the Board's April 16, 2021 authorization of the proposal, the PA resident tuition rates will increase by 15% and non-resident rates by 10%. Based on the market, UMES will still be well below the PA current market averages once the final rate increases are implemented in Fall 2023.

Overall, out-of-state undergraduate full-time rate increases range from 1% at Bowie State University and up to 4.9% Towson University. Out-of-state undergraduate part-time rate increases range from no increase UMGC and up to 4.8% at Towson University. Graduate full-time and part-time tuition rates will not increase above 5%, with most institutions below 5%.

Also included on the schedule are mandatory fee rates. These fees support those services and activities that are not fully funded by either tuition revenue or state general funds. In accordance with USM Policy VIII-2.50, institutions are required to meet with student groups, who have a formal role in the discussion and review of proposed fees and changes to existing fees. A brief summary of the student engagement process is attached, beginning on page 31.

ALTERNATIVE(S): The Board may elect to adjust the recommended schedules. Any change in a rate would require a corresponding adjustment to expenditures in order to maintain a balanced budget.

FISCAL IMPACT: The projected total FY 2023 tuition and fees revenue would increase \$32.0 million or 1.8% over the FY 2022 tuition and fees revenue.

CHANCELLOR'S RECOMMENDATION: That the Board of Regents approve the tuition and mandatory fees schedule as submitted, with the Chancellor authorized to make appropriate changes consistent with existing policies and guidelines. Any such changes will be in consultation with and reported to the Board.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

"NOTE: Notwithstanding any other provision of this or any other University System of Maryland publication, the University System of Maryland reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the University System of Maryland institutions and the University System of Maryland Board of Regents."

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
UNIVERSITY OF MARYLAND, BALTIMORE				
SCHOOL OF DENTISTRY				
DDS Program				
In-State Tuition	44,164.00	46,354.00	2,190.00	5.0%
Out-of-State Tuition	82,129.00	86,235.00	4,106.00	5.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	75.00	75.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00	6.9%
Total In-State DDS Program	46,082.00	48,376.00	2,294.00	5.0%
Total Out-of-State DDS Program	84,047.00	88,257.00	4,210.00	5.0%
Post Graduate Program				
In-State Tuition	40,793.00	42,814.00	2,021.00	5.0%
Out-of-State Tuition	64,183.00	67,373.00	3,190.00	5.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	60.00	60.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00	6.9%
Total In-State Post Graduate Program	42,696.00	44,821.00	2,125.00	5.0%
Total Out-of-State Post Graduate Program	66,086.00	69,380.00	3,294.00	5.0%
Graduate - Masters per Credit Hour				
In-State Tuition	749.00	764.00	15.00	2.0%
Out-of-State Tuition	1,319.00	1,320.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Graduate - Ph D per Credit Hour				
In-State Tuition	596.00	608.00	12.00	2.0%
Out-of-State Tuition	1,074.00	1,075.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Dental Hygiene - Undergraduate				
In-State Tuition	5,731.00	5,740.00	9.00	0.2%
Out-of-State Tuition	31,432.00	31,441.00	9.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	68.00	68.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00	6.9%
Total In-State Dental Hygiene	7,642.00	7,755.00	113.00	1.5%
Total Out-of-State Dental Hygiene	33,343.00	33,456.00	113.00	0.3%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u>	<u>%</u>
Dental Hygiene - Undergraduate per Credit Hour				
In-State Tuition	401.00	402.00	1.00	0.2%
Out-of-State Tuition	999.00	1,000.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	46.00	46.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
School of Dentistry Shady Grove Programs				
Clinical Dental Hygiene Leadership Dual Degree				
In-State Tuition	16,050.00	16,059.00	9.00	0.1%
Out-of-State Tuition	22,472.00	22,481.00	9.00	0.0%
Technology Fee - per credit hour	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	696.00	696.00	0.00	0.0%
USG Facilities fee	42.00	42.00	0.00	0.0%
Student Activities	68.00	68.00	0.00	0.0%
Student Services fee	300.00	320.00	20.00	6.7%
Total In-State Clinical Dental Hygiene Leadership	17,298.00	17,327.00	29.00	0.2%
Total Out-of-State Clinical Dental Hygiene Leadership	23,720.00	23,749.00	29.00	0.1%
SCHOOL OF LAW				
JD Full Time Program				
In-State Tuition (base tuition 12 credits or more)	33,628.00	34,301.00	673.00	2.0%
Out-of-State Tuition (base tuition 12 credits or more)	49,637.00	50,630.00	993.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	65.00	65.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State JD Full Time - 12 credits or more	35,536.00	36,313.00	777.00	2.2%
Total Out-of-State JD Full Time - 12 credits or more	51,545.00	52,642.00	1,097.00	2.1%
JD Part Time Program Flat Rate				
In-State Tuition (base tuition 20 credits, Year 1 and 2 Only)	22,076.00	22,518.00	442.00	2.0%
Out-of-State Tuition (base tuition 20 credits, Year 1 and 2 Only)	32,497.00	33,147.00	650.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State JD Part Time 20 credits	23,968.00	24,514.00	546.00	2.3%
Total Out-of-State JD Part Time 20 credits	34,389.00	35,143.00	754.00	2.2%
JD Program per Credit Hour				
In-State Tuition (per credit hour)	1,273.00	1,298.00	25.00	2.0%
Out-of-State Tuition (per credit hour)	1,877.00	1,915.00	38.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association flat rate	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee	67.00	72.00	5.00	7.5%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
LLM Full Time Program Flat Rate				
In-State Tuition (base tuition 12 - 14 credits (>14 NA))	28,972.00	29,551.00	579.00	2.0%
Out-of-State Tuition (base tuition 12 - 14 credits (>14 NA))	28,972.00	29,551.00	579.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	65.00	65.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00	6.9%
Total In-State LLM Full Time - 12 credits or more	30,880.00	31,563.00	683.00	2.2%
Total Out-of-State LLM Full Time - 12 credits or more	30,880.00	31,563.00	683.00	2.2%
LLM Program per Credit Hour				
In-State Tuition <12 credits	1,137.00	1,160.00	23.00	2.0%
Out-of-State Tuition <12 credits	1,137.00	1,160.00	23.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association flat rate	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Master of Science in Law per Credit Hour (at College Park)				
In-State Tuition	887.00	905.00	18.00	2.0%
Out-of-State Tuition	887.00	905.00	18.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association flat rate	22.00	22.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%
ONLINE - Master of Science in Law (Cybersecurity) per Credit Hour				
In-State Tuition	887.00	905.00	18.00	2.0%
Out-of-State Tuition	887.00	905.00	18.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%
ONLINE - Master of Science in Law (Homeland Sec & Crisis Mgmt) Per Credit Hour				
In-State Tuition	887.00	905.00	18.00	2.0%
Out-of-State Tuition	887.00	905.00	18.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u>	<u>%</u>
SCHOOL OF MEDICINE				
MD Program				
In-State Tuition	37,817.00	38,573.00	756.00	2.0%
Out-of-State Tuition	66,912.00	68,249.00	1,337.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	83.00	83.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State MD Program	39,743.00	40,603.00	860.00	2.2%
Total Out-of-State MD Program	68,838.00	70,279.00	1,441.00	2.1%
Medicine Graduate - Masters per Credit Hour				
In-State Tuition	749.00	764.00	15.00	2.0%
Out-of-State Tuition	1,319.00	1,320.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities flat rate	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Medicine Graduate - Ph D per Credit Hour				
In-State Tuition	596.00	608.00	12.00	2.0%
Out-of-State Tuition	1,074.00	1,075.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Masters in Genetic Counseling				
In-State Tuition	19,938.00	20,141.00	203.00	1.0%
Out-of-State Tuition	32,919.00	33,251.00	332.00	1.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	75.00	75.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State Genetic Counseling	21,856.00	22,163.00	307.00	1.4%
Total Out-of-State Genetic Counseling	34,837.00	35,273.00	436.00	1.3%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change		
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u> <u>%</u>
Masters in Public Health per Credit Hour			
In-State Tuition	854.00	879.00	25.00 2.9%
Out-of-State Tuition	1,508.00	1,553.00	45.00 3.0%
Technology Fee - per credit hour	10.00	10.00	0.00 0.0%
Auxiliary Fees - flat rate (unless noted):			
Student Government Association	22.00	22.00	0.00 0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00 0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00 0.0%
Student Activities	47.00	47.00	0.00 0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00 5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00 7.5%
Medical & Research Technology - Undergraduate			
In-State Tuition	8,197.00	8,205.00	8.00 0.1%
Out-of-State Tuition	24,881.00	24,889.00	8.00 0.0%
Technology Fee - flat rate	120.00	120.00	0.00 0.0%
Auxiliary Fees - flat rate (unless noted):			
Student Government Association	22.00	22.00	0.00 0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00 0.0%
Student Activities	51.00	51.00	0.00 0.0%
Student Services Fee	300.00	320.00	20.00 6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00 6.9%
Total In-State Med. & Research Technology	10,091.00	10,203.00	112.00 1.1%
Total Out-of-State Med. & Research Tech.	26,775.00	26,887.00	112.00 0.4%
Medical & Research Technology - Post-Baccalaureate Certificate			
In-State Tuition	14,767.00	14,775.00	8.00 0.1%
Out-of-State Tuition	28,665.00	28,673.00	8.00 0.0%
Technology Fee - flat rate	120.00	120.00	0.00 0.0%
Auxiliary Fees - flat rate (unless noted):			
Student Government Association	22.00	22.00	0.00 0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00 0.0%
Student Activities	51.00	51.00	0.00 0.0%
Student Services Fee	300.00	320.00	20.00 6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00 6.9%
Total In-State Medical & Research Tech Certificate	16,661.00	16,773.00	112.00 0.7%
Total Out-of-State Medical & Research Tech Certificate	30,559.00	30,671.00	112.00 0.4%
Medical Research Technology - Undergraduate per Credit Hour			
In-State Tuition	393.00	393.50	0.50 0.1%
Out-of-State Tuition	899.00	900.00	1.00 0.1%
Technology Fee - per credit hour	10.00	10.00	0.00 0.0%
Auxiliary Fees - flat rate (unless noted):			
Student Government Association	22.00	22.00	0.00 0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00 0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00 0.0%
Student Activities Fee	51.00	51.00	0.00 0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00 5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00 7.5%
Medical & Research Technology - Graduate per Credit Hour			
In-State Tuition	760.00	761.00	1.00 0.1%
Out-of-State Tuition	1,291.00	1,292.00	1.00 0.1%
Technology Fee - per credit hour	10.00	10.00	0.00 0.0%
Auxiliary Fees - flat rate (unless noted):			
Student Government Association	22.00	22.00	0.00 0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00 0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00 0.0%
Student Activities Fee	51.00	51.00	0.00 0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00 5.9%
Campus Center Infrastructure Fee- per credit hour	67.00	72.00	5.00 7.5%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
Doctorate in Physical Therapy (All PT Students) per Credit Hour				
In-State Tuition	667.00	668.00	1.00	0.1%
Out-of-State Tuition	1,139.00	1,140.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities Fee	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Masters of Public Health Dual Degree				
In-State Tuition	25,646.00	26,409.00	763.00	3.0%
Out-of-State Tuition	45,062.00	46,407.00	1,345.00	3.0%
Technology Fee	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State MPH Dual Degree	27,556.00	28,423.00	867.00	3.1%
Total Out-of-State MPH Dual Degree	46,972.00	48,421.00	1,449.00	3.1%
SCHOOL OF NURSING				
Nursing Undergraduate Traditional				
In-State Tuition	9,446.00	9,635.00	189.00	2.0%
Out-of-State Tuition	38,822.00	39,597.00	775.00	2.0%
BSN Tuition Clinical Education Cost Coverage	500.00	1,000.00	500.00	100.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State School of Nursing - Undergraduate	11,899.00	12,692.00	793.00	6.7%
Total Out-of-State School of Nursing - Undergraduate	41,275.00	42,654.00	1,379.00	3.3%
Nursing Undergraduate per Credit Hour Traditional				
In-State Tuition	409.00	417.00	8.00	2.0%
Out-of-State Tuition	1,389.00	1,416.00	27.00	1.9%
BSN Tuition Clinical Education Cost Coverage (Maximum amount of \$1000)	50.00	100.00	50.00	100.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee	67.00	72.00	5.00	7.5%
Nursing Undergraduate (BS) RN-BSN				
In-State Tuition	9,196.00	9,379.00	183.00	2.0%
Out-of-State Tuition	37,738.00	38,488.00	750.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State School of Nursing - Undergraduate	11,149.00	11,436.00	287.00	2.6%
Total Out-of-State School of Nursing - Undergraduate	39,691.00	40,545.00	854.00	2.2%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
Nursing Undergraduate per Credit Hour (BS) RN-BSN				
In-State Tuition	401.00	409.00	8.00	2.0%
Out-of-State Tuition	1,352.00	1,379.00	27.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee	67.00	72.00	5.00	7.5%
Online Undergraduate (BS) RN-BSN				
In-State Tuition	9,196.00	9,379.00	183.00	2.0%
Out-of-State Tuition	37,738.00	38,488.00	750.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Total In-State School of Nursing - Online Undergraduate (BS) RN-BSN	9,748.00	9,951.00	203.00	2.1%
Total Out-of-State School of Nursing - Online Undergraduate (BS) RN-BSN	38,290.00	39,060.00	770.00	2.0%
Online Undergraduate per Credit Hour (BS) RN-BSN				
In-State Tuition	401.00	409.00	8.00	2.0%
Out-of-State Tuition	1,352.00	1,379.00	27.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Nursing Masters CNL per Credit Hour				
In-State Tuition	816.00	844.00	28.00	3.4%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Nursing Masters Other per Credit Hour				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Nursing Ph D per Credit Hour				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
Nursing DNP per Credit Hour				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities flat rate	90.00	100.00	10.00	11.1%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Nursing - Masters ONLINE - INFORMATICS (per Credit Hour)				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Nursing - Masters ONLINE - HEALTH SERVICES LEADERSHIP & MANAGEMENT (per Credit Hour)				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Serves Fee - per credit hour	17.00	18.00	1.00	5.9%
School of Nursing Shady Grove Campus				
Traditional BSN Program				
In-State Tuition	9,446.00	9,635.00	189.00	2.0%
Out-of-State Tuition	38,822.00	39,597.00	775.00	2.0%
BSN Tuition Clinical Education Cost Coverage				
Technology Fee - per credit hour	500.00	1,000.00	500.00	100.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	120.00	120.00	0.00	0.0%
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	696.00	696.00	0.00	0.0%
USG Facilities	42.00	42.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services fee	300.00	320.00	20.00	6.7%
Total In-State School of Nursing	11,236.00	11,945.00	709.00	6.3%
Total Out-of-State School of Nursing	40,612.00	41,907.00	1,295.00	3.2%
Undergraduate Per Credit Hour Traditional				
In-State Tuition	409.00	417.00	8.00	2.0%
Out-of-State Tuition	1,389.00	1,416.00	27.00	1.9%
BSN Tuition Clinical Education Cost Coverage (Maximum amount of \$1000)				
Technology Fee - per credit hour	50.00	100.00	50.00	100.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	10.00	10.00	0.00	0.0%
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	29.13	29.13	0.00	0.0%
USG Facilities	21.00	21.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services fee - per credit hour	17.00	18.00	1.00	5.9%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
Undergraduate (BS) RN-BSN				
In-State Tuition	9,196.00	9,379.00	183.00	2.0%
Out-of-State Tuition	37,738.00	38,488.00	750.00	2.0%
Technology Fee - per credit hour	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	696.00	696.00	0.00	0.0%
USG Facilities	42.00	42.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services fee	<u>300.00</u>	<u>320.00</u>	<u>20.00</u>	<u>6.7%</u>
Total In-State School of Nursing	10,486.00	10,689.00	203.00	1.9%
Total Out-of-State School of Nursing	39,028.00	39,798.00	770.00	2.0%
Undergraduate Per Credit Hour RN-BSN				
In-State Tuition	401.00	409.00	8.00	2.0%
Out-of-State Tuition	1,352.00	1,379.00	27.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	29.13	29.13	0.00	0.0%
USG Facilities	21.00	21.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services fee - per credit hour	17.00	18.00	1.00	5.9%
Nursing DNP Per Credit Hour				
In-State Tuition	840.00	856.00	16.00	1.9%
Out-of-State Tuition	1,490.00	1,519.00	29.00	1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	21.84	21.84	0.00	0.0%
USG Facilities	21.00	21.00	0.00	0.0%
Student Activities	90.00	100.00	10.00	11.1%
Student Services fee - per credit hour	17.00	18.00	1.00	5.9%
Online Undergraduate (BS) RN-BSN				
In-State Tuition	9,196.00	9,379.00	183.00	2.0%
Out-of-State Tuition	37,738.00	38,488.00	750.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee	<u>300.00</u>	<u>320.00</u>	<u>20.00</u>	<u>6.7%</u>
Total In-State School of Nursing - Online Undergraduate (BS) RN-BSN	9,748.00	9,951.00	203.00	2.1%
Total Out-of-State School of Nursing - Online Undergraduate (BS) RN-BSN	38,290.00	39,060.00	770.00	2.0%
Online Undergraduate per Credit Hour (BS) RN-BSN				
In-State Tuition	401.00	409.00	8.00	2.0%
Out-of-State Tuition	1,352.00	1,379.00	27.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	110.00	110.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
SCHOOL OF PHARMACY				
Pharmacy D Program				
In-State Tuition	27,531.90	28,352.00	820.10	3.0%
Out-of-State Tuition	45,157.00	45,836.00	679.00	1.5%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	<u>1,212.00</u>	<u>1,296.00</u>	<u>84.00</u>	<u>6.9%</u>
Total In-State School of Pharm D Program	29,441.90	30,366.00	924.10	3.1%
Total Out-of-State School of Pharm D Program	47,067.00	47,850.00	783.00	1.7%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u>	<u>%</u>
Pharmacy Graduate - Masters per Credit Hour				
In-State Tuition	749.00	764.00	15.00	2.0%
Out-of-State Tuition	1,319.00	1,320.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Pharmacy Graduate - Masters Pharmaceutical Sciences per Credit Hour				
In-State Tuition	641.00	654.00	13.00	2.0%
Out-of-State Tuition	804.00	805.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Pharmacy Graduate - ONLINE Masters Regulatory Sciences per Credit Hour				
In-State Tuition	650.00	663.00	13.00	2.0%
Out-of-State Tuition	816.00	817.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Pharmacy Graduate - ONLINE Masters PALLIATIVE CARE per Credit Hour				
In-State Tuition	650.00	663.00	13.00	2.0%
Out-of-State Tuition	816.00	817.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee -per credit hour	17.00	18.00	1.00	5.9%
Pharmacy Graduate - ONLINE PHD in PALLIATIVE CARE per Credit Hour				
In-State Tuition	650.00	663.00	13.00	2.0%
Out-of-State Tuition	816.00	817.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Pharmacy Graduate - ONLINE Masters PHARMACOMETRICS (per Cr Hr)				
In-State Tuition	750.00	764.00	14.00	1.9%
Out-of-State Tuition	1,345.00	1,320.00	-25.00	-1.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
Pharmacy Graduate - Ph D per Credit Hour				
In-State Tuition	596.00	608.00	12.00	2.0%
Out-of-State Tuition	1,074.00	1,075.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Pharm D per Credit Hour				
In-State Tuition	1,061.00	1,093.00	32.00	3.0%
Out-of-State Tuition	1,558.00	1,581.00	23.00	1.5%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
School of Pharmacy Shady Grove Campus				
MS IN CANNABIS PROGRAM				
In-State Tuition	650.00	663.00	13.00	2.0%
Out-of-State Tuition	816.00	817.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - Flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Facilities Fee	21.00	21.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
USG Auxiliary Fee -per credit hour	21.84	21.84	0.00	0.0%
PharmD*				
In-State Tuition	27,531.90	0.00	N/A	N/A
Out-of-State Tuition	45,157.00	0.00	N/A	N/A
Technology Fee - flat rate	120.00	0.00	N/A	N/A
Auxiliary Fees - Flat rate (unless noted):				
Student Government Association	22.00	0.00	N/A	N/A
USG Facilities Fee	42.00	0.00	N/A	N/A
Student Services Fee	300.00	0.00	N/A	N/A
USG Auxiliary Fee	392.00	0.00	N/A	N/A
PharmD Per Credit Hour*				
In-State Tuition	1,061.00	0.00	N/A	N/A
Out-of-State Tuition	1,558.00	0.00	N/A	N/A
Technology Fee - per credit hour	10.00	0.00	N/A	N/A
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	0.00	N/A	N/A
USG Facilities Fee	21.00	0.00	N/A	N/A
Student Services Fee - per credit hour	17.00	0.00	N/A	N/A
USG Auxiliary Fee -per credit hour	21.84	0.00	N/A	N/A
Per Credit Hour				
Graduate Master's Pharmaceutical Sciences				
In-State Tuition	641.00	654.00	13.00	2.0%
Out-of-State Tuition	804.00	805.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Facilities Fee	21.00	21.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
USG Auxiliary Fee - per credit hour	21.84	21.84	0.00	0.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
SCHOOL OF SOCIAL WORK				
Masters of Social Work Program - Full time				
In-State Tuition	15,140.00	15,442.80	302.80	2.0%
Out-of-State Tuition	32,979.00	33,638.58	659.58	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	63.00	63.00	0.00	0.0%
Student Services Fee	300.00	320.00	20.00	6.7%
Campus Center Infrastructure Fee	1,212.00	1,296.00	84.00	6.9%
Total In-State Master of Social Work Program	17,046.00	17,452.80	406.80	2.4%
Total Out-of-State Masters of Social Work Program	34,885.00	35,648.58	763.58	2.2%
Masters of Social Work - Per Credit Hour				
In-State Tuition	729.00	729.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Social Work - Ph D per Credit Hour				
In-State Tuition	596.00	608.00	12.00	2.0%
Out-of-State Tuition	1,074.00	1,075.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
School of Social Work Shady Grove Campus				
Masters of Social Work Program-Full Time				
In-State Tuition	15,140.00	15,442.80	302.80	2.0%
Out-of-State Tuition	32,979.00	33,638.58	659.58	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	392.00	392.00	0.00	0.0%
USG Facilities fee	42.00	42.00	0.00	0.0%
Student Activities**	0.00	63.00	63.00	100.0%
Student Services fee	300.00	320.00	20.00	6.7%
Total In-State School of Social Work	16,016.00	16,401.80	385.80	2.4%
Total Out-of-State School of Social Work	33,855.00	34,597.58	742.58	2.2%
Masters of Social Work - per Credit Hour				
In-State Tuition	728.70	729.00	0.30	0.0%
Out-of-State Tuition	1,306.70	1,307.00	0.30	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	21.84	21.84	0.00	0.0%
USG Facilities fee	21.00	21.00	0.00	0.0%
Student Activities**	0.00	51.00	51.00	100.0%
Student Services fee per credit hour	17.00	18.00	1.00	5.9%
GRADUATE SCHOOL				
GRADUATE - MASTERS				
In-State Tuition Per Credit Hour	749.00	764.00	15.00	2.0%
Out-of-State Tuition Per Credit Hour	1,319.00	1,320.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u>	<u>%</u>
GRADUATE - PH D				
In-State Tuition Per Credit Hour	596.00	608.00	12.00	2.0%
Out-of-State Tuition Per Credit Hour	1,074.00	1,075.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Graduate - PhD Health Professions Education				
In-State Tuition Per Credit Hour	746.00	761.00	15.00	2.0%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour	67.00	72.00	5.00	7.5%
Graduate - Masters, Health Science Online				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	17.00	18.00	1.00	5.9%
Graduate - Masters, Health & Social Innovation				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Serves Fee - per credit hour	17.00	18.00	1.00	5.9%
Master Health Science Physician Assistant***				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%
Campus Center Infrastructure Fee - per credit hour***	0.00	72.00	72.00	100.0%
Graduate - MS, Global Health				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			%
	FY 2022	FY 2023	Amount	
Graduate - MS in Vulnerability and Violence Reduction				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted)				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%
Masters of Science Health Professions Education				
In-State Tuition Per Credit Hour	731.00	746.00	15.00	2.1%
Out-of-State Tuition Per Credit Hour	971.00	972.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee per credit hour	17.00	18.00	1.00	5.9%
Masters, Diversity, Equity and Inclusion Leadership****				
In-State Tuition Per Credit Hour	0.00	746.00	746.00	100.0%
Out-of-State Tuition Per Credit Hour	0.00	972.00	972.00	100.0%
Technology Fee per credit hour (max \$60/semester)	0.00	10.00	10.00	100.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	0.00	22.00	22.00	100.0%
Student Activities	0.00	51.00	51.00	100.0%
Student Services Fee per credit hour(max \$160/semester)	0.00	18.00	18.00	100.0%
Masters, Gerontology*****				
In-State Tuition Per Credit Hour	0.00	746.00	746.00	100.0%
Out-of-State Tuition Per Credit Hour	0.00	972.00	972.00	100.0%
Technology Fee per credit hour (max \$60/semester)	0.00	10.00	10.00	100.0%
Auxiliary Fees - (Flat Rate Unless Noted)				
Student Government Association	0.00	22.00	22.00	100.0%
Student Activities	0.00	51.00	51.00	100.0%
Student Services Fee per credit hour(max \$160/semester)	0.00	18.00	18.00	100.0%
MS, Clinical Informatics*****				
In-State Tuition Per Credit Hour	0.00	746.00	746.00	100.0%
Out-of-State Tuition Per Credit Hour	0.00	972.00	972.00	100.0%
Technology Fee per credit hour (max \$60/semester)	0.00	10.00	10.00	100.0%
Auxiliary Fees - (Flat Rate Unless Noted)				
Student Government Association	0.00	22.00	22.00	100.0%
Student Activities	0.00	51.00	51.00	100.0%
Student Services Fee per credit hour(max \$160/semester)	0.00	18.00	18.00	100.0%

* PharmD will not be offered at Shady Grove Campus

** Student Activities Fee added to Masters of Social Work Program - Full time & Part Time at Shady Grove Campus

*** Master Health Science Physician Assistant Program has moved to the UMB Campus from Anne Arundel Community College and is fully sponsored by UMB

**** New Program - Masters, Diversity, Equity and Inclusion Leadership

***** New Program - Masters, Gerontology

***** New Program - MS, Clinical Informatics

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			%
	FY 2022	FY 2023	Amount	
UNIVERSITY OF MARYLAND, COLLEGE PARK				
FULL-TIME UNDERGRADUATE STUDENT (See Also Special Tuition Rates)				
In-State Tuition	9,000.48	9,695.00	694.52	7.7%
Out-of-State Tuition	36,682.80	37,931.00	1,248.20	3.4%
Technology Fee - flat rate	306.00	0.00	-306.00	-100.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	399.00	399.00	0.00	0.0%
Shuttle Bus	223.00	254.00	31.00	13.9%
Student Union	343.00	359.00	16.00	4.7%
Student Activities	80.00	82.00	2.00	2.5%
Recreation Services	398.00	411.00	13.00	3.3%
Performing Arts & Cultural Center	90.00	0.00	-90.00	-100.0%
Student Sustainability Fee	12.00	18.00	6.00	50.0%
Health Center Fee	86.00	0.00	-86.00	-100.0%
Student Facilities Fee	18.00	0.00	-18.00	-100.0%
Student Counseling Center Fee	0.00	15.00	15.00	100.0%
Total Fees:	1,955.00	1,538.00	-417.00	-21.3%
Total In-State Cost	10,955.48	11,233.00	277.52	2.5%
Total Out-of-State Cost	38,637.80	39,469.00	831.20	2.2%
PART-TIME UNDERGRADUATE PER CREDIT HOUR (See Also Special Tuition Rates)				
In-State Tuition - per credit hour	374.34	411.00	36.66	9.8%
Out-of-State Tuition - per credit hour	1,528.80	1,588.00	59.20	3.9%
Technology Fee - flat rate	153.00	0.00	-153.00	-100.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	133.00	133.00	0.00	0.0%
Shuttle Bus	111.00	127.00	16.00	14.4%
Student Union	171.00	180.00	9.00	5.3%
Student Activities	40.00	41.00	1.00	2.5%
Recreation Services	199.00	206.00	7.00	3.5%
Performing Arts & Cultural Center	45.00	0.00	-45.00	-100.0%
Student Sustainability Fee	6.00	9.00	3.00	50.0%
Health Center Fee	43.00	0.00	-43.00	-100.0%
Student Facilities Fee	9.00	0.00	-9.00	-100.0%
Student Counseling Center Fee	0.00	8.00	8.00	100.0%
Total Fees:	910.00	704.00	-206.00	-22.6%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
SPECIAL TUITION RATES FOR UNDERGRADUATES:				
JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING, & COMPUTER SCIENCE				
These students pay the annual standard tuition and mandatory fees above <u>PLUS</u> the annual differential pricing rate.				
In-State and Out-of-State undergraduate students pay the same differential pricing rate.				
Full-time Undergraduate Jr./Sr. rate	2,913.00	2,971.00	58.00	2.0%
Part-time Undergraduate Jr./Sr. rate (per credit hour)	120.00	122.00	2.00	1.7%
FULL-TIME UNDERGRADUATE STUDENT - JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING & COMPUTER SCIENCE				
In-State Tuition	9,000.00	9,695.00	695.00	7.7%
Out-of-State Tuition	36,683.00	37,931.00	1,248.00	3.4%
Differential Pricing Rate Jr./Sr.	2,913.00	2,971.00	58.00	2.0%
Fees (Per Student)	<u>1,955.00</u>	<u>1,538.00</u>	<u>-417.00</u>	-21.3%
Total In-State Full-time	13,868.00	14,204.00	336.00	2.4%
Total Out-of-State Full-time	41,551.00	42,440.00	889.00	2.1%
PART-TIME UNDERGRADUATE - JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING & COMPUTER SCIENCE				
In-State Tuition (Per Credit Hour)	374.34	411.00	36.66	9.8%
Out-of-State Tuition (Per Credit Hour)	1,528.80	1,588.00	59.20	3.9%
Differential Pricing Rate Jr./Sr. (Per Credit Hour)	<u>120.00</u>	<u>122.00</u>	<u>2.00</u>	<u>1.7%</u>
Total In-State Part-time	494.34	533.00	38.66	7.8%
Total Out-of-State Part-time	1,648.80	1,710.00	61.20	3.7%
Part-time mandatory fee (flat rate per student)	910.00	704.00	-206.00	-22.6%
FULL-TIME GRADUATE STUDENT (See Also Special Graduate Tuition Rates)				
In-State Tuition - per credit hour	767.55	841.00	73.45	9.6%
Out-of-State Tuition - per credit hour	1,706.25	1,798.00	91.75	5.4%
PhD Candidacy In-State Tuition - per semester	1,269.45	1,353.00	83.55	6.6%
PhD Candidacy Out-of-State Tuition - per semester	2,495.85	2,604.00	108.15	4.3%
Technology Fee - flat rate	306.00	0.00	-306.00	-100.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	133.00	133.00	0.00	0.0%
Shuttle Bus	223.00	254.00	31.00	13.9%
Student Union	343.00	359.00	16.00	4.7%
Student Activities	38.00	41.00	3.00	7.9%
Recreation Services	398.00	411.00	13.00	3.3%
Performing Arts & Cultural Center	90.00	0.00	-90.00	-100.0%
Health Center Fee	86.00	0.00	-86.00	-100.0%
Student Facilities Fee	18.00	0.00	-18.00	-100.0%
Student Counseling Center Fee	<u>0.00</u>	<u>15.00</u>	<u>15.00</u>	<u>100.0%</u>
Total Fees:	1,635.00	1,213.00	-422.00	-25.8%

**SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023**

	Recommended Change			
	FY 2022	FY 2023	Amount	%
PART-TIME GRADUATE per credit hour (See Also Special Graduate Tuition Rates)				
In-State Tuition - per credit hour	768.00	811.90	43.90	5.7%
Out-of-State Tuition - per credit hour	1,706.00	1,769.38	63.38	3.7%
PhD Candidacy In-State Tuition - per semester	1,269.00	1,323.84	54.84	4.3%
PhD Candidacy Out-of-State Tuition - per semester	2,496.00	2,574.77	78.77	3.2%
Technology Fee - flat rate	153.00	0.00	-153.00	-100.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	66.00	66.00	0.00	0.0%
Shuttle Bus	111.00	127.00	16.00	14.4%
Student Union	171.00	180.00	9.00	5.3%
Student Activities	38.00	41.00	3.00	7.9%
Recreation Services	199.00	206.00	7.00	3.5%
Performing Arts & Cultural Center	45.00	0.00	-45.00	-100.0%
Health Center Fee	43.00	0.00	-43.00	-100.0%
Student Facilities Fee	9.00	0.00	-9.00	-100.0%
Student Counseling Center Fee	<u>0.00</u>	<u>8.00</u>	<u>8.00</u>	<u>100.0%</u>
Total Fees:	835.00	628.00	-207.00	-24.8%

SPECIAL GRADUATE TUITION RATES:

PROFESSIONAL GRADUATE PROGRAMS:

(Full-time and part-time mandatory fees are at graduate rates listed above for programs at College Park. Additional fees above the standard fees or exceptions to the standard fees are noted below.)

SCHOOL OF ARCHITECTURE

PART-TIME GRADUATE STUDENTS - per credit hour

Master (and Certificate) of Real Estate Development

In-State Tuition - per credit hour	871.00	905.42	34.42	4.0%
Out-of-State Tuition - per credit hour	1,163.00	1,203.26	40.26	3.5%

School of Architecture Technology Fee (per semester) - Full-Time	100.00	100.00	0.00	0.0%
School of Architecture Technology Fee (per semester) - Part-Time	50.00	50.00	0.00	0.0%

SCHOOL OF ENGINEERING

PART-TIME GRADUATE STUDENTS - per credit hour

Professional Masters in Engineering ¹	1,049.00	1,086.53	37.53	3.6%
Distance Learning Engineering	1,297.00	1,340.39	43.39	3.3%
Masters in Telecommunications	1,166.00	1,183.00	17.00	1.5%

¹For remote sites, students pay a Distance Education Technology Services fee of \$150 per class and do not pay the standard auxiliary fees.

COLLEGE OF EDUCATION

PART-TIME & FULL-TIME OFF-SITE GRADUATE STUDENTS - per credit hour

Masters of Education, Masters of Arts, Doctor of Education and Certificate Programs ²	768.06	800.42	32.36	4.2%
--	---------------	---------------	--------------	-------------

²Students do not pay the standard auxiliary fees.

COLLEGE OF BUSINESS AND MANAGEMENT

MBA PROGRAMS

PART-TIME and FULL-TIME MBA (Program in College Park)

In-State Tuition - per credit hour	1,708.00	1,759.16	51.16	3.0%
Out-of-State Tuition - per credit hour	2,098.00	2,156.96	58.96	2.8%
MBA Association Fee (Fall only)	725.00	725.00	0.00	0.0%

PART-TIME MBA PROGRAM (Offsite programs)³

Tuition - per credit hour	1,682.00	1,732.64	50.64	3.0%
PT MBA Association Fee (Fall and Spring - each semester)	100.00	100.00	0.00	0.0%

³Students do not pay the standard auxiliary fees.

**SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023**

	Recommended Change		Amount	%
	FY 2022	FY 2023		
MASTERS OF FINANCE & MASTERS OF QUANTITATIVE FINANCE (Program in College Park)				
In-State Tuition - per credit hour	1,582.00	1,630.64	48.64	3.1%
Out-of-State Tuition - per credit hour	2,098.00	2,115.00	17.00	0.8%
MS Association Fee (Fall and Spring semester - each semester)	80.00	80.00	0.00	0.0%
MS IN ACCOUNTING, INFORMATION SYSTEMS, MARKETING ANALYTICS, SUPPLY CHAIN MANAGEMENT, BUSINESS ANALYTICS, BUSINESS & MANAGEMENT (Programs in College Park)				
In-State Tuition - per credit hour	1,582.00	1,630.64	48.64	3.1%
Out-of-State Tuition - per credit hour	2,015.00	2,072.30	57.30	2.8%
MS Association Fee (Fall and Spring - each semester)	80.00	80.00	0.00	0.0%
ONLINE MASTER OF SCIENCE IN BUSINESS ANALYTICS				
Tuition - per credit hour	1,644.00	1,661.00	17.00	1.0%
ONLINE MBA PROGRAM				
Tuition - per credit hour	1,681.81	1,732.64	50.83	3.0%
EXECUTIVE MBA PROGRAM - College Park Weekends				
	129,900.00	136,806.00	6,906.00	5.3%
<u>SCHOOL OF PUBLIC POLICY</u>				
FULL-TIME & PART-TIME GRADUATE STUDENTS (including PhD)				
In-State Tuition - per credit hour	939.42	975.21	35.79	3.8%
Out-of-State Tuition - per credit hour	1,947.18	2,003.12	55.94	2.9%
EXEC MASTERS PUBLIC POLICY Weekends - total program cost				
	49,158.90	49,464.90	306.00	0.6%
MASTERS OF ENGINEERING AND PUBLIC POLICY				
In-State Tuition - per credit hour	894.54	975.00	80.46	9.0%
Out-of-State Tuition - per credit hour	1,947.18	2,003.12	55.94	2.9%
Full & PT - Masters Policy Studies: Public Adm. (MPS-PA) (flat rate per credit hour regardless of residency status)				
	1,437.18	1,454.18	17.00	1.2%
<u>SCHOOL OF PUBLIC HEALTH</u>				
MASTERS OF PUBLIC HEALTH				
FULL-TIME & PART-TIME GRADUATE STUDENTS				
In-State Tuition - per credit hour	922.00	957.34	35.34	3.8%
Out-of-State Tuition - per credit hour	1,706.00	1,773.71	67.71	4.0%
<u>COLLEGE OF BEHAVIORAL AND SOCIAL SCIENCES</u>				
Joint Program in Survey Methodology (JPSM) - per credit hour ⁴	1,125.00	1,142.00	17.00	1.5%

⁴Students do not pay the standard auxiliary fees.

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			%
	FY 2022	FY 2023	Amount	
BOWIE STATE UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	5,760.00	5,875.00	115.00	2.0%
Out-of-State Tuition	16,501.00	16,666.00	165.00	1.0%
Technology Fee - flat rate	260.00	265.00	5.00	1.9%
Auxiliary Fees - flat rate (unless noted):				
Athletic	810.00	851.00	41.00	5.1%
Intramural and Recreation	40.00	42.00	2.00	5.0%
Health Service Fee	150.00	160.00	10.00	6.7%
University Construction	172.00	172.00	0.00	0.0%
Student Union Operating	1,170.00	1,175.00	5.00	0.4%
Student Activity	180.00	191.00	11.00	6.1%
Sustainability Fee	4.00	4.00	0.00	0.0%
Bowie Card Fee	<u>17.20</u>	<u>18.20</u>	<u>1.00</u>	<u>5.8%</u>
Total Fees:	2,803.20	2,878.20	75.00	2.7%
Total In-State Cost	8,563.20	8,753.20	190.00	2.2%
Total Out-of-State Cost	19,304.20	19,544.20	240.00	1.2%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	253.00	258.00	5.00	2.0%
Out-of-State Tuition	694.00	701.00	7.00	1.0%
Technology Fee - per credit hour	10.81	11.04	0.23	2.1%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	33.70	35.45	1.75	5.2%
Intramural and Recreation Fee	1.70	1.75	0.05	2.9%
Health Service Fee	6.20	6.65	0.45	7.3%
University Construction	7.16	7.16	0.00	0.0%
Student Union Operating	48.75	48.95	0.20	0.4%
Student Activity	7.50	7.95	0.45	6.0%
Sustainability Fee - flat rate	4.00	4.00	0.00	0.0%
Bowie Card Fee - flat rate	17.20	18.20	1.00	5.8%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	431.00	439.00	8.00	1.9%
Out-of-State Tuition	716.00	723.00	7.00	1.0%
Technology Fee - per credit hour	10.81	11.04	0.23	2.1%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	33.70	35.45	1.75	5.2%
Intramural and Recreation Fee*	1.70	1.75	0.05	2.9%
Health Service Fee	6.20	6.65	0.45	7.3%
University Construction	7.16	7.16	0.00	0.0%
Student Union Operating	48.75	48.95	0.20	0.4%
Student Activity	11.65	12.35	0.70	6.0%
Sustainability Fee - flat rate	4.00	4.00	0.00	0.0%
Bowie Card Fee - flat rate	17.20	18.20	1.00	5.8%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
TOWSON UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	7,100.00	7,238.00	138.00	1.9%
Out-of-State Tuition	22,152.00	23,240.00	1,088.00	4.9%
Out-of-State Regional Tuition On-Site Hagerstown	10,652.00	11,173.60	521.60	4.9%
Technology Fee - flat rate	220.00	232.00	12.00	5.5%
Auxiliary Fees - flat rate* (unless noted):				
Athletics	1,028.00	1,088.00	60.00	5.8%
Auxiliary Services	672.00	752.00	80.00	11.9%
Auxiliary Services - Construction	1,346.00	1,406.00	60.00	4.5%
Student Services - SGA	98.00	102.00	4.00	4.1%
Total Fees	3,364.00	3,580.00	216.00	6.4%
Total In-State Cost	10,464.00	10,818.00	354.00	3.4%
Total Out-of-State Cost	25,516.00	26,820.00	1,304.00	5.1%
Total Out-of-State Regional Cost On-Site Hagerstown	12,218.00	12,811.60	593.60	4.9%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	304.00	310.00	6.00	2.0%
Out-of-State Tuition	932.00	978.00	46.00	4.9%
Out-of-State Regional Tuition On-Site Hagerstown	461.00	484.00	23.00	5.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - per credit hour* (unless noted):				
Athletics	47.00	48.00	1.00	2.1%
Auxiliary Services	31.00	34.00	3.00	9.7%
Auxiliary Services - Construction	61.00	64.00	3.00	4.9%
Student Services - SGA	5.00	7.00	2.00	40.0%
Total Fees:	154.00	163.00	9.00	5.8%
SPECIAL TUITION RATES FOR UNDERGRADUATES: JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING, & COMPUTER SCIENCE				
These students pay the annual standard tuition and mandatory fees above <u>PLUS</u> the annual differential pricing rate. In-State and Out-of-State undergraduate students pay the same differential pricing rate.				
Full-time Undergraduate Jr./Sr. rate	1,500.00	1,500.00	0.00	0.0%
Part-time Undergraduate Jr./Sr. rate (per credit hour)	63.00	63.00	0.00	0.0%
FULL-TIME UNDERGRADUATE STUDENT - JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING & COMPUTER SCIENCE				
In-State Tuition	7,100.00	7,238.00	138.00	1.9%
Out-of-State Tuition	22,152.00	23,240.00	1,088.00	4.9%
Out-of-State Regional Tuition On-Site Hagerstown	10,652.00	11,173.60	521.60	4.9%
Differential Pricing Rate Jr./Sr.	1,500.00	1,500.00	0.00	0.0%
Fees (Per Student)	3,364.00	3,580.00	216.00	6.4%
Total In-State Full-time	11,964.00	12,318.00	354.00	3.0%
Total Out-of-State Full-time	27,016.00	28,320.00	1,304.00	4.8%
Total Out-of-State Regional Tuition On-Site Hagerstown	15,516.00	16,253.60	1,091.60	4.8%
PART-TIME UNDERGRADUATE - JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING & COMPUTER SCIENCE				
In-State Tuition (Per Credit Hour)	304.00	310.00	6.00	2.0%
Out-of-State Tuition (Per Credit Hour)	932.00	978.00	46.00	4.9%
Out-of-State Regional Tuition On-Site Hagerstown	461.00	484.00	23.00	5.0%
Differential Pricing Rate Jr./Sr. (Per Credit Hour)	63.00	63.00	0.00	0.0%
Total In-State Part-time	367.00	373.00	6.00	1.6%
Total Out-of-State Part-time	995.00	1,041.00	46.00	4.6%
Total Out-of-State Regional Tuition On-Site Hagerstown	524.00	547.00	23.00	4.4%
Part-time mandatory fee (per credit hour)	154.00	163.00	9.00	5.8%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	460.00	482.00	22.00	4.8%
Out-of-State Tuition	952.00	998.00	46.00	4.8%
Out-of-State Regional Tuition On-Site Hagerstown	690.00	724.00	34.00	4.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - per credit hour* (unless noted):				
Athletics	47.00	48.00	1.00	2.1%
Auxiliary Services	31.00	34.00	3.00	9.7%
Auxiliary Services - Construction	61.00	64.00	3.00	4.9%
Graduate SGA	4.00	4.00	0.00	0.0%
Total Fees:	153.00	160.00	7.00	4.6%

*Auxiliary fees for students attending Towson University North East or TUNE are one-half the main campus rate. Students taking classes at Hagerstown and other locations, (with the exception of TUNE) with a greater than 25 mile radius from the main campus pay only the technology fee and the auxiliary services construction fee.

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change		
	FY 2022	FY 2023	Amount %
JOINT DEGREE WITH UNIVERSITY OF BALTIMORE FOR M.S. ACCOUNTING & BUSINESS ADVISORY SERVICE**			
PART-TIME GRADUATE PER CREDIT HOUR			
In-State Tuition (in person and Web instruction)	825.00	841.00	16.00 1.9%
Regional Tuition (in person and Web instruction)#	825.00	841.00	16.00 1.9%
Out-of-State Tuition (in person and Web instruction)	1,139.00	1,162.00	23.00 2.0%
Technology Fee - per credit hour	9.00	9.00	0.00 0.0%
Auxiliary Fees - per credit hour (unless noted):			
Auxiliary Operations Fee (combined constr. ops + student center)	60.00	60.00	0.00 0.0%
Student Services Fee	21.00	21.00	0.00 0.0%
Student Government Association - flat rate***	50.00	50.00	0.00 0.0%
PART-TIME GRADUATE PER COURSE - AIT PROGRAM			
Tuition AIT program (except AIT 500 & 501) - per course	1,734.00	1,820.00	86.00 5.0%
Tuition - AIT 500 - per course	2,168.00	2,274.00	106.00 4.9%
Tuition - AIT 501 - per course	1,880.00	1,972.00	92.00 4.9%
Tuition - AIT 885 - per course	578.00	606.00	28.00 4.8%
PART-TIME DOCTORATE PER UNIT - CAIT PROGRAM			
	718.00	752.00	34.00 4.7%
**Joint MS in Accounting and Business Advisory Services			
#Regional: VA - Arlington, Fairfax, Prince William counties, PA - Adam, York, Lancaster counties, DE - all counties, DC			
***Full year rate is shown. Half of the amount will be charged per semester.			
UNIVERSITY OF MARYLAND EASTERN SHORE			
FULL-TIME UNDERGRADUATE STUDENT			
In-State Tuition	5,526.00	5,636.52	110.52 2.0%
Out-of-State Tuition	16,144.56	16,467.45	322.89 2.0%
Out-of-State Tuition - Eastern Shore Regional Rate	8,073.30	8,234.77	161.47 2.0%
Technology Fee - flat rate	169.00	172.38	3.38 2.0%
Auxiliary Fees - flat rate (unless noted):			
Athletic	1,063.00	1,084.26	21.26 2.0%
Student Union	769.00	784.38	15.38 2.0%
Recreational Facilities	945.00	963.90	18.90 2.0%
Student Health Services	105.00	107.10	2.10 2.0%
Student Activities	147.00	149.94	2.94 2.0%
Total Fees:	3,198.00	3,261.96	63.96 2.0%
Total In-State Cost	8,724.00	8,898.48	174.48 2.0%
Total Out-of-State Cost	19,342.56	19,729.41	386.85 2.0%
Total Out-of-State Cost - Eastern Shore Regional Rate	11,271.30	11,496.73	225.43 2.0%
PART-TIME UNDERGRADUATE PER CREDIT HOUR			
In-State Tuition	228.48	233.05	4.57 2.0%
Out-of-State Tuition	594.66	606.55	11.89 2.0%
Out-of-State Tuition - Eastern Shore Regional Rate	297.84	303.80	5.96 2.0%
Technology Fee per credit hour	9.00	10.00	1.00 11.1%
Auxiliary Fees:			
Student Union Fee per credit hour	32.00	32.64	0.64 2.0%
Student Health Services per credit hour	6.00	6.00	0.00 0.0%
Athletic fee per credit hour	45.00	45.90	0.90 2.0%
OFF-SITE/SATELLITE SITES*			
FULL-TIME UNDERGRADUATE STUDENT			
In-State Tuition	5,526.00	5,636.52	110.52 2.0%
Out-of-State Tuition	16,145.00	16,467.90	322.90 2.0%
Out-of-State Tuition Eastern Shore Regional Rate	8,073.00	8,234.46	161.46 2.0%
Technology Fee	172.00	175.44	3.44 2.0%
Auxiliary Operations & Facility Fee	593.00	604.86	11.86 2.0%
Total In-State Cost	6,291.00	6,416.82	125.82 2.0%
Total Out-of-State Cost	16,317.00	16,643.34	326.34 2.0%
Total Eastern Shore Regional Cost	8,245.00	8,409.90	164.90 2.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
PART-TIME UNDERGRADUATE STUDENT PER CREDIT HOUR				
In-State Tuition	228.00	232.56	4.56	2.0%
Out-of-State Tuition	595.00	606.90	11.90	2.0%
Out-of-State Tuition Eastern Shore Regional Rate	298.00	303.96	5.96	2.0%
Technology Fee	9.00	10.00	1.00	11.1%
Auxiliary Operations & Facility Fee per credit hour	56.00	57.12	1.12	2.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	339.00	345.78	6.78	2.0%
Out-of-State Tuition	628.00	640.56	12.56	2.0%
Out-of-State Tuition - Eastern Shore Regional Rate	467.00	476.34	9.34	2.0%
Technology Fee per credit hour	9.00	10.00	1.00	11.1%
Auxiliary Operations & Facility Fee	78.00	79.56	1.56	2.0%
DOCTORATE				
In-State Tuition	348.00	354.96	6.96	2.0%
Out-of-State Tuition	647.00	659.94	12.94	2.0%
Out-of-State Tuition Eastern Shore Regional Rate	480.00	489.60	9.60	2.0%
Technology Fee per credit hour	9.00	10.00	1.00	11.1%
Auxiliary Operations & Facility Fee	78.00	79.56	1.56	2.0%
Physician Assistant (PRIOR to Fall 2021)**				
In-State Tuition (per credit hour)	348.00	354.96	6.96	2.0%
Out-of-State Tuition (per credit hour)	647.00	659.94	12.94	2.0%
Out-of-State Tuition Eastern Shore Regional Rate(per credit hour)	480.00	489.60	9.60	2.0%
Technology Fee per credit hour	9.00	10.00	1.00	11.1%
Auxiliary Operations & Facility Fee	78.00	79.56	1.56	2.0%
Physician Assistant (NEW Students Entering Fall 2021)**				
In-State Tuition (per credit hour)	392.00	451.00	59.00	15.1%
Out-of-State Tuition (per credit hour)	697.00	766.70	69.70	10.0%
Out-of-State Tuition Eastern Shore Regional Rate(per credit hour)	518.00	569.80	51.80	10.0%
Technology Fee per credit hour	9.00	10.00	1.00	11.1%
Auxiliary Operations & Facility Fee	78.00	79.56	1.56	2.0%
Physician Assistant (NEW Students Entering Fall 2022)**				
In-State Tuition (per credit hour)	0.00	451.00	451.00	100.0%
Out-of-State Tuition (per credit hour)	0.00	767.00	767.00	100.0%
Out-of-State Tuition Eastern Shore Regional Rate(per credit hour)	0.00	570.00	570.00	100.0%
Technology Fee per credit hour	0.00	10.00	10.00	100.0%
Auxiliary Operations & Facility Fee	0.00	80.00	80.00	100.0%
SCHOOL OF PHARMACY				
Pharmacy D Program				
In-State Tuition	29,882.00	30,479.64	597.64	2.0%
Out-of-State Tuition	59,207.00	59,207.00	0.00	0.0%
Out-of-State Pharm D program Regional Rate	47,889.00	47,889.00	0.00	0.0%
Technology Fee - flat rate	169.00	172.38	3.38	2.0%
Auxiliary Operations & Facility Fee	2,069.00	2,110.38	41.38	2.0%
Total Fees:	2,238.00	2,282.76	44.76	2.0%
Total In-State Pharm D program	32,120.00	32,762.40	642.40	2.0%
Total Out-of-State Pharm D program	61,445.00	61,489.76	44.76	0.1%
Total Out-of-State Pharm D program Regional Rate	50,127.00	50,171.76	44.76	0.1%
PHARMACY D PROGRAM PER CREDIT HOUR				
In-State Tuition	879.00	896.58	17.58	2.0%
Out -of-State Tuition	1,741.00	1,741.00	0.00	0.0%
Out -of-State Tuition Eastern Shore Regional Rate	1,340.00	1,340.00	0.00	0.0%
Technology Fee - flat rate	169.00	172.38	3.38	2.0%
Auxiliary Operations & Facility Fee	355.00	362.10	7.10	2.0%

*Includes the Baltimore Museum of Institute and Hagerstown students. Previously no mandatory fees were charged to these students

**New Physician Assistant Program

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
FROSTBURG STATE UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	6,834.00	6,974.00	140.00	2.0%
Out-of-State Undergraduate Tuition	21,320.00	21,854.00	534.00	2.5%
Out-of-State Undergraduate Tuition - Regional Rate	15,730.00	16,124.00	394.00	2.5%
Technology Fee - flat rate	200.00	204.00	4.00	2.0%
Auxiliary Fees - flat rate (unless noted):				
Athletic	1,082.00	1,104.00	22.00	2.0%
Student Union Operating	400.00	408.00	8.00	2.0%
Auxiliary Facilities	656.00	668.00	12.00	1.8%
Student Activity	354.00	360.00	6.00	1.7%
Sustainability Fee	30.00	30.00	0.00	0.0%
Transportation Fee	38.00	56.00	18.00	47.4%
Total Fees:	2,760.00	2,830.00	70.00	2.5%
Total In-State Cost	9,594.00	9,804.00	210.00	2.2%
Total Out-of-State Cost	24,080.00	24,684.00	604.00	2.5%
Total Out-of-State Regional Cost	18,490.00	18,954.00	464.00	2.5%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	281.00	286.00	5.00	1.8%
Out-of-State Tuition	598.00	612.00	14.00	2.3%
Out-of-State Tuition - Regional Rate	452.00	462.00	10.00	2.2%
Technology Fee - per credit hour	16.00	16.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	62.00	62.00	0.00	0.0%
Student Union Operating	25.00	25.00	0.00	0.0%
Auxiliary Facilities	33.00	35.00	2.00	6.1%
Student Activity - flat rate	26.00	26.00	0.00	0.0%
Sustainability Fee	2.00	2.00	0.00	0.0%
Transportation Fee	3.00	3.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	446.00	456.00	10.00	2.2%
Out-of-State Tuition	574.00	588.00	14.00	2.4%
Nurse Practitioner In-State Tuition	500.00	512.00	12.00	2.4%
Nurse Practitioner Out-of-State Tuition	685.00	700.00	15.00	2.2%
Nurse Practitioner Out-of-State Tuition - Regional Rate	564.00	576.00	12.00	2.1%
Physician's Assistant In-State Tuition	528.00	541.00	13.00	2.5%
Physician's Assistant Out-of-State Tuition	770.00	788.00	18.00	2.3%
Physician's Assistant Out-of-State Tuition - Regional Rate	631.00	646.00	15.00	2.4%
Technology Fee - per credit hour	16.00	16.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	62.00	62.00	0.00	0.0%
Student Union Operating	25.00	25.00	0.00	0.0%
Auxiliary Facilities	33.00	35.00	2.00	6.1%
Student Activity - flat rate	26.00	26.00	0.00	0.0%
Sustainability Fee	2.00	2.00	0.00	0.0%
Transportation Fee	3.00	3.00	0.00	0.0%
PART-TIME DOCTORAL PER CREDIT HOUR				
In-State Tuition	624.00	638.00	14.00	2.2%
Out-of-State Tuition	784.00	802.00	18.00	2.3%
Technology Fee - per credit hour	16.00	16.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	62.00	62.00	0.00	0.0%
Student Union Operating	25.00	25.00	0.00	0.0%
Auxiliary Facilities	33.00	35.00	2.00	6.1%
Student Activity - flat rate	26.00	26.00	0.00	0.0%
Sustainability Fee	2.00	2.00	0.00	0.0%
Transportation Fee	3.00	3.00	0.00	0.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
COPPIN STATE UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	4,741.00	4,835.82	94.82	2.0%
Out-of-State Undergraduate Tuition	11,266.00	11,491.32	225.32	2.0%
Technology Fee - flat rate	200.00	200.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Athletic	830.00	830.00	0.00	0.0%
College Center	472.00	472.00	0.00	0.0%
Auxiliary Construction	376.00	376.00	0.00	0.0%
Student Activity	190.00	190.00	0.00	0.0%
Total Fees:	2,068.00	2,068.00	0.00	0.0%
Total In-State Cost	6,809.00	6,903.82	94.82	1.4%
Total Out-of-State Cost	13,334.00	13,559.32	225.32	1.7%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	201.00	205.02	4.02	2.0%
Out-of-State Tuition	627.00	639.54	12.54	2.0%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%
USM Hagerstown Regional On-Site Undergraduate Tuition				
Out-of-State Tuition - Full-Time	8,859.00	9,036.18	177.18	2.0%
Out-of-State Tuition - Part-Time (per credit hour)	469.00	478.38	9.38	2.0%
Off Campus Initiative Activity Fee - flat rate	100.00	100.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	351.00	358.02	7.02	2.0%
Out-of-State Tuition	646.00	658.57	12.57	1.9%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%
USM Hagerstown Regional On-Site Graduate Tuition				
Out-of-State Tuition - Part-Time (per credit hour)	534.00	545.17	11.17	2.1%
Off Campus Initiative Activity Fee - flat rate	100.00	100.00	0.00	0.0%
DOCTORATE OF NURSE PRACTITIONERS PER CREDIT HOUR				
In-State Tuition	699.00	712.98	13.98	2.0%
Out-of-State Tuition	1,074.00	1,095.48	21.48	2.0%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			%
	FY 2022	FY 2023	Amount	
UNIVERSITY OF BALTIMORE				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	7,154.00	7,296.00	142.00	2.0%
Out-of-State Undergraduate Tuition	20,340.00	20,746.00	406.00	2.0%
Technology Fee - flat rate	216.00	216.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,440.00	1,440.00	0.00	0.0%
Student Services Fee	504.00	504.00	0.00	0.0%
Student Government Association*	50.00	50.00	0.00	0.0%
Total Fees:	2,210.00	2,210.00	0.00	0.0%
Total In-State Cost	9,364.00	9,506.00	142.00	1.5%
Total Out-of-State Cost	22,550.00	22,956.00	406.00	1.8%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	326.00	332.00	6.00	1.8%
In-State Tuition - Web Instruction	367.00	373.00	6.00	1.6%
Out-of-State Tuition	1,032.00	1,053.00	21.00	2.0%
Out-of-State Tuition - Web Instruction	1,096.00	1,117.00	21.00	1.9%
Technology Fee - per credit hour	9.00	9.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	60.00	60.00	0.00	0.0%
Student Services Fee	21.00	21.00	0.00	0.0%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
High School Dual Enrollment	163.00	166.00	3.00	1.8%
Technology Fee - per credit hour	4.50	4.50	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	30.00	30.00	0.00	0.0%
Student Services Fee	12.50	12.50	0.00	0.0%
Student Government Association - flat rate*	25.00	25.00	0.00	0.0%
FULL-TIME LAW STUDENT (J.D.)				
In-State FT Law Tuition - J.D.	31,358.00	31,986.00	628.00	2.0%
Regional FT Law Tuition - J.D.**	31,358.00	31,986.00	628.00	2.0%
Out-of-State FT Law Tuition - J.D.	46,770.00	47,706.00	936.00	2.0%
Technology Fee - flat rate	216.00	216.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,440.00	1,440.00	0.00	0.0%
Student Services Fee	504.00	504.00	0.00	0.0%
Student Bar Association*	74.00	74.00	0.00	0.0%
Total Fees:	2,234.00	2,234.00	0.00	0.0%
Total In-State FT Law - J.D.	33,592.00	34,220.00	628.00	1.9%
Regional FT Law Tuition - J.D.**	33,592.00	34,220.00	628.00	1.9%
Total Out-of-State FT Law - J.D.	49,004.00	49,940.00	936.00	1.9%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			%
	FY 2022	FY 2023	Amount	
FULL-TIME LAW STUDENT (LL.M. - US)				
In-State FT Law Tuition - LL.M. - US	20,798.00	21,214.00	416.00	2.0%
Out-of-State FT Law Tuition - LL.M. - US	20,798.00	21,214.00	416.00	2.0%
Technology Fee - flat rate	216.00	216.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,440.00	1,440.00	0.00	0.0%
Student Services Fee	504.00	504.00	0.00	0.0%
Student Bar Association*	74.00	74.00	0.00	0.0%
Total Fees:	2,234.00	2,234.00	0.00	0.0%
Total In-State FT Law - LL.M. - US	23,032.00	23,448.00	416.00	1.8%
Total Out-of-State FT Law - LL.M. - US	23,032.00	23,448.00	416.00	1.8%
PART-TIME LAW PER CREDIT HOUR				
J.D. In-State Tuition	1,298.00	1,324.00	26.00	2.0%
J.D. Regional Tuition**	1,298.00	1,324.00	26.00	2.0%
J.D. Out-of-State Tuition	1,829.00	1,866.00	37.00	2.0%
LL.M. US In-State Tuition	700.00	714.00	14.00	2.0%
LL.M. US Out-of-State Tuition	700.00	714.00	14.00	2.0%
LL.M. Tax In-State/Masters Tax In-State Tuition	1,019.00	1,039.00	20.00	2.0%
LL.M. Tax Out-of-State/Masters Tax Out-of-State Tuition	1,019.00	1,039.00	20.00	2.0%
Technology Fee - per credit hour	9.00	9.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	60.00	60.00	0.00	0.0%
Student Services Fee	21.00	21.00	0.00	0.0%
Student Bar Association - flat rate (LL.M. students only)*	74.00	74.00	0.00	0.0%
Student Government Association - flat rate (Masters Tax only)*	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition (MBA - in person and on-line instruction)	865.00	882.00	17.00	2.0%
Regional Tuition (MBA - in person and on-line instruction)	865.00	882.00	17.00	2.0%
Out-of-State Tuition (MBA - on-line instruction)	865.00	882.00	17.00	2.0%
Out-of-State Tuition (MBA - in person instruction)	1,208.00	1,232.00	24.00	2.0%
Technology Fee - per credit hour	9.00	9.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	60.00	60.00	0.00	0.0%
Student Services Fee	21.00	21.00	0.00	0.0%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
Business - other than MBA and MS in Taxation:				
In-State Tuition (in person and Web instruction)	825.00	841.00	16.00	1.9%
Regional Tuition (in person and Web instruction)**	825.00	841.00	16.00	1.9%
Out-of-State Tuition - Online MS Accounting#	825.00	841.00	16.00	1.9%
Out-of-State Tuition (in person and Web instruction except on-line MS Acctg.)	1,139.00	1,162.00	23.00	2.0%
Technology Fee - per credit hour	9.00	9.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	60.00	60.00	0.00	0.0%
Student Services Fee	21.00	21.00	0.00	0.0%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change		
	<u>FY 2022</u>	<u>FY 2023</u>	<u>Amount</u>
			<u>%</u>
PART-TIME GRADUATE PER CREDIT HOUR - Arts & Sciences			
In-State Tuition (in person and Web instruction)	773.00	788.00	15.00 1.9%
Out-of-State Tuition: MS Interaction Design & Information Architecture - on-line	773.00	788.00	15.00 1.9%
Regional Tuition (in person and Web instruction)**	773.00	788.00	15.00 1.9%
Out-of-State Tuition (Other than IDIA on-line) (in person and Web instruction)	1,133.00	1,156.00	23.00 2.0%
Technology Fee - per credit hour	9.00	9.00	0.00 0.0%
Auxiliary Fees - per credit hour (unless noted):			
Auxiliary Operations Fee	60.00	60.00	0.00 0.0%
Student Services Fee	21.00	21.00	0.00 0.0%
Student Government Association - flat rate*	50.00	50.00	0.00 0.0%
PART-TIME GRADUATE PER CREDIT HOUR - Public Affairs			
In-State Tuition	783.00	799.00	16.00 2.0%
In-State Tuition - Web Instruction	893.00	909.00	16.00 1.8%
Out-of-State Tuition: Masters Public Administration - on-line	893.00	909.00	16.00 1.8%
Regional Tuition**	783.00	799.00	16.00 2.0%
Regional Tuition - Web Instruction**	893.00	909.00	16.00 1.8%
Out-of-State Tuition (Other than MPA on-line)	1,135.00	1,158.00	23.00 2.0%
Out-of-State Tuition - Web Instruction (Other than MPA on-line)	1,238.00	1,261.00	23.00 1.9%
Technology Fee - per credit hour	9.00	9.00	0.00 0.0%
Auxiliary Fees - per credit hour (unless noted):			
Auxiliary Operations Fee	60.00	60.00	0.00 0.0%
Student Services Fee	21.00	21.00	0.00 0.0%
Student Government Association - flat rate*	50.00	50.00	0.00 0.0%
DOCTORAL PER CREDIT HOUR (800+ level only)			
In-State Tuition (Arts & Sciences)	980.22	1,000.00	19.78 2.0%
Regional Tuition (Arts & Sciences) **	1,662.60	1,000.00	-662.60 -39.9%
Out-of-State Tuition (Arts & Sciences)	1,662.60	1,696.00	33.40 2.0%
Technology Fee - per credit hour	9.00	9.00	0.00 0.0%
Auxiliary Fees - per credit hour (unless noted):			
Auxiliary Operations Fee	60.00	60.00	0.00 0.0%
Student Services Fee	21.00	21.00	0.00 0.0%
Student Government Association - flat rate*	50.00	50.00	0.00 0.0%
DOCTORAL PER CREDIT HOUR (800+ level only)			
In-State Tuition (Public Affairs)	1,008.78	1,029.00	20.22 2.0%
Regional Tuition (Public Affairs) **	1,662.60	1,029.00	-633.60 -38.1%
Out-of-State Tuition (Public Affairs)	1,662.60	1,696.00	33.40 2.0%
Technology Fee - per credit hour	9.00	9.00	0.00 0.0%
Auxiliary Fees - per credit hour (unless noted):			
Auxiliary Operations Fee	60.00	60.00	0.00 0.0%
Student Services Fee	21.00	21.00	0.00 0.0%
Student Government Association - flat rate*	50.00	50.00	0.00 0.0%

*Full year rate is shown. Half of the amount will be charged per semester.

**Includes residents of the District of Columbia, Northern Virginia (counties of Arlington, Clarke, Culpeper, Fairfax, Fauquier, Loudon, Prince William, Rappahannock, Spotsylvania, Stafford, and Warren and cities of Alexandria, Fairfax, Falls Church, Fredericksburg, Manassas and Manassas Park, Southern Pennsylvania (counties of Adams, Chester, Lancaster, and York), and Delaware (all counties).

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change		Amount	%
	FY 2022	FY 2023		
SALISBURY UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	7,408.00	7,556.00	148.00	2.0%
Out-of-State Undergraduate Tuition	17,678.00	18,032.00	354.00	2.0%
Out-of-State Regional Tuition On-Site Hagerstown	11,678.00	12,032.00	354.00	3.0%
Technology Fee - flat rate	358.00	418.00	60.00	16.8%
Auxiliary Fees - flat rate (unless noted):				
Athletic	680.00	680.00	0.00	0.0%
Facilities Fee	1,060.00	1,060.00	0.00	0.0%
Student Life Fee	528.00	528.00	0.00	0.0%
Student Activity Fee	130.00	130.00	0.00	0.0%
Sustainability Fee	24.00	24.00	0.00	0.0%
Total Fees:	2,780.00	2,840.00	60.00	2.2%
Total In-State Cost	10,188.00	10,396.00	208.00	2.0%
Total Out-of-State Cost	20,458.00	20,872.00	414.00	2.0%
Total Out-of-State Regional Cost On-Site Hagerstown	14,458.00	14,872.00	414.00	2.9%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	303.00	309.00	6.00	2.0%
Out-of-State Tuition	730.00	745.00	15.00	2.1%
Out-of-State Regional Tuition On-Site Hagerstown	480.00	495.00	15.00	3.1%
Technology Fee - per credit hour	15.00	18.00	3.00	20.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	25.00	25.00	0.00	0.0%
Facilities Fee	39.00	39.00	0.00	0.0%
Student Life Fee	22.00	22.00	0.00	0.0%
Student Activity Fee	6.00	6.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%
PART-TIME GRADUATE (excluding DNP, EdD, GIS, Online MBA, Online MSW, MSN) PER CREDIT HOUR				
In-State Tuition	420.00	420.00	0.00	0.0%
Out-of-State Tuition	760.00	760.00	0.00	0.0%
Out-of-State Regional Tuition On-Site Hagerstown	505.00	505.00	0.00	0.0%
Technology Fee - per credit hour	15.00	18.00	3.00	20.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	23.00	23.00	0.00	0.0%
Facilities Fee	40.00	40.00	0.00	0.0%
Student Life Fee	19.00	19.00	0.00	0.0%
Student Activity Fee	10.00	10.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change			
	FY 2022	FY 2023	Amount	%
DNP NURSING PER CREDIT HOUR				
In-State Tuition	665.00	0.00	-665.00	-100.0%
Out-of-State Tuition	840.00	0.00	-840.00	-100.0%
Technology Fee - per credit hour	15.00	N/A	N/A	N/A
Auxiliary Fees - per credit hour (unless noted):				
Athletic	23.00	N/A	N/A	N/A
Facilities Fee	40.00	N/A	N/A	N/A
Student Life Fee	19.00	N/A	N/A	N/A
Student Activity Fee	10.00	N/A	N/A	N/A
Sustainability Fee	1.00	N/A	N/A	N/A
ATHLETIC TRAINING GRADUATE PER CREDIT HOUR				
In-State Tuition	625.00	0.00	-625.00	-100.0%
Out-of-State Tuition	780.00	0.00	-780.00	-100.0%
Technology Fee - per credit hour	15.00	N/A	N/A	N/A
Auxiliary Fees - per credit hour (unless noted):				
Athletic	23.00	N/A	N/A	N/A
Facilities Fee	40.00	N/A	N/A	N/A
Student Life Fee	19.00	N/A	N/A	N/A
Student Activity Fee	10.00	N/A	N/A	N/A
Sustainability Fee	1.00	N/A	N/A	N/A
EdD PER CREDIT HOUR				
In-State Tuition	560.00	560.00	0.00	0.0%
Out-of-State Tuition	975.00	975.00	0.00	0.0%
Technology Fee - per credit hour	15.00	18.00	3.00	20.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	23.00	23.00	0.00	0.0%
Facilities Fee	40.00	40.00	0.00	0.0%
Student Life Fee	19.00	19.00	0.00	0.0%
Student Activity Fee	10.00	10.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%
ON-LINE GRADUATE PROGRAMS PER CREDIT HOUR				
GIS	675.00	675.00	0.00	0.0%
MBA	775.00	775.00	0.00	0.0%
MSW	775.00	775.00	0.00	0.0%
DNP ¹	0.00	788.00	New Rate	New Rate
MSN ²	0.00	539.00	New Rate	New Rate
UNIVERSITY OF MARYLAND GLOBAL CAMPUS				
UNDERGRADUATE PER CREDIT HOUR CHARGES				
In-State Tuition	306.00	312.00	6.00	2.0%
Out-of-State Tuition	499.00	499.00	0.00	0.0%
Out-of-State Regional Tuition On-Site Hagerstown	418.00	418.00	0.00	0.0%
Technology Fee - per credit hour	15.00	15.00	0.00	0.0%
UNDERGRADUATE MILITARY PER CREDIT HOUR	250.00	250.00	0.00	0.0%
GRADUATE PER CREDIT HOUR CHARGES				
In-State Tuition	504.00	514.00	10.00	2.0%
Out-of-State Tuition	659.00	659.00	0.00	0.0%
Technology Fee - per credit hour	15.00	15.00	0.00	0.0%
MBA	694.00	694.00	0.00	0.0%
M.S. CYBERSECURITY	694.00	694.00	0.00	0.0%
M.S. CYBERSECURITY POLICY	694.00	694.00	0.00	0.0%
M.S. DATA ANALYTICS	694.00	694.00	0.00	0.0%
DOCTOR OF MANAGEMENT (DM)	1,087.00	1,087.00	0.00	0.0%

¹ Newly approved fully on-line program-re-structured rates to combined tuition/fee rate for marketing purposes.

² Newly approved fully on-line program-re-structured rates to combined tuition/fee rate for marketing purposes.

SCHEDULE OF TUITION AND MANDATORY FEES
Fiscal 2023

	Recommended Change		Amount	%
	FY 2022	FY 2023		
UNIVERSITY OF MARYLAND, BALTIMORE COUNTY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	8,878.00	9,056.00	178.00	2.0%
Out-of-State Undergraduate Tuition	25,068.00	25,820.00	752.00	3.0%
Technology Fee - flat rate	336.00	344.00	8.00	2.4%
Auxiliary Fees - flat rate (unless noted):				
Athletic & Recreation	1,214.00	1,282.00	68.00	5.6%
Transportation	482.00	492.00	10.00	2.1%
Auxiliary Facilities	584.00	602.00	18.00	3.1%
Campus Engagement *	682.00	726.00	44.00	6.5%
Student Activities	104.00	104.00	0.00	0.0%
Total Fees:	3,402.00	3,550.00	148.00	4.4%
Total In-State Cost	12,280.00	12,606.00	326.00	2.7%
Total Out-of-State Cost	28,470.00	29,370.00	900.00	3.2%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	368.00	375.00	7.00	1.9%
Out-of-State Tuition	1,040.00	1,071.00	31.00	3.0%
Technology Fee - per credit hour	18.00	18.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic & Recreation	43.00	49.00	6.00	14.0%
Transportation	25.00	26.00	1.00	4.0%
Auxiliary Facilities	25.00	26.00	1.00	4.0%
Campus Engagement*	30.00	33.00	3.00	10.0%
Student Activity	7.00	7.00	0.00	0.0%
Total Fees:	148.00	159.00	11.00	7.4%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	679.00	699.00	20.00	2.9%
Out-of-State Tuition	1,166.00	1,201.00	35.00	3.0%
Technology Fee - per credit hour	17.00	17.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic & Recreation	31.00	33.00	2.00	6.5%
Graduate Program	17.00	17.00	0.00	0.0%
Transportation	25.00	26.00	1.00	4.0%
Auxiliary Facilities	25.00	26.00	1.00	4.0%
Campus Engagement*	29.00	32.00	3.00	10.3%
Total Fees:	144.00	151.00	7.00	4.9%
INFO SYSTEMS ON-LINE PROGRAM TUITION/ PER CREDIT	907.00	934.00	27.00	3.0%
MANAGEMENT OF AGING SERVICES GRADUATE PROGRAM				
In-State Tuition	679.00	699.00	20.00	2.9%
Out-of-State Tuition	1,166.00	1,201.00	35.00	3.0%
*Formerly the University Commons Fee				
USM THE UNIVERSITIES AT SHADY GROVE				
MANDATORY AUXILIARY FEE (Undergraduate Students)				
Full-Time Student - flat rate	696.00	696.00	0.00	0.0%
Part-Time Student - per credit hour	29.13	29.13	0.00	0.0%
MANDATORY AUXILIARY FEE (Graduate Students)				
Full-Time Student - flat rate	392.00	392.00	0.00	0.0%
Part-Time Student - per credit hour	21.84	21.84	0.00	0.0%
MANDATORY FACILITIES FEE (All students)				
Full-Time Student - flat rate	42.00	42.00	0.00	0.0%
Part-Time Student - flat rate	21.00	21.00	0.00	0.0%



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

University of Maryland, Baltimore

FY 2023 School Tuition and Student Fees

In accordance with University System of Maryland Board of Regents policy on tuition, fees and charges, the University of Maryland, Baltimore Professional Schools and Graduate School, sought input from students for all proposed FY23 tuition and student fee increases. Each School established a committee of students, who met to review and discuss the schedule of tuition and fees and to confer on any proposed School tuition and/or student fee changes (including Student Activity Fees by school and program).

The school student committees expressed support or did not object to the proposed increases for the FY23 tuition and fee increases through the submission of memorandums to the Office of Academic Affairs.

FY 2023 Central Administrative Student Fees

In addition to School tuition and fee increases, Central Administrative units met with the campus wide Student Fee Advisory Board (SFAB) which is responsible for advising the President and Board of Regents on increases in mandatory auxiliary student fees which include the following:

- Campus Center Infrastructure Fees (CCI)
- Student Services Fees
- Student Government Fee (USGA)
- Shuttle Fees
- Technology Fees

The Division of Student Affairs Leadership met with the SFAB to present increases for the Campus Center Infrastructure Fees and the Student Services Fees to cover the costs of State mandated COLA/Merit and unanticipated increases. The SFAB supported the proposed increases through the submission of a memorandum.

No increases were requested for the Student Government Fee, Shuttle Fees, or Technology Fee.

FY 2023 Self-Supporting Fees and Charges

Parking and Commuter Services Leadership met with the SFAB to present student parking fee increases. The SFAB supported the proposed increases through the submission of a memorandum.

Central Administrative units met with the campus wide Student Fee Advisory Board (SFAB) which is responsible for advising the President and Board of Regents on increases in the Technology Fee, mandatory auxiliary student fees, and self-supporting auxiliary fees including: Campus Center Infrastructure Fees (CCI), Student Services Fees, Student Government Fee (USGA), Shuttle Fees, Student Parking, and Pascault Row Housing Fees (Room). The student committee generally expressed support or did not object to the proposed increases for the FY 23 fee increases through the submission of a memorandum. Students genuinely appreciate the opportunity to engage with central administration leaders on this important matter. The UMB Office of Academic Affairs retains a record of student involvement should the Board of Regents or others wish to examine the documentation.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

University of Maryland, College Park

Technology Fee

The Information Technology Advisory Committee (ITAC) provides recommendations to the Vice President of Information Technology and Chief Information Officer (VP/CIO) about student access to information technology. Topics may include but are not limited to: (1) student mandatory technology fee rates, (2) budget allocations, and (3) projects that will provide enhancements to the campus-wide student technology environment. The committee may also deal with appropriate academic matters as they are related to student technology fees. Expenditures from the STF relate to goals identified in the University's annual Strategic Plan for Information Technology. The ITAC membership consist of three members of the Student Government Association (SGA) appointed by the president of the SGA; two members of the Residence Hall Association (RHA) appointed by the president of RHA; two members of the Graduate Student Government (GSG) appointed by the President of GSG; five at-large students appointed by the Chairperson (none shall be faculty, associative staff, or classified staff), representative of the diverse student population (at least one of whom shall be of graduate status); at least one Assistant (or Associate) Vice President of Information Technology Chief Information Officer (VP/CIO) or designee (ex-officio). Unless explicitly stated otherwise, all participants in the meeting are voting members. The SGA Director of Information Technology serves as the chairperson of ITAC. ITAC is responsible for ensuring the appropriate annual review of the campus student technology fee. In addition, each year, a portion of Student Technology Fee funds is allocated to award projects proposed by university community members. Successful proposals should aim at providing strategic enhancements to the campus-wide IT services. The ITAC reviews all proposals and makes recommendations to the VP/CIO on how to distribute the allocated funds to projects deemed to have the greatest impact. Detailed information about the ITAC membership and bylaws can be found at: <https://it.umd.edu/governance/ITAC>. The technology fee includes a component for Library technology. As part of the mandatory fee review process, the libraries present its proposed technology fee budget to the Libraries Student Advisory Group (SAG) for discussion and approval. Students engage in discussion with the libraries leadership team about the proposed budget and fee increase during spring semester, culminating in a final discussion typically at the Student Advisory Group's March or April meeting. The Student Advisory Group meets two to three times a semester. Meeting dates are established at the beginning of the semester and distributed via email after the first meeting.

Athletics

The University of Maryland Athletic Department's Student Advisory Council (ADSAC) will serve to represent the University of Maryland Student Body in advising the Athletic Department. In FY 2023, the Athletics fee was discussed at the committee for the review of student fees, but not at the advisory level as Athletics did not increase the fee.

ADSAC is composed in a representative manner to the University of Maryland Student Body and Athletic Department. ADSAC members are designated to facilitate representation between both parties (Student Body and Athletic Department) involved. It is the responsibility of the chair of each party to ensure the proper composition of the group for each meeting. Each party should bring necessary guests to enable a successful discussion.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

In fulfilling its charge ADSAC is responsible for the following functions:

- Student Fee Allocation Review and Approval
- A Robust and Responsive Council
- Cooperation on Joint Initiatives

The Student Government Association Athletic Liaison will serve as Student Chair. The Athletic Department representatives are ex-officio non-voting members.

Shuttle Bus

It is the goal of the Department of Transportation Services (DOTS) to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, DOTS employs an approach to ensure all members of the campus community have input through their elected representatives. Through this process, DOTS provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations.

The budget vetting process includes the presentation of a draft of the proposed budget to the Campus Transportation Advisory Committee (CTAC). This is a Campus Senate appointed committee with representation from all members of the campus community. CTAC reviews the budget and ultimately makes their final recommendations to DOTS and the Vice President for Administration and Finance. Review meetings were held twice in October.

As the budget process continues, it is not unusual for DOTS to go back to these groups to ensure that proper input is provided as the budget process comes to a close and is presented to the Committee that reviews student fees.

Student Union

It is the goal of the Stamp Student Union to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, they employ an approach to ensure all members of the campus community have input through their elected representatives. Through this process, the Stamp provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations. The final step of their budget vetting process is a meeting with the Stamp Advisory Board (SAB). The SAB reviews the information in the fall. The Stamp Director presents a complete review of forecasted headcount and expenses for the upcoming fee year and the calculations that determine the per student fee amount. Any enhancements are reviewed and discussed with the group. The SAB votes on the content of the proposal in the fall.

Undergraduate Student Activities

The Student Government Association makes a determination in spring to request additional fee monies within two fiscal years. Enhancements received during the budget review process within two fiscal years will be integrated into the general operations of SGA. Fee increases are placed in referendum during the election of new officers for SGA each year if determined to be necessary by the SGA Legislature.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Graduate Student Activities

This fee proposal is in accordance with the legislative and executive actions of the Graduate Student Government. The Graduate Student Assembly approves the budgets for both Graduate Student Government and Graduate Legal Aid Office at their summer meeting and makes a determination to request any additional fee enhancement monies for the upcoming fiscal year. An assembly of representatives of graduate programs from across the campus, the Graduate Student Assembly and the Executives of the Graduate Student Government meet monthly and include in their annual business the allocation and distribution of the Graduate Student Activities Fee.

Recreation Services

The goal of University Recreation & Wellness (RecWell) is to produce their annual fee proposals in a fully transparent way with extensive user input. To achieve this goal, they employ an approach to ensure all members of the campus community have input through their representatives on the Campus Recreation Advisory Board (CRAB), as well as consulting with their Student Employee Advisory Board (SEAB). Through this process, RecWell provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations. Their fee proposal vetting process is accomplished through an in-person review with CRAB and SEAB. The Director and Associate Director of RecWell present a complete review of forecasted headcount and expenses for the upcoming fee year and the calculations that determine the per student fee amount. Any enhancements are reviewed and discussed with the group to reach a consensus for endorsement.

A second meeting of CRAB, to consider the fee submittal, is held in the fall. The proposal is discussed again at this meeting. After outlining the proposal for those who could not make the first meeting, there is a half hour discussion and question/answer session. The board members present then vote to endorse the proposal.

Performing Arts/Cultural Center

As part of the mandatory fee review process, The Clarice Smith Performing Arts Center presents its proposed year over year adjustments in mandatory fee to the Maryland Students for the Arts Council Mandatory Fee Committee (MSAMFC) for vetting and approval. MSAMFC includes representatives from Student Government Association, Graduate Student Government and Resident Hall Association as well as others as outlined in the committee's bylaws. Each spring, the Executive Director convenes MSAMFC to review how fees are used for the performing arts and solicits feedback on and/or suggestions for enhancements. Then in the fall, the Executive Director and Director of Finance and Administration present the Mandatory Fee proposal to the Maryland Students for the Arts Mandatory Fee Committee for review, discussion and approval. All students in attendance at the fall MSAMFC meeting endorse The Clarice's request for any increase in the mandatory fee. Contained in this presentation are a student participation roster for MSAMFC, and the meeting agendas, minutes and sign in sheets for the meeting. For the second component, The Nyumburu Cultural Center Fee Advisory Committee normally reviews the current proposal twice in the fall. The Nyumburu Director presents a complete review of the forecasted headcount and expenses, for the fee year and the computations that were used to determine the fee amounts for mandatory fees and enhancement programming. The advisory group normally endorses the proposal multiple times in the fall. The Nyumburu Cultural Center Fee Advisory Committee also meets during the Spring Semester to discuss student programming and also plan for the subsequent academic year with new and returning members.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Student Sustainability Fee

Student Sustainability Fee revenue provides grant funding for projects that 1) improve the environmental performance of campus operations by decreasing greenhouse gas emissions, reducing energy and/or water use, enhancing stormwater management, increasing biodiversity, minimizing waste, etc.; 2) improve or create opportunities for UMD students to learn about and develop skills for sustainability; and/or 3) involve research that would create substantial opportunities for student involvement and the outcomes of the research have practical implications for improving the environmental performance of campus operations. A student-majority committee of the University Sustainability Council makes grant recommendations, and the Sustainability Council has granting authority. The committee and Council receive administrative support from the Office of Sustainability. The committee is also responsible for annually reviewing the Student Sustainability Fee rate and making recommendations to the Sustainability Council for adjustments to the fee rate. As part of the Sustainability Council, a Sustainability Fund Review Committee shall review project proposals, recommend allocation of funds to the Sustainability Council, and review and propose changes to the Student Sustainability Fee rate. The committee shall consist of at least 3 students and 2 non-students. Additional members may be added by the Sustainability Council, but the committee shall remain student-majority. The chair of the committee is the Undergraduate Student Representative on the Sustainability Council, who is appointed by the Council chair from nominations provided by the Student Government Association President and Vice President for Student Affairs. A minimum of two other undergraduate students shall be appointed by the Council chair in consultation with the current chair of the committee. Non-student members include the Director of the Office of Sustainability or designee (voting) and designee of the Director of the Office of Sustainability who serves as the Fund Coordinator (non-voting). In the event that graduate students pay a Student Sustainability Fee in the future, the committee will include 2 additional individuals: the Graduate Student Representative on the Council and another graduate student appointed by the Council chair in consultation with the Graduate Student Representative.

Health Center

It is the goal of the University Health Center to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, the Health Center ensures that all members of the campus community have input through their elected representatives. The Health Center provides each group with all relevant materials necessary to provide timely and thoughtful recommendations.

Their Student Health Advisory Committee (SHAC) members, as well as other student groups including the Student Government Association, Resident Hall Association and the Graduate Student Government, are involved in a thorough dialog of concerns and issues related to the Health Center budget before presenting for fee review. Of note, based on feedback about the membership of our SHAC consisting entirely of undergraduate students, they have added spots for graduate student members and are awaiting participation from at least one GSG member.

The University student review process involves meeting with members of the Student Health Advisory Committee (SHAC), the GSG President and its Executive Committee, correspondence with the President of SGA and with the RHA President and Executive Committee. The proposal among these student advisory groups to endorse support of any fee increase takes place twice in the fall.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Student Facilities Fee

The Student Facilities Committee (SFC), established in FY 2018, is a student-majority advisory subcommittee to the Provost and Senior Vice President for Academic Affairs and reports to the Facilities Council.

The Subcommittee decides which projects to recommend to the University Facilities Council for funding by a simple majority vote of the full Subcommittee membership. The Subcommittee may elect to recommend funding for a portion of a proposal. The Student Advisory Subcommittee may submit recommendations to the Facilities Council at any time.

Authority for Setting Fees

Mandatory fees and room, board and parking charges are set by the Board of Regents of the University System of Maryland (USM) as stipulated in the Policy on Student Tuition, Fees and Charges (262.0, VIII-2.50) approved by the Board of Regents, June 21, 1990.

The management of student fees, including the review and recommendation of proposed fees and the authorization of expenditures from the resulting fee revenues, is the responsibility of the President, who is advised by the President's Cabinet. The Cabinet is advised by the Committee for the Review of Student Fees (CRSF) on recommendations for proposed fees.

Process for Student Participation

Mandatory fees and room, board and parking charges will undergo a five-step process:

1. The unit proposing the fee provides an opportunity to the affected student constituency for discussion on the merits and impact of the fee.
2. The Committee for the Review of Student Fees reviews the proposed fee and makes a recommendation to the Cabinet.
3. The Cabinet reviews the fee proposal and the recommendation made by the Committee to Review Student Fees and make a recommendation to the President.
4. The President recommends the fee schedule to the USM Board of Regents.
5. Board of Regents approves the fees.

Bowie State University

The University Budget Office requested the proposed FY 2023 Tuition, Mandatory and Self-Supporting fees and justifications from the various departments. After compiling the information, the proposed fees were shared with the President and Cabinet members on February 16, 2022.

On March 1, 2022, the Vice President for Administration & Finance, Assistant Vice President for Administration & Finance, Vice President for Enrollment Management & Student Affairs, Assistant Budget Director and representatives from various divisions met with the executive board members of Student Government Association (SGA) and Graduate Student Association (GSA) to discuss the proposed FY 2023 Tuition, Mandatory and Self-Supporting fee increases. During the meeting, students were able to review, pose questions and comment on the proposed fees prior to the upcoming University Council meeting.



FY 2023 STUDENT ENGAGEMENT PROCESS

On March 8, 2022, the FY 2023 proposed Tuition, Mandatory and Self-Supporting fees were shared and discussed in detail with University Council, a shared-governance advisory board to the President. This group is comprised of membership from students, faculty and staff. The student leaders included on the University Council are the presidents and vice presidents of SGA, GSA and/or his/her designee. The University Council considered the input from each of the shared-governance groups and submitted the proposed fees along with any revisions to the President for final review and approval, prior to submission to USM for BOR approval.

Room & Board

On March 1, 2022, the proposed FY 2023 Room and Board Rates were discussed with the executive board members of Student Government Association (SGA) and Graduate Student Association (GSA). During this meeting, students were able to review comparable rates from other institutions, pose questions and comment on the proposed rate increases prior to the University Council meeting. On March 8, 2022, the proposed rates and supporting documentation were shared and discussed in detail with University Council, a shared-governance advisory board to the President which is comprised of membership from students, faculty, and staff. The University Council considered the input from the shared-governance groups and submitted the proposed fees along with any revisions to the President for final review and approval, prior to submission to USM for BOR approval.

Towson University

Towson University (TU) administrators held a campus-wide Fee Forum prior to presenting the proposed FY 2023 tuition & mandatory fees and self-support fees (Room, Board, Parking). Held on March 2, the forum was conducted in partnership with the Student Government Association (SGA), open to the entire campus community and publicized in TU's daily newsletter, as well as TU's student newspaper. During the forum, administrators presented budget information, training, and the proposed FY 2023 tuition and fee rates. Presenters included TU's:

- Vice President for Administration and Finance
- Vice President for Student Affairs
- Vice President for Operations and Human Resources
- Athletic Director
- Associate Vice President for Administration and Finance
- Assistant Vice President for Housing and Residence Life
- SGA President and Treasurer
- Director of Information Technology Support Centers for the Office of Technology Services

Presenters conveyed the purpose of each fee category as well as the justification for the proposed FY 2023 tuition and fee rates. They also answered students' questions about the rates and about what the various fees cover. To allow for additional input from the campus community, the SGA agreed to provide feedback to TU leadership before the proposed rates were submitted to the USM.

In response to a concern raised by a graduate student, beginning in FY23, TU will set a ceiling on fees for graduate students being charged by credit hour such that they will not exceed the rate of a full-time undergraduate student. This will primarily impact our clinical grad students who previously may have been charged a higher amount.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

TU's FY 2023 rate increase is more than 4% in order to cover the state-mandated FY 2022 and FY 2023 merit and COLA. Together, the aggregate merit and COLA is 9%, which compounded is over 9%. Since the state does not fund these increases for auxiliary or self-support units, those units are required to fund their own increases—thus raising costs. Additionally, minimum wage was raised to \$15.00 per hour, which auxiliary and self-support units are required to fund while remaining within a balanced budget. The rate increases are also required to cover increased auxiliary debt payments, as well as vendor contract increases tied to the consumer price index (CPI). Despite these constraints, TU has kept the three-year auxiliary rate increase average under 4%. The average increase from FY 2021 to FY 2023 is 3.54%.

University of Maryland, Eastern Shore

Mr. Lester Primus, Vice President for Administration and Finance met with the Executive Members of the Student Government Association and other members of the student body to discuss Tuition and Fees for FY 2023 on Thursday, February 24, 2022.

The students were provided with background information on campus facilities and the aging of several buildings. A presentation was given from Information Technology on the upgrades to the internet for the Residence Halls and audio-visual upgrades for the campus.

The proposed tuition, mandatory and self-support fee (room, board, parking) increases were presented to the students. The students were not involved in determining the self-support fees. They had several concerns regarding the increases in fees. Such as would they see a difference in food service, access to facilities, and renovations to the residence halls? The students were assured the funds would be invested back into the residence hall with renovations starting in the summer and the food service committee would be engaging with Thompson Hospitality regarding dining services. It was communicated by the students that if renovations are not in place in the fall in the residence halls, there would be some concerns from students and parents with the increase in housing cost.

Attendees: Lester Primus, Latoya Jenkins, Beatrice Wright, Emanuel Maldonado, Ayotomiwa Fashola, Briana Gaskins, Princess Sarah Bentil, Dante Turner, James Webb, Raven Cooper, Zamira Kornegay, Jocelyn Simmons

Frostburg State University

Frostburg State University is committed to the communication and transparency of student mandatory tuition, fees, room and board. In the summer of 2021, the Vice President of Student Affairs prepared updated procedures on sharing the upcoming mandatory tuition, fees, room and board with students. The original committee was made up of the Student Government Association elected officers, VP of Student Affairs, VP and AVP of Administration of Finance. Additionally, the following positions have been added to create the Bobcat Student Fee Advisory Committee and give wider representation of stakeholders:

- Diversity, Equity, and Inclusion Student Representative on SGA
- Student Affairs Chair on SGA
- President of the Residence Hall Council
- President of the Student Athletic Advisory Council
- Graduate Student Representative on the University Council



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

This group meets at least twice a year for review of proposed increases to the mandatory fees schedule. The committee is given the opportunity to discuss, ask questions and provide feedback on the proposed changes for the upcoming fiscal year per the BOR policy. The committee met on September 15, 2021, to discuss Tuition & Fees and on February 23, 2022 to discuss Room & Board for FY 2023.

Coppin State University

A meeting was held with student leadership on March 7, 2022. The meeting was attended by SGA officers, the Financial Aid Director, and the Admissions Director (representing the VP for Enrollment Management and Student Affairs), the AVP for Business Services and Procurement, the VP for Administration and Finance, and 2 additional students. The CSU administration held a meeting with the SGA officers regarding the proposed increase in Room, Board and parking rates. The SGA officers agreed to the proposed increases based upon the justifications outlined by the administration for these increases. Meeting minutes are generated from the meeting which reflect the discussion and outcomes from the meeting. Documents are retained and a copy is sent with the self-support fees schedule as evidence of this meeting.

University of Baltimore

Overview of Tuition and Fee Rate Changes

The University of Baltimore requests tuition rate changes of 2% for undergraduate, graduate, and professional programs and degrees. Additionally, proposed is an expansion of the programs entitled to regional tuition rates. U.Balt. is currently approved to grant regional tuition to students residing in DC, Northern Virginia, Southern Pennsylvania and Delaware, who are enrolled in a graduate, graduate certificate or JD program or students enrolled in one of U.Balt's four fully online programs. The proposal is to extend regional tuition to the doctoral programs in Arts & Sciences and Public Affairs and to include the UX certificate as a fully online program as these are being requested to increase enrollment.

Lastly, new course fees are proposed for students taking several courses in the Applied Information Technology curriculum and a single course in the Simulation and Game Design undergraduate curriculum. The per student course fee is \$45. Also proposed, are course fee increases for courses in the MS in Interactive Design & Info Architecture and MS/MFA in Creative Writing and Integrated Design curriculum. The per student course fee is \$85 and all of these fees cover the cost of consumable goods and specialty technology provided to the students.

All proposed changes were presented and voted on by the Student Advisory Committee before presentation to the President and his Executive Team.

Student Advisory Committee

Since FY 2016, Financial Planning and Operations, within the division of Administration and Finance hosted three meetings in the fall and spring semesters with the Student Government and Student Bar Associations leadership to discuss tuition and fee proposals, the institutional operating budget, and associated questions. These meetings occurred prior to any tuition or fee submission to the President and his Executive Team.

In FY 2019, Financial Planning and Operations (FPO) revised this engagement by creating a formal student advisory group with the goals of broader discussion and transparency related to tuition and fee changes. Both



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

student government associations identified three representatives to serve on the committee along with academic leadership from each College and representatives from the Provost's Office, RLB Library, Student Success and Support Services, Office of Technology Services and Auxiliary Enterprises. To restate, the U.Balt. committee is comprised of 18 persons, of which six are student representatives.

In May 2021, the FPO team met with the business units to determine which planned to pursue rate changes for FY 2023. In September, a separate meeting occurred with the representatives from the two student government associations and their advisors to outline the committee's role and responsibilities and to determine if either would pursue fee increases for FY2023. Initial tuition and fee proposals were outlined during the October 13th meeting, with detailed discussion occurring on November 17th. Formal, detailed presentations occurred on January 6, 2022 and at the February 3rd meeting, all tuition and fee proposed rates were reviewed and consensus was achieved. On February 8th, a final recommendation was submitted to President Schmoke and a presentation was made at the February 10th meeting of the President's Executive Team. On February 14, the President formally endorsed the FY2023 tuition and course fee proposals for submission to the Board of Regents, via the USM Budget Office. The President's endorsement was communicated to the Student Advisory Committee on February 25th.

Salisbury University

The following employees attended the Student Government Executive Staff meeting on February 3, 2022, and the Student Forum meeting (all student leadership) on February 6, 2022, to discuss the proposed FY23 tuition, mandatory fee, room and dining rates:

- Lynn Adkins, Associate Vice President of Administration & Finance
- Allen Kohler, Associate Vice President of Enrollment Management
- Owen Rosten, Director of Dining Services
- Dr. Janet Wormack, Vice President of Administration & Finance
- Barri Zimmerman, Budget Officer

The students were presented with a detailed overview of the entire proposed schedule, which included a 2% increase in undergraduate in-state and out-of-state tuition and a 2% increase in mandatory fees. The overview also covered other self-support fees, such as parking, room and board rates.

There was discussion regarding the need to increase meal plan rates by 6% due to inflation and supply chain challenges. There was an opportunity for questions and comments on the overall budget and rate proposals for next year. No specific concerns were expressed by the members in attendance regarding the proposed rates for tuition, mandatory fees and self-support fees.

With the escalation of the Russia-Ukraine war in recent weeks, we are closely monitoring the food supply chain and the overall financial impact of geopolitical changes in the market. Increasing gas prices and transportation and staffing delays could further erode our ability to sustain the quality of service at these rates. Some of our vendors have already passed on their price increases upwards of 15%. SU may have to propose a mid-year increase in meal plan rates should the crisis continue throughout this calendar year.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

UMBC

Mandatory Fees

Student input was an important component of the FY 2023 mandatory fee review process. The administration invited the Student Government Association, the Graduate Student Association, the Residential Student Association, and other student groups to identify students to serve on a Student Fee Advisory Committee. The primary function of this committee was to represent student interests during the annual mandatory fee review process. The committee was comprised of six members, five undergraduate students and one graduate student, and represented various student groups across campus.

A training session was held for the committee in October. The training session included an overview of the University's budget, and a summary of the activities and services supported by the mandatory fee revenue. In a subsequent meeting, campus leaders presented the proposed FY 2023 fee schedule, including justifications for any proposed fee increases, and responded to questions from the student committee.

A virtual campus-wide fee forum was held on March 4, 2022. Campus leadership presented the FY 2023 mandatory fee proposals and summarized the justifications for any proposed fee increases. Students were invited to ask questions and provide feedback regarding the mandatory fees. The administration considered the feedback received from students and made changes to the proposed fee schedule based on that feedback. The larger than typical increase in the Athletics and Recreation Fee and the Campus Engagement Fee is driven by the projected increases in salary and fringe expenses resulting from the State Approved salary adjustments in FY 2022 and FY 2023 for COLA and merit.

Self-Support Fees

On February 16, 2022, leadership from Residential Life met with the Resident Student Association (RSA) to present the proposed increases in room and board rates. Students were advised that the proposed room rates were based on the recently announced COLA and merit adjustments, fringe increases, anticipated utility rate increases, and inflationary increases in a number of contracts. The proposed board rates are tied to an increase in the Consumer Price Index for "food away from home." The students offered comments, asked questions and provided feedback. Feedback was shared with stakeholders. Overall, students sought to understand the rationale for the proposed increases but did not express objections.

Universities at Shady Grove

USG administrative staff met with nine members of the USG Undergraduate Student Council and 1 member of the Graduate Student Council to discuss USG's Mandatory Fees. The staff discussed how the fees were used in the areas of student auxiliary support, student facilities support and technology services support. The students had few questions and were overly supportive and appreciative of the services provided.

USG convenes a Parking Advisory Committee to discuss and review the non-mandatory parking fees. The committee consists of seven USG staff and two USG students. The committee met in mid-February 2022 and decided not to increase fees for FY 2023.



TOPIC: University System of Maryland: Self-Support Charges and Fees for FY 2023

COMMITTEE: Finance Committee

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: The procedure for approving student-related tuition, fees, and charges is a two-part process. This item involves the approval of room, board, and parking rates.

Proposed increases in the typical annual dormitory charge are listed below:

\$8,072 to \$8,860	9.8%	University of Maryland, College Park
\$5,931 to \$6,109	3.0%	Bowie State University
\$7,632 to \$7,822	2.5%	Towson University
\$5,514 to \$5,928	7.5%	University of Maryland Eastern Shore
\$5,382 to \$5,492	2.0%	Frostburg State University
\$6,284 to \$6,598	5.0%	Coppin State University
\$7,200 to \$7,340	1.9%	Salisbury University
\$7,310 to \$7,750	6.0%	UMBC

To accommodate the variation in the beginning dates of its academic programs, University of Maryland, Baltimore charges a daily rate. Their FY 2023 rate for a one-bedroom apartment will remain at \$38.52.

The percent increases for board range from an increase of 4% at Bowie State University to an increase of 9.0% at the University of Maryland, College Park.

The proposed rate changes in housing and board can be attributed to the continued impact from the COVID-19 pandemic, merit and cost-of-living adjustments in FY 2022 and FY 2023 for employees, fringe benefit rate increases, and the increased cost of goods.

ALTERNATIVE(S): The expenditures planned for each self-supported activity are based on the revenue produced from the schedule of charges. A decrease in the charge structure would require a corresponding decrease in planned expenditures

FISCAL IMPACT: The proposed charges and fees are determined to be the amount required to produce the revenue for the individual activities to operate on a viable fiscal basis without accumulating a deficit or postponing required expenditures to a future year.

CHANCELLOR'S RECOMMENDATION: That Finance Committee recommend that the Board of Regents approve the proposed self-support charges and fees for FY 2023 as set forth in the attachment.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

"NOTE: Notwithstanding any other provision of this or any other University System of Maryland publication, the University System of Maryland reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the University System of Maryland institutions and the University System of Maryland Board of Regents."

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u> \$	<u>%</u>
<u>UMB</u>				
<u>ROOM AND BOARD</u>				
HOUSING PER APARTMENT*				
PASCAULT ROW (Daily - includes utilities & fully furnished)				
EFFICIENCY	32.22	32.22	0.00	0.0%
1 BEDROOM	38.52	38.52	0.00	0.0%
2 BEDROOM-TOTAL	54.69	54.69	0.00	0.0%
2 BEDROOM-per person	27.34	27.34	0.00	0.0%
NEW RENOVATED PASCAULT ROW (Daily - includes utilities & fully furnished)				
EFFICIENCY	33.80	33.80	0.00	0.0%
1 BEDROOM	40.10	40.10	0.00	0.0%
2 BEDROOM-TOTAL	56.27	56.27	0.00	0.0%
2 BEDROOM-per person	28.92	28.92	0.00	0.0%
SPOUSE/DOMESTIC PARTNER (Flat Monthly Rate - includes utilities & fully furnished)				
EFFICIENCY	200.00	200.00	0.00	0.0%
1 BEDROOM	200.00	200.00	0.00	0.0%
2 BEDROOM-TOTAL	200.00	200.00	0.00	0.0%
2 BEDROOM-per person	200.00	200.00	0.00	0.0%
DAILY STORAGE RATE	9.20	9.20	0.00	0.0%
<u>PARKING</u>				
STUDENTS				
DAILY LEXINGTON GARAGE	6.00	7.00	1.00	16.7%
LEXINGTON MARKET ROOF-MONTHLY	45.00	47.50	2.50	5.6%
MARKET CENTER PER SEMESTER**	180.00	0.00	N/A	N/A
MARKET CENTER - YEARLY**	360.00	0.00	N/A	N/A
PASCAULT ROW AT THE LEXINGTON GARAGE -SEMESTER***	330.00	350.00	20.00	6.1%
PASCAULT ROW AT THE LEXINGTON GARAGE - YEARLY***	550.00	585.00	35.00	6.4%
FAYETTE SQUARE HOUSING AT LEXINGTON GARAGE - MONTHLY ***	66.00	70.00	4.00	6.1%
FAYETTE SQUARE HOUSING AT BALTIMORE GRAND - MONTHLY ***	88.00	94.00	6.00	6.8%

*A daily-only rate is to accommodate the variation in the beginning dates of the academic programs.

Resident contracts are still for the semester or the year.

** Market Center Parking contract expired

***Small population of students park in these garages

UMCP**ROOM AND BOARD**

ROOM*	8,072.00	8,860.00	788.00	9.8%
BOARD (POINT PLAN)	4,916.00	5,356.00	440.00	9.0%

PARKING FEE

STUDENT - RESIDENT	650.00	701.00	51.00	7.8%
STUDENT - COMMUTER	336.00	362.00	26.00	7.7%

*The rate for a standard double room is \$8,860. A surcharge may be applied for such items as a single room, a room with air conditioning, room with a private bath. A discount may apply for triple or quad rooms, double room without air conditioning or structural triple. See Appendix A for detail.

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u> \$	<u>%</u>
<u>Bowie</u>				
<u>ROOM AND BOARD</u>				
ROOM				
TOWERS				
DOUBLE	5,931.00	6,109.00	178.00	3.0%
SINGLE	6,381.00	6,572.00	191.00	3.0%
ALEX HALEY				
DOUBLE	6,978.00	7,187.00	209.00	3.0%
SINGLE	7,846.00	8,081.00	235.00	3.0%
QUAD	6,215.00	6,401.00	186.00	3.0%
TUBMAN & HOLMES				
DOUBLE	5,675.00	5,845.00	170.00	3.0%
SINGLE	6,160.00	6,345.00	185.00	3.0%
TRIPLE	5,093.00	5,246.00	153.00	3.0%
KENNARD				
DOUBLE	5,763.00	5,936.00	173.00	3.0%
SINGLE	6,247.00	6,434.00	187.00	3.0%
TRIPLE	5,166.00	5,321.00	155.00	3.0%
GOODLOE				
DOUBLE	6,731.00	6,933.00	202.00	3.0%
SINGLE	7,260.00	7,478.00	218.00	3.0%
BOARD				
GOLD 19 MEAL PLAN W/\$225 FLEX	4,841.00	5,035.00	194.00	4.0%
GOLD 14 MEAL PLAN W/\$250 FLEX	4,841.00	5,035.00	194.00	4.0%
GOLD 10 MEAL PLAN W/\$300 FLEX	3,966.00	4,124.00	158.00	4.0%
CMRC 5 MEAL PLAN W/NO FLEX (CMRC Only)	1,730.00	1,799.00	69.00	4.0%
CMRC 5 MEAL PLAN W/\$100 FLEX (CMRC Only)	1,931.00	1,999.00	68.00	3.5%
CMRC 7 MEAL PLAN W/NO FLEX (CMRC Only)	2,399.00	2,496.00	97.00	4.0%
CMRC 7 MEAL PLAN W/\$150 FLEX (CMRC Only)	2,699.00	2,796.00	97.00	3.6%
COMMUTER 100 PLAN W/\$220 FLEX	2,451.00	2,549.00	98.00	4.0%
COMMUTER 50 PLAN W/\$195 FLEX	1,401.00	1,457.00	56.00	4.0%
COMMUTER 25 PLAN W/\$150 FLEX	814.00	847.00	33.00	4.1%
SUMMER BLOCK 60 W/NO FLEX	551.00	573.00	22.00	4.0%
SUMMER BLOCK 30 W/NO FLEX	291.00	303.00	12.00	4.1%
<u>PARKING FEE</u>				
RESIDENT STUDENT	80.00	100.00	20.00	25.0%
COMMUTER	73.00	93.00	20.00	27.4%
COMMUTER SEMESTER ONLY	50.00	60.00	10.00	20.0%
MONTHLY	35.00	50.00	15.00	42.9%

Note: CMRC stands for the Christa McAuliffe Residential Community

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u> \$	<u>%</u>
<u>Towson</u>				
<u>ROOM AND BOARD</u>				
ROOM				
DOUBLE	7,632.00	7,822.00	190.00	2.5%
SINGLE	8,974.00	9,198.00	224.00	2.5%
TOWER C 3 person room	6,106.00	6,258.00	152.00	2.5%
9 month HOUSING MULTIPLE	8,108.00	8,310.00	202.00	2.5%
9 month HOUSING SINGLE	9,534.00	9,772.00	238.00	2.5%
PREMIUM HOUSING - BARTON & DOUGLASS	8,868.00	9,090.00	222.00	2.5%
TOWSON RUN				
EFFICIENCIES - 1 BEDROOM	9,442.00	9,678.00	236.00	2.5%
EFFICIENCIES - 2 BEDROOM	8,926.00	9,150.00	224.00	2.5%
EFFICIENCIES - 4 BEDROOM	7,520.00	7,708.00	188.00	2.5%
APARTMENT - CARROLL & MARSHALL				
2 BEDROOM	10,876.00	11,148.00	272.00	2.5%
4 BEDROOM	10,662.00	10,928.00	266.00	2.5%
APARTMENT - MARRIOTT CONVERSION to 10 WEST				
Tier One, Floors 2 - 5, convenience kitchen, meal plan required	8,926.00	9,150.00	224.00	2.5%
Tier Two, Floors 6 - 15 with full kitchen	9,948.00	10,196.00	248.00	2.5%
Tier Three (apartments 1409 & 1509)	10,134.00	10,386.00	252.00	2.5%
BOARD				
FLEXIBLE 5 MEAL PLAN WITH \$400 ANNUAL FOOD POINTS	2,700.00	2,700.00	0.00	0.0%
FLEXIBLE 10 MEAL PLAN WITH \$100 ANNUAL FOOD POINTS	4,900.00	4,970.00	70.00	1.4%
FLEXIBLE 14 MEAL PLAN WITH \$100 ANNUAL FOOD POINTS	5,600.00	5,820.00	220.00	3.9%
FLEXIBLE 19 MEAL PLAN WITH \$100 ANNUAL FOOD POINTS	6,240.00	6,490.00	250.00	4.0%
FLEXIBLE 21 MEAL PLAN WITH \$100 ANNUAL FOOD POINTS	6,650.00	6,910.00	260.00	3.9%
FLEXIBLE UNLIMITED MEAL PLAN WITH \$100 ANNUAL FOOD POINTS	6,650.00	6,910.00	260.00	3.9%
BOARD				
BLOCK 25 MEAL PACKAGE WITH \$75 IN FOOD POINTS	395.00	410.00	15.00	3.8%
BLOCK 50 MEAL PACKAGE WITH \$75 IN FOOD POINTS	660.00	685.00	25.00	3.8%
BLOCK 75 MEAL PACKAGE WITH \$75 IN FOOD POINTS	915.00	950.00	35.00	3.8%
BLOCK 100 MEAL PACKAGE WITH \$75 IN FOOD POINTS	1,140.00	1,185.00	45.00	3.9%
<u>PARKING FEE</u>				
RESIDENT STUDENTS	384.00	384.00	0.00	0.0%
COMMUTER CORE CAMPUS ANNUAL	384.00	384.00	0.00	0.0%
COMMUTER REMOTE (WV & STADIUM) ANNUAL	384.00	192.00	-192.00	-50.0%
COMMUTER CORE CAMPUS SEMESTER	220.00	211.00	-9.00	-4.1%
COMMUTER REMOTE (WV & STADIUM) SEMESTER	220.00	106.00	-114.00	-51.8%
EVENING CORE ANNUAL	174.00	173.00	-1.00	-0.1%
EVENING SEMESTER	104.00	95.00	-9.00	-8.7%
<u>UMES</u>				
<u>ROOM AND BOARD</u>				
ROOM				
TRADITIONAL DOUBLE	5,514.00	5,927.55	413.55	7.5%
TRADITIONAL SINGLE	6,422.00	6,903.65	481.65	7.5%
APARTMENT SINGLE (Student Apartments - Non-Efficiency)	6,482.00	6,968.15	486.15	7.5%
TRADITIONAL DOUBLE (Student Apartments - Semi-Private Bath)	5,670.00	6,095.25	425.25	7.5%
APARTMENT SINGLE (Clusters - Efficiency)	6,695.00	7,197.13	502.13	7.5%
APARTMENT SINGLE PRIVATE BATH (Clusters - Efficiency)	6,883.00	7,399.23	516.23	7.5%
APARTMENT EFFICIENCY SINGLE LEASE (Hawks Landing)	7,071.00	7,601.33	530.33	7.5%
APARTMENT EFFICIENCY SINGLE (Hawks Plaza)	7,260.00	7,804.50	544.50	7.5%
APARTMENT EFFICIENCY SINGLE (Hawks Run)*	6,695.00	7,197.13	502.13	7.5%

*Previously included in Apartment Single (Clusters - Efficiency)

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u> \$	<u>%</u>
<u>UMES (cont.)</u>				
BOARD				
19 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	4,571.00	4,708.13	137.13	3.0%
14 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	4,341.00	4,471.23	130.23	3.0%
10 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	3,542.00	3,648.26	106.26	3.0%
5 MEAL PLAN (COMMUTERS ONLY)	1,805.00	1,859.15	54.15	3.0%
<u>PARKING FEE</u>				
STUDENTS	62.00	62.00	0.00	0.0%
<u>Frostburg</u>				
<u>ROOM AND BOARD</u>				
ROOM				
DOUBLE				
PLAN 1 (Allen, Diehl, Gray, Simpson, Sowers)	5,382.00	5,492.00	110.00	2.0%
PLAN 2 (Frederick, Westminster, Annapolis)	5,514.00	5,626.00	112.00	2.0%
PLAN 2b Converted Triples to Doubles*	6,530.00	6,662.00	132.00	2.0%
SINGLE				
PLAN 3 (Cumberland, Frost)	7,728.00	7,886.00	158.00	2.0%
PLAN 3a Non-Brownsville Singles Uphill	0.00	7,274.00	N/A	N/A
NEW RESIDENCE HALL				
Suite with 2 single occupancy rooms	9,540.00	9,540.00	0.00	0.0%
Suite with 4 single occupancy rooms	8,824.00	9,048.00	224.00	2.5%
Suite with 1 single occupancy room + 1 double occupancy room - Single room rate	8,520.00	8,736.00	216.00	2.5%
Suite with 1 single occupancy room + 1 double occupancy room - Double room rate	6,530.00	6,696.00	166.00	2.5%
BOARD				
15 MEALS WITH \$50 FLEX	5,598.00	5,878.00	280.00	5.0%
GOLD PLAN UNLIMITED WITH \$200 BONUS BUCKS	5,218.00	5,478.00	260.00	5.0%
SILVER 19 PLAN WITH \$100 BONUS BUCKS	4,862.00	5,104.00	242.00	5.0%
14 MEALS WITH \$125 FLEX	5,598.00	5,878.00	280.00	5.0%
14 MEALS PER WEEK, \$100 BONUS BUCKS	4,660.00	4,892.00	232.00	5.0%
12 MEALS PER WEEK, \$250 BONUS BUCKS	4,838.00	5,080.00	242.00	5.0%
<u>PARKING FEE</u>				
STUDENTS - COMMUTER	40.00	40.00	0.00	0.0%
<i>*Existing Residence Hall</i>				
<u>Coppin</u>				
<u>ROOM AND BOARD</u>				
ROOM				
TRIPLE	4,826.00	5,067.30	241.30	5.0%
DOUBLE	6,284.00	6,598.20	314.20	5.0%
SINGLE	6,588.00	6,917.40	329.40	5.0%
BOARD				
BRONZE ANYTIME DINING PLAN (\$75 DINING \$s)	4,539.00	4,811.34	272.34	6.0%
SILVER ANYTIME DINING PLAN (\$150 DINING \$s)	4,728.00	5,011.68	283.68	6.0%
GOLD ANYTIME DINING PLAN (\$200 DINING \$s)	4,857.00	5,148.42	291.42	6.0%
<u>PARKING FEE</u>				
ANNUAL COMMUTER AND RESIDENTIAL STUDENTS	71.40	74.97	3.57	5.0%
COMMUTER STUDENT - SPRING AND FALL SEMESTER	38.00	40.00	1.90	5.0%
STUDENT SUMMER RATE	30.00	32.00	1.50	5.0%
<u>University of Baltimore</u>				
<u>PARKING FEE</u>				
STUDENTS - semester - unlimited parking	299.00	299.00	0.00	0.0%

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u> \$	<u>%</u>
Salisbury				
ROOM AND BOARD				
ROOM (9 month)				
SINGLE				
APARTMENT STYLE (CP)	8,000.00	8,150.00	150.00	1.9%
APARTMENT STYLE (DV)	7,420.00	7,420.00	0.00	0.0%
APARTMENT STYLE (SG 4x2)	8,340.00	8,500.00	160.00	1.9%
SUITE (NA, MK, PO, WI, Cr, CK, SV)	8,200.00	8,400.00	200.00	2.4%
SUITE (St. Martin)	7,500.00	7,645.00	145.00	1.9%
APARTMENT STYLE (SGV) 3 bedroom x bath ¹	7,500.00	7,900.00	400.00	5.3%
DOUBLE				
APARTMENT STYLE (CP)	7,200.00	7,340.00	140.00	1.9%
SUITE (NA, MK, PO, WI, CR, CK, SV)	7,300.00	7,480.00	180.00	2.5%
SUITE (St. Martin)	6,600.00	6,700.00	100.00	1.5%
ROOM (9 month)				
TRIPLE				
SUITE (CR, CK, SV) ²	6,200.00	6,490.00	290.00	4.7%
ROOM (12 month)				
1 BEDROOMS & 1 BATHROOMS	9,200.00	9,500.00	300.00	3.3%
2 BEDROOMS & 2 BATHROOMS	9,200.00	9,470.00	270.00	2.9%
4 BEDROOMS & 4 BATHROOMS	9,200.00	9,425.00	225.00	2.4%
4 BEDROOMS & 2 BATHROOMS	8,700.00	8,850.00	150.00	1.7%
2 BEDROOMS & 1 BATHROOMS	8,750.00	8,900.00	150.00	1.7%
BOARD				
ALL ACCESS (Unlimited meals in the Commons, \$250 dining dollars, 4 guest passes per semester)	5,200.00	5,510.00	310.00	6.0%
200 MEALS PLUS (200 meals+\$400 dining dollars, 4 guest passes per semester)	5,000.00	5,300.00	300.00	6.0%
125 MEALS Block (125 meals+\$300 dining dollars, 2 guest passes per semester)	3,500.00	3,710.00	210.00	6.0%
75 MEALS Block (75 meals+\$250 dining dollars, 2 guest passes per semester)	2,300.00	2,440.00	140.00	6.1%
45 MEALS Block (45 meals+\$100 dining dollars, 2 guest passes per semester)	1,300.00	1,380.00	80.00	6.2%
PARKING FEE				
STUDENTS	75-110	75-110	0.00	0.0%

¹ Sea Gull Village (formerly Global Village) is a recently acquired off-campus housing option for students. Previously, SU contracted with the owner of this facility to provide housing and billed the fee on student accounts, but did not have any ownership interest. SU is increasing the fee that has been charged in the past for this facility to fund property upgrades. Note: SU did not formally contract with this property for FY22, but the \$7,500 rate listed for FY22 is what SU projected charging if SU had contracted for

² The triple room is significantly larger than the double room and has a private bathroom. The rate for these rooms is increasing to recognize the added benefits this living arrangement provides relative to the price of a double occupancy room.

**UNIVERSITY SYSTEM OF MARYLAND
ADJUSTMENTS TO SELF-SUPPORT CHARGES AND FEES FOR FY 2023**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Change</u>	
			<u>\$</u>	<u>%</u>
<u>UMBC</u>				
<u>ROOM AND BOARD</u>				
ROOM				
RESIDENCE HALLS (8 & 9 MONTH)	7,310.00	7,750.00	440.00	6.0%
RESIDENCE HALLS TRIPLE/QUAD	5,146.00	5,455.00	309.00	6.0%
RESIDENCE HALLS/SUITES CONVERTED SINGLE RATE	7,650.00	8,185.00	535.00	7.0%
RESIDENCE SUITES (8 MONTH)	7,310.00	7,750.00	440.00	6.0%
RESIDENCE SUITES (9 MONTH)	7,650.00	8,185.00	535.00	7.0%
RESIDENCE APARTMENTS (9 MONTH)	7,650.00	8,265.00	615.00	8.0%
BOARD				
UNLIMITED MEAL PLAN	4,940.00	5,252.00	312.00	6.3%
SAVVY 16	4,940.00	5,252.00	312.00	6.3%
TERRIFIC 12	4,262.00	4,536.00	274.00	6.4%
SUPER 225	4,470.00	4,744.00	274.00	6.1%
FLEXIBLE 14 MEAL PLAN	5,396.00	5,740.00	344.00	6.4%
FLEXIBLE 10 MEAL PLAN	4,506.00	4,798.00	292.00	6.5%
<u>OTHER AUXILIARY FEES</u>				
NETWORK AND COMMUNICATION FEE				
ALL COMMUNITIES	350.00	375.00	25.00	7.1%
<u>USM THE UNIVERSITIES AT SHADY GROVE</u>				
<u>PARKING FEE</u>				
STUDENTS:				
Annual student rate	252.00	252.00	0.00	0.0%
Winter only	63.52	63.52	0.00	0.0%
Spring/Summer	126.00	126.00	0.00	0.0%
Summer only	63.52	63.52	0.00	0.0%

**UMCP
Room Fee Structure Detail**
(in \$ unless noted)

	Traditional w/out AC		Traditional with AC		New Traditional		Semi-Suite		Suite		Apartment	
	<u>FY 22</u>	<u>FY 23</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 22</u>	<u>FY 23</u>
Single w/Bath			10,466	11,487	10,830	11,887			10,950	12,019	11,515	12,639
Double As Single	9,138	10,030										
Single	9,007	9,886	9,269	10,174	9,632	10,572			9,753	10,705	10,318	11,325
Double w/Bath		9,886	9,269	10,174	9,632	10,572	8,678	9,525	9,753	10,705	10,318	11,325
Double	7,810	8,572	8,072	8,860	8,435	9,258			8,556	9,391	9,121	10,011
Double requires Bunked Beds	6,834	7,501	7,064	7,753					7,487	8,218	7,982	8,761
Structural Triple/Quad w/Bath	8,226	9,029	8,463	9,289								
Structural Triple/Quad	7,029	7,715	7,265	7,974					7,701	8,453	8,210	9,011
Flex Triple/Quad	6,639	7,287	6,862	7,532	7,170	7,870			7,273	7,983	7,754	8,511

Notes:

Standard Room Rate =

\$ 8,860

New Room Rate for FY 23

Red print indicates the proposed FY 23 room fee is less than the FY 22 standard room fee (\$8,072 traditional double with air conditioning)

AC = air conditioning



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

University of Maryland, Baltimore

FY 2023 School Tuition and Student Fees

In accordance with University System of Maryland Board of Regents policy on tuition, fees and charges, the University of Maryland, Baltimore Professional Schools and Graduate School, sought input from students for all proposed FY23 tuition and student fee increases. Each School established a committee of students, who met to review and discuss the schedule of tuition and fees and to confer on any proposed School tuition and/or student fee changes (including Student Activity Fees by school and program).

The school student committees expressed support or did not object to the proposed increases for the FY23 tuition and fee increases through the submission of memorandums to the Office of Academic Affairs.

FY 2023 Central Administrative Student Fees

In addition to School tuition and fee increases, Central Administrative units met with the campus wide Student Fee Advisory Board (SFAB) which is responsible for advising the President and Board of Regents on increases in mandatory auxiliary student fees which include the following:

- Campus Center Infrastructure Fees (CCI)
- Student Services Fees
- Student Government Fee (USGA)
- Shuttle Fees
- Technology Fees

The Division of Student Affairs Leadership met with the SFAB to present increases for the Campus Center Infrastructure Fees and the Student Services Fees to cover the costs of State mandated COLA/Merit and unanticipated increases. The SFAB supported the proposed increases through the submission of a memorandum.

No increases were requested for the Student Government Fee, Shuttle Fees, or Technology Fee.

FY 2023 Self-Supporting Fees and Charges

Parking and Commuter Services Leadership met with the SFAB to present student parking fee increases. The SFAB supported the proposed increases through the submission of a memorandum.

Central Administrative units met with the campus wide Student Fee Advisory Board (SFAB) which is responsible for advising the President and Board of Regents on increases in the Technology Fee, mandatory auxiliary student fees, and self-supporting auxiliary fees including: Campus Center Infrastructure Fees (CCI), Student Services Fees, Student Government Fee (USGA), Shuttle Fees, Student Parking, and Pascault Row Housing Fees (Room). The student committee generally expressed support or did not object to the proposed increases for the FY 23 fee increases through the submission of a memorandum. Students genuinely appreciate the opportunity to engage with central administration leaders on this important matter. The UMB Office of Academic Affairs retains a record of student involvement should the Board of Regents or others wish to examine the documentation.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

University of Maryland, College Park

Technology Fee

The Information Technology Advisory Committee (ITAC) provides recommendations to the Vice President of Information Technology and Chief Information Officer (VP/CIO) about student access to information technology. Topics may include but are not limited to: (1) student mandatory technology fee rates, (2) budget allocations, and (3) projects that will provide enhancements to the campus-wide student technology environment. The committee may also deal with appropriate academic matters as they are related to student technology fees. Expenditures from the STF relate to goals identified in the University's annual Strategic Plan for Information Technology. The ITAC membership consist of three members of the Student Government Association (SGA) appointed by the president of the SGA; two members of the Residence Hall Association (RHA) appointed by the president of RHA; two members of the Graduate Student Government (GSG) appointed by the President of GSG; five at-large students appointed by the Chairperson (none shall be faculty, associative staff, or classified staff), representative of the diverse student population (at least one of whom shall be of graduate status); at least one Assistant (or Associate) Vice President of Information Technology Chief Information Officer (VP/CIO) or designee (ex-officio). Unless explicitly stated otherwise, all participants in the meeting are voting members. The SGA Director of Information Technology serves as the chairperson of ITAC. ITAC is responsible for ensuring the appropriate annual review of the campus student technology fee. In addition, each year, a portion of Student Technology Fee funds is allocated to award projects proposed by university community members. Successful proposals should aim at providing strategic enhancements to the campus-wide IT services. The ITAC reviews all proposals and makes recommendations to the VP/CIO on how to distribute the allocated funds to projects deemed to have the greatest impact. Detailed information about the ITAC membership and bylaws can be found at: <https://it.umd.edu/governance/ITAC>. The technology fee includes a component for Library technology. As part of the mandatory fee review process, the libraries present its proposed technology fee budget to the Libraries Student Advisory Group (SAG) for discussion and approval. Students engage in discussion with the libraries leadership team about the proposed budget and fee increase during spring semester, culminating in a final discussion typically at the Student Advisory Group's March or April meeting. The Student Advisory Group meets two to three times a semester. Meeting dates are established at the beginning of the semester and distributed via email after the first meeting.

Athletics

The University of Maryland Athletic Department's Student Advisory Council (ADSAC) will serve to represent the University of Maryland Student Body in advising the Athletic Department. In FY 2023, the Athletics fee was discussed at the committee for the review of student fees, but not at the advisory level as Athletics did not increase the fee.

ADSAC is composed in a representative manner to the University of Maryland Student Body and Athletic Department. ADSAC members are designated to facilitate representation between both parties (Student Body and Athletic Department) involved. It is the responsibility of the chair of each party to ensure the proper composition of the group for each meeting. Each party should bring necessary guests to enable a successful discussion.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

In fulfilling its charge ADSAC is responsible for the following functions:

- Student Fee Allocation Review and Approval
- A Robust and Responsive Council
- Cooperation on Joint Initiatives

The Student Government Association Athletic Liaison will serve as Student Chair. The Athletic Department representatives are ex-officio non-voting members.

Shuttle Bus

It is the goal of the Department of Transportation Services (DOTS) to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, DOTS employs an approach to ensure all members of the campus community have input through their elected representatives. Through this process, DOTS provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations.

The budget vetting process includes the presentation of a draft of the proposed budget to the Campus Transportation Advisory Committee (CTAC). This is a Campus Senate appointed committee with representation from all members of the campus community. CTAC reviews the budget and ultimately makes their final recommendations to DOTS and the Vice President for Administration and Finance. Review meetings were held twice in October.

As the budget process continues, it is not unusual for DOTS to go back to these groups to ensure that proper input is provided as the budget process comes to a close and is presented to the Committee that reviews student fees.

Student Union

It is the goal of the Stamp Student Union to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, they employ an approach to ensure all members of the campus community have input through their elected representatives. Through this process, the Stamp provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations. The final step of their budget vetting process is a meeting with the Stamp Advisory Board (SAB). The SAB reviews the information in the fall. The Stamp Director presents a complete review of forecasted headcount and expenses for the upcoming fee year and the calculations that determine the per student fee amount. Any enhancements are reviewed and discussed with the group. The SAB votes on the content of the proposal in the fall.

Undergraduate Student Activities

The Student Government Association makes a determination in spring to request additional fee monies within two fiscal years. Enhancements received during the budget review process within two fiscal years will be integrated into the general operations of SGA. Fee increases are placed in referendum during the election of new officers for SGA each year if determined to be necessary by the SGA Legislature.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Graduate Student Activities

This fee proposal is in accordance with the legislative and executive actions of the Graduate Student Government. The Graduate Student Assembly approves the budgets for both Graduate Student Government and Graduate Legal Aid Office at their summer meeting and makes a determination to request any additional fee enhancement monies for the upcoming fiscal year. An assembly of representatives of graduate programs from across the campus, the Graduate Student Assembly and the Executives of the Graduate Student Government meet monthly and include in their annual business the allocation and distribution of the Graduate Student Activities Fee.

Recreation Services

The goal of University Recreation & Wellness (RecWell) is to produce their annual fee proposals in a fully transparent way with extensive user input. To achieve this goal, they employ an approach to ensure all members of the campus community have input through their representatives on the Campus Recreation Advisory Board (CRAB), as well as consulting with their Student Employee Advisory Board (SEAB). Through this process, RecWell provides each group with all the relevant materials necessary to provide timely and thoughtful recommendations. Their fee proposal vetting process is accomplished through an in-person review with CRAB and SEAB. The Director and Associate Director of RecWell present a complete review of forecasted headcount and expenses for the upcoming fee year and the calculations that determine the per student fee amount. Any enhancements are reviewed and discussed with the group to reach a consensus for endorsement.

A second meeting of CRAB, to consider the fee submittal, is held in the fall. The proposal is discussed again at this meeting. After outlining the proposal for those who could not make the first meeting, there is a half hour discussion and question/answer session. The board members present then vote to endorse the proposal.

Performing Arts/Cultural Center

As part of the mandatory fee review process, The Clarice Smith Performing Arts Center presents its proposed year over year adjustments in mandatory fee to the Maryland Students for the Arts Council Mandatory Fee Committee (MSAMFC) for vetting and approval. MSAMFC includes representatives from Student Government Association, Graduate Student Government and Resident Hall Association as well as others as outlined in the committee's bylaws. Each spring, the Executive Director convenes MSAMFC to review how fees are used for the performing arts and solicits feedback on and/or suggestions for enhancements. Then in the fall, the Executive Director and Director of Finance and Administration present the Mandatory Fee proposal to the Maryland Students for the Arts Mandatory Fee Committee for review, discussion and approval. All students in attendance at the fall MSAMFC meeting endorse The Clarice's request for any increase in the mandatory fee. Contained in this presentation are a student participation roster for MSAMFC, and the meeting agendas, minutes and sign in sheets for the meeting. For the second component, The Nyumburu Cultural Center Fee Advisory Committee normally reviews the current proposal twice in the fall. The Nyumburu Director presents a complete review of the forecasted headcount and expenses, for the fee year and the computations that were used to determine the fee amounts for mandatory fees and enhancement programming. The advisory group normally endorses the proposal multiple times in the fall. The Nyumburu Cultural Center Fee Advisory Committee also meets during the Spring Semester to discuss student programming and also plan for the subsequent academic year with new and returning members.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Student Sustainability Fee

Student Sustainability Fee revenue provides grant funding for projects that 1) improve the environmental performance of campus operations by decreasing greenhouse gas emissions, reducing energy and/or water use, enhancing stormwater management, increasing biodiversity, minimizing waste, etc.; 2) improve or create opportunities for UMD students to learn about and develop skills for sustainability; and/or 3) involve research that would create substantial opportunities for student involvement and the outcomes of the research have practical implications for improving the environmental performance of campus operations. A student-majority committee of the University Sustainability Council makes grant recommendations, and the Sustainability Council has granting authority. The committee and Council receive administrative support from the Office of Sustainability. The committee is also responsible for annually reviewing the Student Sustainability Fee rate and making recommendations to the Sustainability Council for adjustments to the fee rate. As part of the Sustainability Council, a Sustainability Fund Review Committee shall review project proposals, recommend allocation of funds to the Sustainability Council, and review and propose changes to the Student Sustainability Fee rate. The committee shall consist of at least 3 students and 2 non-students. Additional members may be added by the Sustainability Council, but the committee shall remain student-majority. The chair of the committee is the Undergraduate Student Representative on the Sustainability Council, who is appointed by the Council chair from nominations provided by the Student Government Association President and Vice President for Student Affairs. A minimum of two other undergraduate students shall be appointed by the Council chair in consultation with the current chair of the committee. Non-student members include the Director of the Office of Sustainability or designee (voting) and designee of the Director of the Office of Sustainability who serves as the Fund Coordinator (non-voting). In the event that graduate students pay a Student Sustainability Fee in the future, the committee will include 2 additional individuals: the Graduate Student Representative on the Council and another graduate student appointed by the Council chair in consultation with the Graduate Student Representative.

Health Center

It is the goal of the University Health Center to produce an annual budget in a fully transparent way with extensive user input. To achieve this goal, the Health Center ensures that all members of the campus community have input through their elected representatives. The Health Center provides each group with all relevant materials necessary to provide timely and thoughtful recommendations.

Their Student Health Advisory Committee (SHAC) members, as well as other student groups including the Student Government Association, Resident Hall Association and the Graduate Student Government, are involved in a thorough dialog of concerns and issues related to the Health Center budget before presenting for fee review. Of note, based on feedback about the membership of our SHAC consisting entirely of undergraduate students, they have added spots for graduate student members and are awaiting participation from at least one GSG member.

The University student review process involves meeting with members of the Student Health Advisory Committee (SHAC), the GSG President and its Executive Committee, correspondence with the President of SGA and with the RHA President and Executive Committee. The proposal among these student advisory groups to endorse support of any fee increase takes place twice in the fall.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

Student Facilities Fee

The Student Facilities Committee (SFC), established in FY 2018, is a student-majority advisory subcommittee to the Provost and Senior Vice President for Academic Affairs and reports to the Facilities Council.

The Subcommittee decides which projects to recommend to the University Facilities Council for funding by a simple majority vote of the full Subcommittee membership. The Subcommittee may elect to recommend funding for a portion of a proposal. The Student Advisory Subcommittee may submit recommendations to the Facilities Council at any time.

Authority for Setting Fees

Mandatory fees and room, board and parking charges are set by the Board of Regents of the University System of Maryland (USM) as stipulated in the Policy on Student Tuition, Fees and Charges (262.0, VIII-2.50) approved by the Board of Regents, June 21, 1990.

The management of student fees, including the review and recommendation of proposed fees and the authorization of expenditures from the resulting fee revenues, is the responsibility of the President, who is advised by the President's Cabinet. The Cabinet is advised by the Committee for the Review of Student Fees (CRSF) on recommendations for proposed fees.

Process for Student Participation

Mandatory fees and room, board and parking charges will undergo a five-step process:

1. The unit proposing the fee provides an opportunity to the affected student constituency for discussion on the merits and impact of the fee.
2. The Committee for the Review of Student Fees reviews the proposed fee and makes a recommendation to the Cabinet.
3. The Cabinet reviews the fee proposal and the recommendation made by the Committee to Review Student Fees and make a recommendation to the President.
4. The President recommends the fee schedule to the USM Board of Regents.
5. Board of Regents approves the fees.

Bowie State University

The University Budget Office requested the proposed FY 2023 Tuition, Mandatory and Self-Supporting fees and justifications from the various departments. After compiling the information, the proposed fees were shared with the President and Cabinet members on February 16, 2022.

On March 1, 2022, the Vice President for Administration & Finance, Assistant Vice President for Administration & Finance, Vice President for Enrollment Management & Student Affairs, Assistant Budget Director and representatives from various divisions met with the executive board members of Student Government Association (SGA) and Graduate Student Association (GSA) to discuss the proposed FY 2023 Tuition, Mandatory and Self-Supporting fee increases. During the meeting, students were able to review, pose questions and comment on the proposed fees prior to the upcoming University Council meeting.



FY 2023 STUDENT ENGAGEMENT PROCESS

On March 8, 2022, the FY 2023 proposed Tuition, Mandatory and Self-Supporting fees were shared and discussed in detail with University Council, a shared-governance advisory board to the President. This group is comprised of membership from students, faculty and staff. The student leaders included on the University Council are the presidents and vice presidents of SGA, GSA and/or his/her designee. The University Council considered the input from each of the shared-governance groups and submitted the proposed fees along with any revisions to the President for final review and approval, prior to submission to USM for BOR approval.

Room & Board

On March 1, 2022, the proposed FY 2023 Room and Board Rates were discussed with the executive board members of Student Government Association (SGA) and Graduate Student Association (GSA). During this meeting, students were able to review comparable rates from other institutions, pose questions and comment on the proposed rate increases prior to the University Council meeting. On March 8, 2022, the proposed rates and supporting documentation were shared and discussed in detail with University Council, a shared-governance advisory board to the President which is comprised of membership from students, faculty, and staff. The University Council considered the input from the shared-governance groups and submitted the proposed fees along with any revisions to the President for final review and approval, prior to submission to USM for BOR approval.

Towson University

Towson University (TU) administrators held a campus-wide Fee Forum prior to presenting the proposed FY 2023 tuition & mandatory fees and self-support fees (Room, Board, Parking). Held on March 2, the forum was conducted in partnership with the Student Government Association (SGA), open to the entire campus community and publicized in TU's daily newsletter, as well as TU's student newspaper. During the forum, administrators presented budget information, training, and the proposed FY 2023 tuition and fee rates. Presenters included TU's:

- Vice President for Administration and Finance
- Vice President for Student Affairs
- Vice President for Operations and Human Resources
- Athletic Director
- Associate Vice President for Administration and Finance
- Assistant Vice President for Housing and Residence Life
- SGA President and Treasurer
- Director of Information Technology Support Centers for the Office of Technology Services

Presenters conveyed the purpose of each fee category as well as the justification for the proposed FY 2023 tuition and fee rates. They also answered students' questions about the rates and about what the various fees cover. To allow for additional input from the campus community, the SGA agreed to provide feedback to TU leadership before the proposed rates were submitted to the USM.

In response to a concern raised by a graduate student, beginning in FY23, TU will set a ceiling on fees for graduate students being charged by credit hour such that they will not exceed the rate of a full-time undergraduate student. This will primarily impact our clinical grad students who previously may have been charged a higher amount.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

TU's FY 2023 rate increase is more than 4% in order to cover the state-mandated FY 2022 and FY 2023 merit and COLA. Together, the aggregate merit and COLA is 9%, which compounded is over 9%. Since the state does not fund these increases for auxiliary or self-support units, those units are required to fund their own increases—thus raising costs. Additionally, minimum wage was raised to \$15.00 per hour, which auxiliary and self-support units are required to fund while remaining within a balanced budget. The rate increases are also required to cover increased auxiliary debt payments, as well as vendor contract increases tied to the consumer price index (CPI). Despite these constraints, TU has kept the three-year auxiliary rate increase average under 4%. The average increase from FY 2021 to FY 2023 is 3.54%.

University of Maryland, Eastern Shore

Mr. Lester Primus, Vice President for Administration and Finance met with the Executive Members of the Student Government Association and other members of the student body to discuss Tuition and Fees for FY 2023 on Thursday, February 24, 2022.

The students were provided with background information on campus facilities and the aging of several buildings. A presentation was given from Information Technology on the upgrades to the internet for the Residence Halls and audio-visual upgrades for the campus.

The proposed tuition, mandatory and self-support fee (room, board, parking) increases were presented to the students. The students were not involved in determining the self-support fees. They had several concerns regarding the increases in fees. Such as would they see a difference in food service, access to facilities, and renovations to the residence halls? The students were assured the funds would be invested back into the residence hall with renovations starting in the summer and the food service committee would be engaging with Thompson Hospitality regarding dining services. It was communicated by the students that if renovations are not in place in the fall in the residence halls, there would be some concerns from students and parents with the increase in housing cost.

Attendees: Lester Primus, Latoya Jenkins, Beatrice Wright, Emanuel Maldonado, Ayotomiwa Fashola, Briana Gaskins, Princess Sarah Bentil, Dante Turner, James Webb, Raven Cooper, Zamira Kornegay, Jocelyn Simmons

Frostburg State University

Frostburg State University is committed to the communication and transparency of student mandatory tuition, fees, room and board. In the summer of 2021, the Vice President of Student Affairs prepared updated procedures on sharing the upcoming mandatory tuition, fees, room and board with students. The original committee was made up of the Student Government Association elected officers, VP of Student Affairs, VP and AVP of Administration of Finance. Additionally, the following positions have been added to create the Bobcat Student Fee Advisory Committee and give wider representation of stakeholders:

- Diversity, Equity, and Inclusion Student Representative on SGA
- Student Affairs Chair on SGA
- President of the Residence Hall Council
- President of the Student Athletic Advisory Council
- Graduate Student Representative on the University Council



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

This group meets at least twice a year for review of proposed increases to the mandatory fees schedule. The committee is given the opportunity to discuss, ask questions and provide feedback on the proposed changes for the upcoming fiscal year per the BOR policy. The committee met on September 15, 2021, to discuss Tuition & Fees and on February 23, 2022 to discuss Room & Board for FY 2023.

Coppin State University

A meeting was held with student leadership on March 7, 2022. The meeting was attended by SGA officers, the Financial Aid Director, and the Admissions Director (representing the VP for Enrollment Management and Student Affairs), the AVP for Business Services and Procurement, the VP for Administration and Finance, and 2 additional students. The CSU administration held a meeting with the SGA officers regarding the proposed increase in Room, Board and parking rates. The SGA officers agreed to the proposed increases based upon the justifications outlined by the administration for these increases. Meeting minutes are generated from the meeting which reflect the discussion and outcomes from the meeting. Documents are retained and a copy is sent with the self-support fees schedule as evidence of this meeting.

University of Baltimore

Overview of Tuition and Fee Rate Changes

The University of Baltimore requests tuition rate changes of 2% for undergraduate, graduate, and professional programs and degrees. Additionally, proposed is an expansion of the programs entitled to regional tuition rates. U.Balt. is currently approved to grant regional tuition to students residing in DC, Northern Virginia, Southern Pennsylvania and Delaware, who are enrolled in a graduate, graduate certificate or JD program or students enrolled in one of U.Balt's four fully online programs. The proposal is to extend regional tuition to the doctoral programs in Arts & Sciences and Public Affairs and to include the UX certificate as a fully online program as these are being requested to increase enrollment.

Lastly, new course fees are proposed for students taking several courses in the Applied Information Technology curriculum and a single course in the Simulation and Game Design undergraduate curriculum. The per student course fee is \$45. Also proposed, are course fee increases for courses in the MS in Interactive Design & Info Architecture and MS/MFA in Creative Writing and Integrated Design curriculum. The per student course fee is \$85 and all of these fees cover the cost of consumable goods and specialty technology provided to the students.

All proposed changes were presented and voted on by the Student Advisory Committee before presentation to the President and his Executive Team.

Student Advisory Committee

Since FY 2016, Financial Planning and Operations, within the division of Administration and Finance hosted three meetings in the fall and spring semesters with the Student Government and Student Bar Associations leadership to discuss tuition and fee proposals, the institutional operating budget, and associated questions. These meetings occurred prior to any tuition or fee submission to the President and his Executive Team.

In FY 2019, Financial Planning and Operations (FPO) revised this engagement by creating a formal student advisory group with the goals of broader discussion and transparency related to tuition and fee changes. Both



FY 2023 STUDENT ENGAGEMENT PROCESS

student government associations identified three representatives to serve on the committee along with academic leadership from each College and representatives from the Provost's Office, RLB Library, Student Success and Support Services, Office of Technology Services and Auxiliary Enterprises. To restate, the U.Balt. committee is comprised of 18 persons, of which six are student representatives.

In May 2021, the FPO team met with the business units to determine which planned to pursue rate changes for FY 2023. In September, a separate meeting occurred with the representatives from the two student government associations and their advisors to outline the committee's role and responsibilities and to determine if either would pursue fee increases for FY2023. Initial tuition and fee proposals were outlined during the October 13th meeting, with detailed discussion occurring on November 17th. Formal, detailed presentations occurred on January 6, 2022 and at the February 3rd meeting, all tuition and fee proposed rates were reviewed and consensus was achieved. On February 8th, a final recommendation was submitted to President Schmoke and a presentation was made at the February 10th meeting of the President's Executive Team. On February 14, the President formally endorsed the FY2023 tuition and course fee proposals for submission to the Board of Regents, via the USM Budget Office. The President's endorsement was communicated to the Student Advisory Committee on February 25th.

Salisbury University

The following employees attended the Student Government Executive Staff meeting on February 3, 2022, and the Student Forum meeting (all student leadership) on February 6, 2022, to discuss the proposed FY23 tuition, mandatory fee, room and dining rates:

- Lynn Adkins, Associate Vice President of Administration & Finance
- Allen Kohler, Associate Vice President of Enrollment Management
- Owen Rosten, Director of Dining Services
- Dr. Janet Wormack, Vice President of Administration & Finance
- Barri Zimmerman, Budget Officer

The students were presented with a detailed overview of the entire proposed schedule, which included a 2% increase in undergraduate in-state and out-of-state tuition and a 2% increase in mandatory fees. The overview also covered other self-support fees, such as parking, room and board rates.

There was discussion regarding the need to increase meal plan rates by 6% due to inflation and supply chain challenges. There was an opportunity for questions and comments on the overall budget and rate proposals for next year. No specific concerns were expressed by the members in attendance regarding the proposed rates for tuition, mandatory fees and self-support fees.

With the escalation of the Russia-Ukraine war in recent weeks, we are closely monitoring the food supply chain and the overall financial impact of geopolitical changes in the market. Increasing gas prices and transportation and staffing delays could further erode our ability to sustain the quality of service at these rates. Some of our vendors have already passed on their price increases upwards of 15%. SU may have to propose a mid-year increase in meal plan rates should the crisis continue throughout this calendar year.



UNIVERSITY SYSTEM
of MARYLAND

FY 2023 STUDENT ENGAGEMENT PROCESS

UMBC

Mandatory Fees

Student input was an important component of the FY 2023 mandatory fee review process. The administration invited the Student Government Association, the Graduate Student Association, the Residential Student Association, and other student groups to identify students to serve on a Student Fee Advisory Committee. The primary function of this committee was to represent student interests during the annual mandatory fee review process. The committee was comprised of six members, five undergraduate students and one graduate student, and represented various student groups across campus.

A training session was held for the committee in October. The training session included an overview of the University's budget, and a summary of the activities and services supported by the mandatory fee revenue. In a subsequent meeting, campus leaders presented the proposed FY 2023 fee schedule, including justifications for any proposed fee increases, and responded to questions from the student committee.

A virtual campus-wide fee forum was held on March 4, 2022. Campus leadership presented the FY 2023 mandatory fee proposals and summarized the justifications for any proposed fee increases. Students were invited to ask questions and provide feedback regarding the mandatory fees. The administration considered the feedback received from students and made changes to the proposed fee schedule based on that feedback. The larger than typical increase in the Athletics and Recreation Fee and the Campus Engagement Fee is driven by the projected increases in salary and fringe expenses resulting from the State Approved salary adjustments in FY 2022 and FY 2023 for COLA and merit.

Self-Support Fees

On February 16, 2022, leadership from Residential Life met with the Resident Student Association (RSA) to present the proposed increases in room and board rates. Students were advised that the proposed room rates were based on the recently announced COLA and merit adjustments, fringe increases, anticipated utility rate increases, and inflationary increases in a number of contracts. The proposed board rates are tied to an increase in the Consumer Price Index for "food away from home." The students offered comments, asked questions and provided feedback. Feedback was shared with stakeholders. Overall, students sought to understand the rationale for the proposed increases but did not express objections.

Universities at Shady Grove

USG administrative staff met with nine members of the USG Undergraduate Student Council and 1 member of the Graduate Student Council to discuss USG's Mandatory Fees. The staff discussed how the fees were used in the areas of student auxiliary support, student facilities support and technology services support. The students had few questions and were overly supportive and appreciative of the services provided.

USG convenes a Parking Advisory Committee to discuss and review the non-mandatory parking fees. The committee consists of seven USG staff and two USG students. The committee met in mid-February 2022 and decided not to increase fees for FY 2023.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: Proposed Amendment to USM VII-7.30—Policy on Holiday Leave for Regular Nonexempt and Exempt Staff

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: Several technical amendments are proposed to the existing policy as noted by the redline in the attachment. A primary update to the policy reflects the addition of Juneteenth as a holiday that regular status full-time staff earn and observe on June 19th each year. The addition of Juneteenth increases the total number of holidays earned by a full-time regular staff member to 15 days per calendar year, or 16 days in years of a general or congressional election (every other year).

Second, there are a few technical corrections to this policy to clarify the existing language. Of note, a sentence was added in the first paragraph to clarify that a holiday is earned in an increment of one day, defined as eight hours. Historically, this has been the USM’s policy, but it has become less obvious as more people perform alternate work schedules. The value of the USM’s holiday leave benefit is intended to be the same for all eligible employees; the added language clarifies that.

And lastly, two other changes provide corrections to the language associated with observance days for Election Day and the day after Thanksgiving.

ALTERNATIVE(S): There are no alternatives suggested as Juneteenth has been declared both a federal and State holiday.

FISCAL IMPACT: The impact is anticipated to be minimal. If an employee cannot observe a holiday on the date established by the policy and the institution’s schedule, or on another date agreed to by the employee and their supervisor, the institution must pay out the employee’s unused Holiday Leave balance if the employee separates their employment.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve the proposed amendment to USM VII-7.30—Policy on Holiday Leave for Regular Nonexempt and Exempt Staff, as presented.

COMMITTEE RECOMMENDATION: _____ DATE: _____

BOARD ACTION: _____ DATE: _____

SUBMITTED BY: Ellen Herbst (301) 445-1923

USM Bylaws, Policies and Procedures of the Board of Regents

VII-7.30 - POLICY ON HOLIDAY LEAVE FOR REGULAR NONEXEMPT AND EXEMPT STAFF EMPLOYEES

(Approved by the Board of Regents on December 3, 1999, EFFECTIVE January 2 and January 12, 2000; Amended October 9, 2015; ~~Amended~~ Amended , 2022)

I. PURPOSE AND APPLICABILITY

This policy establishes the amount of holiday leave earned by regular -status employees in Nonexempt and Exempt Staff positions.

II. AMOUNT OF HOLIDAY LEAVE

Employees are eligible to earn ~~124~~ holidays per year, or ~~132~~ holidays during a year of general or congressional elections, and any other special observance as required by the legislature and Governor, or otherwise provided by the Chancellor or President. Full-time employees shall earn 8 hours of leave for each holiday earned, regardless of the employee’s workweek schedule. ~~-~~Part-time employees who are employed on at least a 50% full-time basis shall earn holiday leave on a pro-rated basis. All employees must be in a paid employment status on the calendar date that the holiday is earned, in order to be eligible for holiday pay when the holiday is observed.

III. OBSERVANCE OF HOLIDAYS

- A. Institutions may at times be served most effectively by the observance of a holiday on other than the calendar date designated by the legislature and Governor. In those instances, the institution’s President or designee may schedule the observance of selected holidays on days other than the dates designated by the State. An employee may be required to perform duties on a holiday to meet operational needs.
- B. Holidays will be earned according to the following schedule and shall be taken according to institutional procedures:

Holiday	Calendar Date Holiday is Earned
New Years Day	January 1
Dr. Martin Luther King’s Birthday	Third Monday in January-
President’s Day	Third Monday in February-
Memorial Day	Last Monday in May
Juneteenth	June 19
Independence Day	July 4
Labor Day	First Monday in September-
Columbus Day	Second Monday in October-

USM Bylaws, Policies and Procedures of the Board of Regents

- A. Upon employee transfer to another USM institution or State agency, unused Holiday hours shall be transferred after review and alignment of the holiday schedule at the other USM Institution or the State Agency.
- B. Upon transfer to another USM institution or State agency, the employee shall not be granted additional Holiday Leave if the holiday has already been observed at or paid by the previous USM institution or State agency.
- C. An employee should not have more than 154 holidays in a calendar year (165 holidays during a year of general or congressional elections), unless otherwise provided by the President, Chancellor or Governor.

IMPLEMENTATION PROCEDURES:

Each President shall identify his/her designee(s) as appropriate for this policy, develop procedures as necessary to implement this policy, communicate this policy and applicable procedures to his/her institutional community, and post it on its institutional website.

CLEAN COPY

USM Bylaws, Policies and Procedures of the Board of Regents

VII-7.30 - POLICY ON HOLIDAY LEAVE FOR REGULAR NONEXEMPT AND EXEMPT STAFF EMPLOYEES

(Approved by the Board of Regents on December 3, 1999, EFFECTIVE January 2 and January 12, 2000; Amended October 9, 2015; Amended _____, 2022)

I. PURPOSE AND APPLICABILITY

This policy establishes the amount of holiday leave earned by regular status employees in Nonexempt and Exempt Staff positions.

II. AMOUNT OF HOLIDAY LEAVE

Employees are eligible to earn 12 holidays per year, or 13 holidays during a year of general or congressional elections, and any other special observance as required by the legislature and Governor, or otherwise provided by the Chancellor or President. Full-time employees shall earn 8 hours of leave for each holiday earned, regardless of the employee’s workweek schedule. Part-time employees who are employed on at least a 50% full-time basis shall earn holiday leave on a pro-rated basis. All employees must be in a paid employment status on the calendar date that the holiday is earned, in order to be eligible for holiday pay when the holiday is observed.

III. OBSERVANCE OF HOLIDAYS

- A. Institutions may at times be served most effectively by the observance of a holiday on other than the calendar date designated by the legislature and Governor. In those instances, the institution’s President or designee may schedule the observance of selected holidays on days other than the dates designated by the State. An employee may be required to perform duties on a holiday to meet operational needs.
- B. Holidays will be earned according to the following schedule and shall be taken according to institutional procedures:

Holiday	Calendar Date Holiday is Earned
New Years Day	January 1
Dr. Martin Luther King’s Birthday	Third Monday in January
President’s Day	Third Monday in February
Memorial Day	Last Monday in May
Juneteenth	June 19
Independence Day	July 4
Labor Day	First Monday in September
Columbus Day	Second Monday in October

USM Bylaws, Policies and Procedures of the Board of Regents

Election Day (<i>even numbered years only</i>)	The Tuesday following the first Monday in November
Veteran’s Day	November 11
Thanksgiving Day	Fourth Thursday in November
Friday after Thanksgiving Day	The day after Thanksgiving
Christmas Day	December 25

- C. Three additional University Holiday Leave days are to be earned each calendar year and observed at the discretion of the Institution’s President or designee.
- D. When a holiday falls on a Saturday, it is earned the Friday before, and when a holiday falls on Sunday, it is earned on the following Monday.

IV. SCHEDULING OF HOLIDAYS FOR CONTINUOUS OPERATIONS

Institutions which have departments that must provide service on a continuous seven day-a-week basis may schedule an employee’s holidays. Affected departments may schedule a specific day or days each month as a day off, and these days shall be treated in the same manner as regular holidays are treated for other employees. For employees in this category, one day of holiday leave shall be granted for each month, except that for the months of January, July, and a third month at the department’s discretion, when two days of holiday leave shall be granted. During a year of general or congressional elections, an additional day shall be granted for the month of November. Institutions have the sole discretion to determine which individual employees in a department will be placed in this category.

V. CARRY-OVER AND PAYMENT PRIOR TO SEPARATION

Each institution President or designee may develop procedures as necessary for the carry-over into the next calendar year and payment of holidays prior to an employee’s separation.

VI. SEPARATION PAYMENT

Unless employees transfer to another State agency, employees who leave the USM are entitled to be paid for any unused holiday leave that has been earned as of the date of separation.

VII. TRANSFER OF HOLIDAYS

- A. Upon employee transfer to another USM institution or State agency, unused Holiday hours shall be transferred after review and alignment of the holiday schedule at the other USM Institution or the State Agency.

USM Bylaws, Policies and Procedures of the Board of Regents

- B. Upon transfer to another USM institution or State agency, the employee shall not be granted additional Holiday Leave if the holiday has already been observed at or paid by the previous USM institution or State agency.
- C. An employee should not have more than 15 holidays in a calendar year (16 holidays during a year of general or congressional elections), unless otherwise provided by the President, Chancellor or Governor.

IMPLEMENTATION PROCEDURES:

Each President shall identify his/her designee(s) as appropriate for this policy, develop procedures as necessary to implement this policy, communicate this policy and applicable procedures to his/her institutional community, and post it on its institutional website.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: Proposed USM Policy VI-X.xx—Policy on Out-of-State Work for Employees

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: This new policy requires each USM institution to develop a policy on Out-of-State Work, applicable to all staff and faculty, to define the terms and conditions under which an employee may be permitted to perform work duties from a location outside the State of Maryland, including from a location outside the country, when it is determined to be in the best interests of the institution. This includes situations where an employee is physically performing duties outside the state or country or is teleworking from their residence or other location outside the state or country under an approved telework agreement. The policy vests in the institution the discretion to determine whether to permit employees to work out of the state or country.

This proposed policy has been reviewed by the presidents, and many leadership teams including the vice presidents for academic affairs, student affairs, and administration and finance; and the Systemwide Human Resources Committee. The Office of the Attorney General has conducted a review for form and legal sufficiency.

ALTERNATIVE(S): The USM could elect not to implement a new Policy on Out-of-State Work for Employees. The USM has functioned since its inception using sound business practices, and it will continue to do so. However, since the pandemic compelled the widespread adoption of telework practices, it is widely accepted that employers will see increased compliance enforcement efforts by regulatory agencies in states where employees regularly perform work. By implementing a USM Policy on Out-of-State Work, the USM clearly articulates each institution’s responsibilities to manage employees who perform work outside the State of Maryland using institution policies tailored toward their employees.

FISCAL IMPACT: Institutions may incur costs triggered by compliance obligations in jurisdictions outside Maryland, for example, additional taxes, registration fees, workers compensation insurance, required reimbursements, etc. Failure to comply could result in costs to defend and settle any claims. Institutions may need to retain outside experts to assist with compliance and oversight.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve the proposed policy on Out-of-State Work for Employees, as presented.

COMMITTEE RECOMMENDATION:	DATE:
BOARD ACTION:	DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

VI-X.xx USM Policy on Out-of-State Work for Employees

Approved by _____, _____, 2022

I. APPLICABILITY

This policy applies to all employees of the University System of Maryland, across all regular and non-regular categories of faculty, staff, and student employment.

II. PURPOSE

This policy requires each USM institution to develop a policy on Out-of-State Work under the authority of its president, to define the terms and conditions under which an employee may perform work duties from a location outside the state of Maryland, including from outside the country, when it is determined to be in the best interests of the institution. This includes circumstances when an institution authorizes an employee who lives outside the state or country to telework from that location, pursuant to the institution's telework policy, procedures, and agreement; when an institution's employee resides within the state of Maryland but performs work duties from a location outside the state or country; and when an institution's employee resides outside the state or country and also works (not teleworks) in that jurisdiction.

III. DEFINITIONS

Out-of-State Work Agreement — a written agreement signed by an institution's official and the employee, which establishes the agreement's term or duration, location where the work will be performed outside the state or country, the work duties or assignments, schedule, and the responsibilities and obligations of the institution and the employee.

Out-of-State Worker — any USM employee who regularly performs work duties outside the state of Maryland, including but not limited to when an employee is authorized to telework from their home located outside the state of Maryland.

IV. POLICY

- A. The USM serves a public interest as the system of higher education in Maryland and is committed to fully serving its students and other key stakeholders, including its employees.
- B. An employee who regularly performs work from a location outside the state or country shall do so in accordance with this policy and their institution's policy, procedure, and agreement on Out-of-State Work.

- C. A USM institution has the authority to:
 - 1. at its sole discretion, require an employee to perform all or some of their job duties at the institution's premises or facilities under their control, away from the institution's premises, or in any combination of the two;
 - 2. terminate or modify an Out-of-State Work Agreement at any time, for any reason, with advance written notice to the employee;
 - 3. deny an employee's request to work from a location outside the state of Maryland;
 - 4. require employees to notify their institution's Human Resources Office when the employee regularly performs work duties outside the state of Maryland or when their home address changes.
- D. Each USM institution is responsible for complying with all applicable laws, regulations, and legal requirements for its employees who regularly perform work duties outside the state of Maryland or country.
- E. Each USM institution shall implement appropriate policies and procedures addressing Out-of-State Work to ensure compliance with all applicable laws and requirements, some of which are unique to the jurisdiction from where the USM employee regularly performs work duties outside the state of Maryland or country.
- F. Each USM Institution should execute a written Out-of-State Work Agreement with each Out-of-State worker.

IMPLEMENTATION PROCEDURES

Each institution shall establish a policy on Out-of-State Work. Each President shall identify their designee(s) as appropriate for this policy, develop procedures as necessary to implement this policy, communicate this policy and applicable procedures to their institutional community, and post it on its institutional website with other human resource, faculty, and student employment policies.

**BOARD OF REGENTS**SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: University of Maryland, Baltimore (UMB): Modification to Lease between UMB and BioPark Fremont LLC for space in a new building to be constructed at 4 Martin Luther King Jr. Boulevard

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: The University is seeking approval to modify its lease in a new facility in the BioPark in order to create much needed laboratory space for UMB's start-up companies. This type of laboratory space is not otherwise being developed in Greater Baltimore.

I. Prior Approval; Reason for Modification: At its February 21, 2020 meeting, the Board of Regents approved UMB leasing approximately 34,500 square feet in a new building to be constructed in the University of Maryland BioPark at 4 Martin Luther King Jr. Boulevard, Baltimore, Maryland (4 MLK). Due to the COVID-19 Pandemic, the development of the building was put on hold, and the lease was never signed.

UMB seeks approval to modify the lease to increase the square footage by 25,500 square feet. To pay for the higher cost of building lab space, the modified lease increases the per square foot tenant improvement allowance provided by the Developer to UMB by 50%.

II. Requested Modification: UMB now proposes to lease from the Developer approximately 60,000 rentable square feet of space. 4 MLK will have eight floors and will contain approximately 254,000 square feet. The facility is not a UMB capital project. Developer will deliver lab and office space designed and constructed to UMB's specifications. Construction is projected to be completed in the 3rd quarter of 2024.

The leased space will be used by early-stage companies started by or collaborating with UMB faculty. UMB faculty members are creating 8 to 10 companies per year, and are currently collaborating with about 200 companies. Greater Baltimore has a severe shortage of commercial lab space, forcing too many of these companies to locate and/or expand out-of-state.

The University will be locating its entrepreneurial activities in the space, including UM Ventures. The space will also house translational research initiatives such as the Fischell Institute for Biomedical Devices, which is headquartered at the University of Maryland College Park. These activities are highly synergistic and will greatly benefit from and accelerate the growth of the numerous technology companies that will be located elsewhere in 4 MLK and the BioPark.

The initial term of the lease will be ten years, with UMB having the option for three additional periods of five years each (for a maximum of twenty-five years). The base rent will be \$27.40 per RSF, triple net. In addition, UMB will pay \$9.60 per RSF as repayment of the Developer's tenant improvement allowance of \$7,200,000. There will be a 2% per year increase in each year of the term. The base rent plus the repayment of the tenant improvement allowance in the first year will be approximately \$2,220,000.

UMB will also be providing annual support towards District Hall, which is a 10,000 RSF conference and event facility that will be located in the building. Over 200 seminars, training programs, and networking events for Maryland entrepreneurs and community residents will be held in District Hall each year. USM will be highlighted in the programs and UMB and USM will develop programs for USM faculty, staff, students, and

UMB BIOPARK LEASE MOD

start-ups. UMB’s support of District Hall in the first year of the lease will be approximately \$360,000, increased by 2% per year in each year of the term.

It is estimated that UMB’s *pro rata* share of common area maintenance charges, operating expenses, and taxes in the first year will be approximately \$1,002,000. Please see **Attachment A** for a summary chart explaining the differences between the originally proposed lease and this modified lease.

<u>DEVELOPER(S)</u>:	Wexford Science & Technology, LLC James Berens, President Baltimore, MD	Ventas, Inc. Debra Cafaro, CEO Chicago, IL
-----------------------------	---	--

This transaction will not require the approval of the Maryland Board of Public Works.

ALTERNATIVE(S): The alternative is to not enter into the lease. If the lease is not approved, UMB would not realize the benefits associated with having the space in a gateway building for the University of Maryland BioPark. There would be no relief from the severe shortage of commercial lab space, and UMB would not be able to accommodate early-stage companies who need space. In addition, the developer would not create 160,000 square feet of speculative lab and office space that is planned for 4 MLK. As a result, multiple larger life science companies would not locate in West Baltimore, collaborate with UMB, or hire USM graduates. The developer would probably not be able to secure financing and the building would probably not be built.

FISCAL IMPACT: It is estimated that in the first year of the lease the cost of occupancy would be approximately \$3,582,000, including base rent, repayment of the tenant improvement allowance, support for District Hall and a *pro rata* share of common area maintenance charges, operating expenses, and taxes. Assuming that operating expenses increase at a 2% annual rate, the estimated cost of occupancy for the base 10-year term will be approximately \$39,222,000.

If the escalated rent at the end of the initial term is higher than market rent for comparable space at that time, UMB may elect to either not renew the lease, or to re-negotiate a lower rent. If the lease is renewed on its terms, the total estimated occupancy costs would be approximately \$61,945,000 for the base term plus one 5-year renewal term (15 years); \$87,033,000 for the base term plus two 5-year renewal terms (20 years); and \$114,733,000 for the base term plus 3 5-year renewal terms (25 years). The rent and other expenses will be paid by companies subleasing space, UMB research conducted in the space, and from the UM Ventures budget.

The building is projected to have a considerable economic impact on the State of Maryland and the City of Baltimore. Approximately 1,000 construction jobs will be created to build the building, and 1,000 on-going jobs are projected to be created by the building’s tenants. The total economic impact of the construction is projected to be approximately \$185 million, and on-going annual economic impact of the building is projected to be nearly \$400 million. The building will double employment in the BioPark, and will help to launch numerous university-affiliated start-ups, attract leading technology companies from around the world to Baltimore, and expand academic/industry collaborations.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve for UMB the modification to the lease as described above, consistent with the University System of Maryland Policy on Acquisition, Disposition, and Leasing of Real Property.

COMMITTEE RECOMMENDATION:	DATE:
---------------------------	-------

BOARD ACTION:	DATE:
---------------	-------

SUBMITTED BY: Ellen Herbst (301) 445-1923

Attachment A

	<u>2020 Proposed Lease</u>	<u>Revised Proposed Lease</u>
Leased Space	Approximately 34,500 RSF	Approximately 60,000 RSF
Building Size	10 Floor Building 330,000 RSF	8 Floor Building 254,000 RSF
Tenant Improvement Allowance	\$80.00 per RSF (Total \$2,760,000)	\$120.00 per RSF (Total \$7,200,000)
Completion Date	1 st Quarter 2022	3 rd Quarter 2024
Annual Rent	\$28.10 per RSF 2% annual escalation	\$27.40 per RSF 2% annual escalation
Repayment of Tenant Improvement Allowance	\$6.40 per RSF 2% annual escalation	\$9.60 per RSF 2% annual escalation
Support of District Hall	\$6.00 per RSF 2% annual escalation	\$6.00 per RSF 2% annual escalation
Operating Expenses	\$15.44 per RSF	\$16.70 per RSF
Total Cost per RSF ¹	\$55.94 per RSF	\$59.70 per RSF

Fiscal Impact: ¹	<u>2020 Proposed Lease</u>	<u>Revised Proposed Lease</u>
1 st Year	\$1,930,000	\$3,582,000
10-year base term	\$21,132,000	\$39,222,000
15-year term ²	\$31,355,000	\$61,945,000
20-year term ²	\$42,642,000	\$87,033,000
25-year term ²	\$53,045,000	\$114,733,000

¹ Annual Rent + repayment of tenant improvement allowance + support of District Hall + pro-rata share of operating expenses.
(Assumes 2% annual increases in operating expenses.)

² Each option term is subject to re-negotiation or non-renewal.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: Frostburg State University: Real Property Acquisition by Gift

COMMITTEE: Finance

DATE OF MEETING: April 13, 2022

SUMMARY: Frostburg State University requests approval to acquire by gift a fee simple interest in one parcel of commercial property located in Frostburg, Allegany County, Maryland (the "Property"), being gifted to the University by The City of Frostburg. There are no conditions that must occur prior to the gift and conveyance of the Property to the University. The plan for the Property is to create a Regional Science Center that will include the Challenger Learning Center.

The Property, shown on the attached site map as Parcel 0435E, is located at 59 E. Main Street in Frostburg, approximately one mile from the campus. The Property is improved by an historic building that previously served as Frostburg's City Hall.

The acquisition of the Property will allow the University to transform the space into the Frostburg State University Regional Science Center which will include a Challenger Learning Center. Continuing the educational mission of the Challenger Space Shuttle Mission STS-51-L in 1986, Challenger Learning Centers bring math and science to life through authentic simulated missions to space. The Challenger Learning Center will be the cornerstone of the Frostburg State University Regional Science Center. The chosen location aligns the goals of the University's Strategic Plan by expanding regional outreach and engagement and by supporting economic development in Western Maryland through targeted initiatives. This science center has the potential to become a STEM hub for Frostburg, Allegany County, and the surrounding tri-state area. The center will serve as a gateway, introducing future potential students to Frostburg State University.

The preliminary estimated cost of construction for the FSU Regional Science Center is approximately \$6 million. This includes payment of \$2.37 million to the national Challenger Center organization. In return for this fee, the Challenger Center will provide everything to take the simulator spaces within the center from painted walls to running missions. This includes most fixtures, lighting effects, technology, and training of staff. Gutting and renovation of the building are expected to cost approximately \$3 million, though this number is very preliminary and may change dependent upon design and material costs.

The FY 2022 State Capital Budget contains \$3 million for this project. The balance of the \$3 million is for first-year operating cost and start-up cost of the other spaces within the science center. To date, approximately \$1 million has been raised through private gifts and the current FSU fundraising campaign. Additional funds are being sought through a mixture of grants, corporate donations, and private gifts.

DONOR: The City of Frostburg
Mayor and City Council
PO Box 440
Frostburg, MD 21532

APPRAISALS: \$450,000 Carter & Roque Real Estate (11/4/21)
\$235,000 Smith Appraisals (9/7/21)

FSU CITY HALL

This real property acquisition will not require the approval of the Board of Public works because acquisitions by gift do not require such approval consistent with the USM Procedures for the Acquisition and Disposition of Real Property, VIII-4.01, II D.

ALTERNATIVES: FSU could choose to not pursue the project. This choice would result in another vacant building on Main Street, a lack of investment in the community, and would be an impediment to STEM outreach to local schools. Other options were considered including the construction of a new facility on existing campus property; however, it was determined that this option would come at a considerable cost and would not positively impact downtown Frostburg.

FISCAL IMPACT: There is no cost for the acquisition of this property as it is being gifted to the University by the City of Frostburg.

As indicated above, the renovation costs are estimated to be approximately \$6 million. Revenue for the center is budgeted at \$256,000 while expenses are also budgeted at \$256,000 annually.

Of the \$6 million estimated to complete renovations to the building, \$3 million has been appropriated in the FY 2022 State Capital Budget and approximately \$1 million has been raised privately. The remainder of the estimated amount or the total cost of construction will be raised privately by FSU.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve Frostburg State University acquiring the property located at 59 E. Main Street as described above consistent with the University System of Maryland Policy on Acquisition and Disposition of Real Property.

COMMITTEE RECOMMENDATION: _____ DATE: _____

BOARD ACTION: _____ DATE: _____

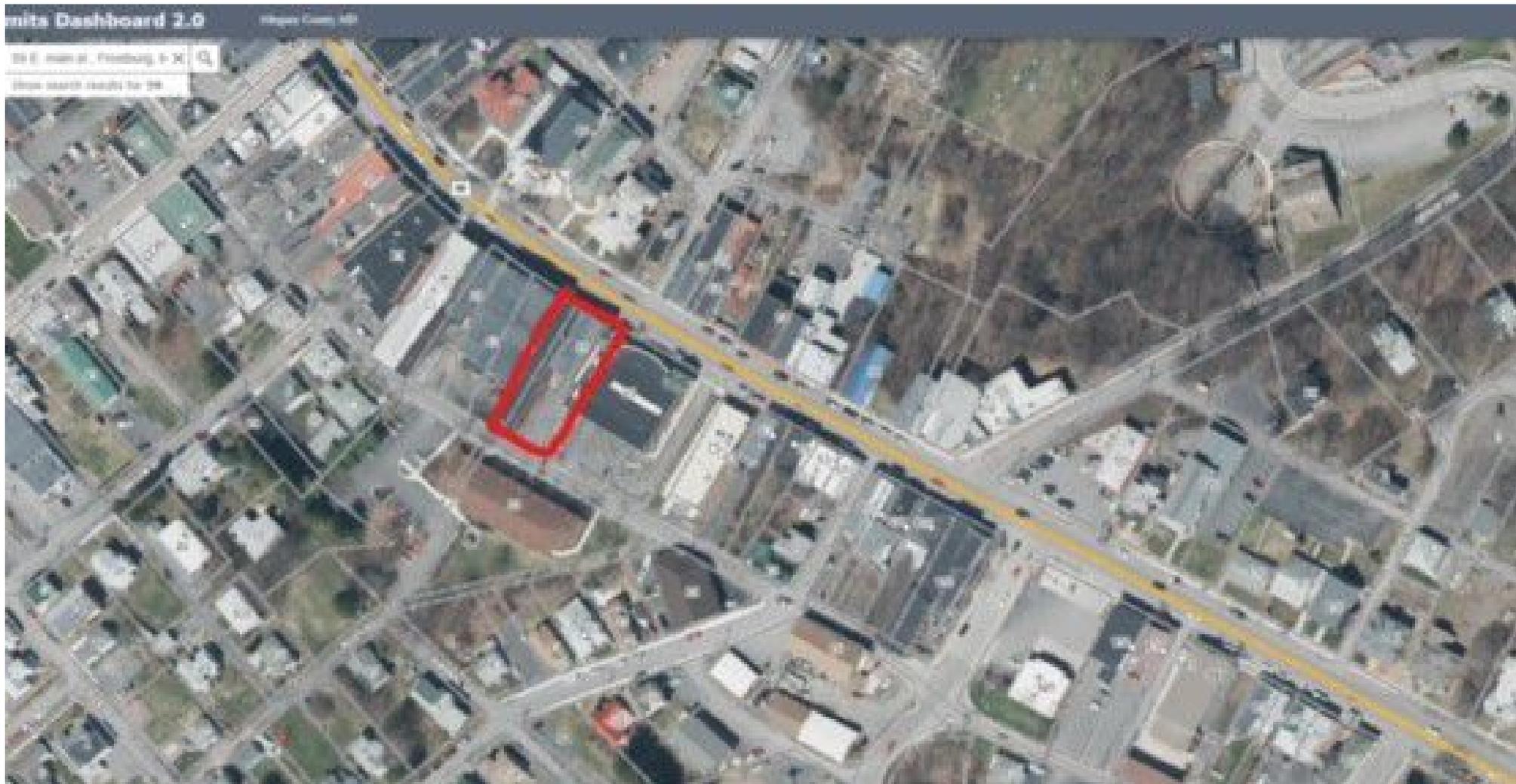
SUBMITTED BY: Ellen Herbst (301) 445-1923 _____

59 East Main Street, Frostburg, Maryland

Google Maps



Image capture: Sep 2019 © 2022 Google





BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: USM Momentum Fund: Additional Fund Balance Allocation

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: In June of 2016, the Board of Regents voted to create what is now called the USM Momentum Fund and provide funding of \$10 million over 4 years. The Fund invests in early-stage USM-affiliated companies, such as companies based on USM-owned intellectual property, companies founded by USM faculty, students or recent graduates, and companies located in USM research parks, incubators, or RISE Zones. We are seeking to provide an additional allocation, up to \$2 million per year, over a 3-year period.

As of February 22, 2022, the Momentum Fund has invested \$6.4 million in 26 companies. An initial goal was to raise \$15 million external capital; to date MMF has raised an estimated \$65 million in external co-investment and \$2.4 million in co-investment from USM institutions. Any returns from investing cycle back to the fund to be used again for investment. The portfolio is strong, but still young. Benchmarking studies and portfolio tracking indicate that it may be several years until we have a large return.

There is \$3.6 million remaining of the initial allocation, and adjusting for commitments, only \$2.7 million remains uncommitted. Of the \$2.7 million, \$1.5 million is intended for follow-on investing, and about \$1.1 million is intended for new companies. Given the strength of the portfolio so far, internal and external confidence in the process, and the other types of returns due to the development of the investment ecosystem and USM's role in it, an additional allocation of up to \$2 million per year over a 3-year period is recommended. In addition, other sources of funding should be sought if there is intention to continue to grow the impact of the Fund.

This item was presented to the Economic Development and Technology Commercialization Committee for its consideration on February 22, 2022. The Committee unanimously supported the recommendation.

ALTERNATIVE(S): The Committee could elect to not recommend an additional allocation or to request a smaller allocation. However, that would: 1) limit the ability of the Fund to make follow-on investments, which enhances return possibilities to USM and in some cases may be critical for the companies already supported; 2) send a signal that USM does not believe in the Fund, which limits the ability to raise outside capital for the Fund; 3) erode the structures such as the Advisory Board that have been developed and provide additional positive benefits to USM institutions and affiliated companies.

FISCAL IMPACT: The USM would invest up to an additional \$6 million over 3 years in the USM Momentum Fund. The fund source is USM Office unrestricted fund balances.

CHANCELLOR'S RECOMMENDATION: That Finance Committee recommend that the Board of Regents approve this proposal to allocate up to an additional \$6 million over 3 years in the USM Momentum Fund.

COMMITTEE RECOMMENDATION: _____ DATE: _____

BOARD ACTION: _____ DATE: _____

SUBMITTED BY: Ellen Herbst (301) 445-1923

MOMENTUM FUND INC ALLOCATION



TOPIC: USM Enrollment Projections: FY 2023-2032

COMMITTEE: Finance

DATE OF COMMITTEE MEETING April 13, 2022

SUMMARY: The Board of Regents III.4.10—Policy on Enrollment requires the Chancellor, in consultation with the presidents, to present an enrollment plan to the Board each year. Each institution is charged with having a well-coordinated enrollment management strategy based on the short-term realities that support the operating budget request and the long-term campus plan that supports the long-term capital needs. The USM Office works in collaboration with the institutions to provide accurate enrollment projections.

Highlights of this year’s institutional projections include:

- USM’s aggregate institutional enrollment is projected to decrease -2,987 students in Fall 2022.
- USM is projecting a corresponding decrease in FTE (-1,669) FY 2022.
- Over the long-term, headcount enrollment for the ten-year period is projected to increase +9,777 students to 174,630 students in Fall 2031. If UMGC is excluded, the projected growth over this period will be 7,989 students to 117,519 in Fall 2031.

ALTERNATIVE(S): The Committee may request changes in the projections.

FISCAL IMPACT: The fiscal impact of the projected enrollment will depend on many factors including the availability of facilities to accommodate enrollments, the programs of study of future students, the availability of faculty, in/out-of-state residency status, and adopted health and safety protocols for in-person interaction. In a complementary manner, the projected enrollment and enrollment plan support the operating budget request in the near-term and capital budget decisions in the long-term.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve the enrollment projections as submitted.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

**USM Enrollment Projections
FY 2023 (Fall 2022) through FY 2032 (Fall 2031)**



**UNIVERSITY SYSTEM
of MARYLAND**

**Submitted to the Board of Regents' Committee on Finance
April 13, 2022**

Office of the Vice Chancellor of Administration and Finance

Enrollment Projections: FY 2023 (Fall 2022) – FY 2032 (Fall 2031)

Overview

The purpose of this annual report is to provide the Board of Regents with the institutional student enrollment and full-time equivalent (FTE) enrollment projections, as required in the *Board of Regents III-4.10 - Policy on Enrollment*. The aggregate and institutional enrollment projections in this report are informed by internal campus strategies for managing enrollment to meet the access mission of the institutions, to increase enrollment in key workforce development areas, and to enhance higher education quality in Maryland. Each USM institution is expected to have a well-coordinated enrollment management function that reflects near-term and long-term operational realities, considering state and national demographic and economic trends, mission-related needs, capital requirements, and a set of annual enrollment targets that are appropriate to achieve the campus' long-term enrollment goal.

During the past two years, the Board of Regents' Enrollment Workgroup has focused on the key external and institutional levers affecting enrollment. Campus leaders informed the Regents about the campus gaps affecting enrollment and developed enrollment management plans to address the gaps. These findings and strategies have influenced the strategic plan discussions and goals. The enrollment projections include the enrollment plans to address these gaps as well as lasting pandemic effects, increased competition within the higher education marketplace, changes to the addressable market, any demographic shifts, and any enrollment mix changes (e.g., full-time/part-time; graduate/undergraduate; regional centers; new academic programs). In addition, campuses overtly connected and referenced the enrollment stability/growth/management from the strategic use of institutional aid and the use of undergraduate tuition differential revenue. In summary, the enrollment projections are a numerical translation of campus enrollment plans for annual new student recruitment and retention goals.

USM Enrollment Projection Summary

Based on these enrollment projections covering the period FY 2023-FY2032, the University System of Maryland projects that the total enrollment for USM will be lower (-2,987) for Fall 2022 than it was for Fall 2021. This lower enrollment total for USM includes a projected undergraduate enrollment decrease (-2,835) and a small graduate enrollment decrease (-62). The corresponding Fiscal Year FTE decrease of 1,669 for a projected total of 124,139 if FY 2023.

Beginning in Fall 2023, however, USM projects that enrollment will begin to rebound by an average of 1,100 to 1,400 students per year through Fall 2031. Overall, the USM's enrollment growth over the next ten years is projected to be 9,777 students and increase total enrollment to 174,630 by Fall 2031. The corresponding fiscal year FTE projection of 132,993 in FY 2032 is 7,185 (+5.4%) more than the FTE in FY 2022.

Most of the USM short-term enrollment decrease is attributed to UMGC (-1,825 students), but, over the long-term, UMGC is projected to rebound and increase enrollment by 1,788 compared to fall 2021.

Excluding UMGC, the long-term projected growth at the remaining campuses is +7,989 students. Ordered by total enrollment increase, the contribution to USM's growth is organized into three similar-sized groups:

- UMBC (+2,665),
- Frostburg (+1,562), and Salisbury (+1,001).
- Bowie (+872), UMES (+753), Coppin (+639), UBalt (+376), Towson (+292), UMB (+150), and UMCP (-194)

Tables 1 through 13 summarize the ten-year projections from FY 2023 (Fall 2022) to FY 2032 (Fall 2031) by institution, by student level, and by overall enrollment demand. The tables also provide detailed projections for each institution and for the entire System over this period.

Post-Pandemic Enrollment and Student Mix

The COVID-19 pandemic affected total enrollment with fewer new students, lower retention, and changing student mix. USM experienced a new undergraduate, degree-seeking enrollment decrease from more than 43,200 in each of the three pre-pandemic years (FY 2017, 2018, 2019) to 42,015 in FY 2020 and 40,296 in FY 2021 (cumulative total of 4,000 fewer students). In addition, new student retention decreased one-to-two percentage points (estimated 3,000 fewer retained). Of the students who enrolled, the student mix changed to more part-time students and changed the proportion of in-state enrollment. The combined effect of fewer new students, slight drop in retention, and students mix changes means the short-term total enrollment base is lower leading to projected decreases at many institutions or enrollment stability at others. While most institutions have plans to recruit and enroll new students at pre-pandemic levels, the impact of the pandemic and decreased market demand are headwinds seen in campus enrollment projections over the short-term and long-term.

Institutional Summaries

As part of the enrollment projection submissions, campuses provided detailed information about the campus's enrollment plan. The enrollment projections and the enrollment plans are extensive with greater detail than provided in the institutional summaries. In this year's submissions, several systemwide trends are evident—best practices are being shared; analytics and CRM platforms are more commonly utilized; retention and student success initiatives are being implemented; and internal feedback on the success of prior recruitment and retention initiatives help recalibrate the enrollment plans for the future. In addition, the campus enrollment plans and enrollment projections adjust to the prolonged pandemic impact for new enrollment and for addressing market shifts. Most of the enrollment plans included references to addressing the enrollment-related gaps identified in the Enrollment Workgroup, the strategic

use of institutional aid, and/or using differential tuition revenue for achieving the student mix, providing access, and managing the campus profile over the next ten years.

The institutional summaries are divided into three groups based recent enrollment trends, the projected enrollment, and the campus plans.

Pre-Pandemic Enrollment Losses, Stability, and Long-term Growth. Prior to the pandemic, these institutions were experiencing enrollment challenges related to changing market forces impacting institutional enrollment. These institutions are working to stabilize enrollment before planned increases.

- **Coppin State University** projects to stabilize enrollment in the short term followed by annual enrollment growth. The campus enrollment plan includes the successful implementation of best practice enrollment management strategies as well as investing in current initiatives with proven success. The planned growth strategy includes data-driven efforts and implementation of CRM modules for enrolling new students and offering new pathways. These pathways include - dual enrollment in high school, options for working adults with new degree and certificate programs, credit for prior learning, and expanded partnerships with community colleges. The enrollment plan has strategies to improve affordability including the strategic use of institutional aid, potential regional tuition rates, and the expansion of the Finish-4-Free Maryland Community College Transfer Program. Coppin cites on-campus housing as a factor that would not only improve new first-time enrollment but provide the academic support environment needed to improve retention. At the graduate level, new programs and student success initiatives will help improve enrollment. In total, Coppin's long-term projections of 30% growth at both the undergraduate and graduate levels will increase total enrollment to 2,740 students by fall 2031.
- **Frostburg State University** is projecting a small decrease for fall 2022, followed by increasing enrollment at the undergraduate and graduate level over the ten-year timeframe with enrollment increases at both the undergraduate and graduate level. Frostburg's strategy is to diversify enrollment through the expansion of its online portfolio, expansion of successful overseas programs, closed-cohort opportunities with employers, transfer initiatives, and growth of the graduate programs. This plan is responsive to the Enrollment Workgroup and applies the strategic use of institutional aid for recruitment and retention. Over the next 10 years, Frostburg projects enrollment to reach 6,011 for a 35.1% increase over fall 2021.
- The **University of Baltimore** continues to be transparent with its ongoing enrollment declines and the disruptions caused by a changing market demand. Because of this perennial struggle, their enrollment plan incorporates one of the most sophisticated understandings of the relationship between enrollment mix changes and university finances. UBalt's enrollment plans considers Return on Investment (ROI) calculations, optimizing faculty-to-student ratios, monetizing excess facility capacity, seeking

improvements in operational effectiveness and efficiency, and deploying precise (not antidotal) predictive enrollment models. While the new student enrollment numbers are expected to improve, it will take a few years for the total enrollment to stabilize and for the enrollment mix to rebalance with graduate and professional programs. By 2031, UBalt projects a 10% total enrollment increase for a total of 4,086 students.

- **University of Maryland Eastern Shore** is projecting a small enrollment decrease next fall and a stable enrollment size in the short-term. UMES hired new staff and engaged consultants to develop and implement a new enrollment plan built on its successful recruiting strategies, use of analytics, improved graduations rates, and addressing the gaps identified for the Enrollment Workgroup. UMES improved the applicant yield by optimizing financial aid offers through the strategic use of institutional aid, and increased graduation rates with near-completer initiatives. At the graduate level, UMES initiatives engage the full campus for recruitment and increasing enrollment. In total, the enrollment projection of 3,137 students requires a 31.6% increase in enrollment by Fall 2031.

Pandemic Enrollment Losses, Recovery, and Long-term Growth. These institutions experienced a short-term drop in enrollment and will need to rebuild enrollment back to the pre-pandemic enrollment size.

- **Salisbury University** enrollment dropped 1,000 students during the pandemic caused by fewer new undergraduate and graduate students. Moving forward, the enrollment plans address new undergraduate and graduate students as well as retention to recover and rebuild to the pre-pandemic size. Salisbury's enrollment plan includes investments in the CRM, efforts to improve recruitment such as the strategic use of institutional and federal financial aid, outreach to parents to improve yield rates, and application increases associated with reduced visitation restrictions at schools. Informed by data, the institution has set key retention goals and involved the entire campus to improve enrollment-related metrics. Enrollment is projected to increase 1,000 students at the undergraduate and graduate levels on campus and at the regional centers to 8,571 students.
- **Towson University** projects short-term enrollment decreases because of the smaller new student cohorts during the pandemic. Towson is developing a comprehensive enrollment management plan and cites existing initiatives that have helped improve undergraduate enrollment. For example, the strategic use of institutional aid helped to retain and recruit new undergraduate students; expanded outreach at the Academic Advising Center improved retention; and additional revenue from differential tuition improved student diversity. Most of the long-term growth is directed towards increasing graduate students from Towson's investment in its research mission as required for Carnegie status as a Doctoral High Research (R2) institution. After enrollment recovery, the long-term projection is to increase enrollment to more than 21,000 students.

- **University of Maryland, Baltimore County** had a plan to grow prior to the pandemic, but shorter time-to-degree, increased graduation rates, and fewer Maryland community college transfers collectively decreased total enrollment during the pandemic. Moving forward, UMBC has a detailed, data-informed action plan to address recruiting infrastructure, marketing, operating structures, student success, resource allocation, and demand-based academic innovation. The plan is also responsive to address the enrollment gaps identified in the Enrollment Workgroup as well as incorporate strategies for non-traditional populations to diversify revenue streams while leveraging data analytics to improve retention and affordability. At the graduate level, UMBC seeks to leverage its Doctoral Research Very High (R1) Carnegie status to attract funding for more doctoral students. During the pandemic, international students increased graduate enrollment due to opportunities not available in countries with more extreme pandemic restrictions, so it remains to be seen if these trends will continue. However, UMBC is expanding graduate programs and finding new ways to attract working adult graduate students into its programs. In total, UMBC's enrollment projections are built on the most comprehensive list of data-informed strategies to grow the university over 2,600 students by 2031 accounting for approximately 25% of USM's total growth.
- The **University of Maryland Global Campus** enrollment declined in 2021 after benefiting from a temporary pandemic enrollment bump due to increased demand for remote education in 2020. However, with over half of its enrollment affiliated with current or former military personnel, UMGC continues to face short-term enrollment declines associated with military policy changes and troop movements. Moving forward, UMGC is increasing its learning opportunities to meet the workforce needs of working adults (e.g., expansions in non-credit instruction and alternative-learning needs) and by building partnerships with Guild and Wiley's Extended Learning Network that offers UMGC programs to employees of companies with tuition benefits. UMGC will leverage its academic portfolio with stackable credentials and new programs. UMGC is also focused on increasing student success and enhancing the student experience with improved technological infrastructure to deliver academic, financial, and student support services. Expecting a small graduate enrollment decrease, UMGC is expected to stabilize graduate enrollment at just under 10,000 students. The undergraduate enrollment is projected to grow more than 2,000 students for a total projected enrollment of 57,111 by fall 2031.

Managing Enrollment from High Demand. These institutions have robust demand and more predictable new student yield rates. Although enrollment mix may have temporarily changed, the total enrollment has steadily increased before and during the pandemic.

- **Bowie State University** has grown their total enrollment nearly 1,000 students over the last ten years due to increasing new students and sustaining retention efforts. Bowie credits revised admissions strategies, updated admissions business processes, and affordability for its enrollment successes. Although graduate enrollment decreased

slightly, Bowie is offering new high-demand graduate programs to grow graduate enrollment. The institutional plan references the Enrollment Workgroup discussions for growth including dual enrollment, the recruitment of ethnically diverse populations, online academic programs, expansion at the regional centers, and new academic programs. Over the long-term, Bowie projects a steady growth plan to increase enrollment from 6,308 to 7,180 total students.

- **University of Maryland, Baltimore** grew over 1,000 students over the last ten years including small increases in each of the past six years. Following a similar path, UMB projects modest annual growth increases over the next 10 years. The credit hour FTE is roughly flat corresponding to the increase in full-time undergraduates being offset by the increase in part-time graduate students. The total enrollment is projected to grow to 7,394 over the next 10 years.
 - The **University of Maryland, College Park** enrollment grew 750 total students with increases in four of the last five years. The enrollment fluctuation was attributed to unexpected increases in new enrollment yield by reaching new student populations, increased demand due to test-optional admissions during the pandemic, and the use of the Common Application. UMCP projects stable enrollment with approximately 41,000 students over the next 10 years. The institutional plan is responsive to the campus gaps identified in the Enrollment Workgroup by addressing resource and equity gaps through the strategic use of institutional aid, and leveraging the increased differential tuition revenue to optimize enrollment mix and maximize the institutional profile.
-

**Table 1
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
SYSTEM SUMMARY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	164,853	161,956	163,063	164,334	165,924	167,529	168,939	170,334	171,715	173,211	174,630	9,777	5.9%
Undergraduate Total	126,706	123,871	124,537	125,553	126,674	127,872	128,959	130,081	131,193	132,369	133,519	6,813	5.4%
Full-time	80,950	79,582	79,967	80,571	81,205	81,970	82,578	83,217	83,845	84,530	85,189	4,239	5.2%
Part-time	45,756	44,289	44,570	44,983	45,469	45,903	46,382	46,864	47,347	47,839	48,331	2,575	5.6%
Grad./First Prof. Total	38,147	38,085	38,526	38,781	39,250	39,657	39,980	40,253	40,522	40,842	41,111	2,964	7.8%
Full-time	17,724	17,849	18,114	18,202	18,420	18,619	18,763	18,841	18,907	18,996	19,135	1,411	8.0%
Part-time	20,423	20,237	20,412	20,579	20,829	21,038	21,217	21,413	21,615	21,846	21,976	1,553	7.6%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	125,807	124,139	125,073	125,887	126,769	127,912	128,850	129,864	130,897	131,954	132,993	7,185	5.7%

**Table 2.1
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
SYSTEM SUMMARY w/o UMGC**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	109,530	108,458	109,565	110,400	111,550	112,709	113,670	114,611	115,534	116,567	117,519	7,989	7.3%
Undergraduate Total	81,606	80,259	80,925	81,505	82,186	82,938	83,576	84,244	84,898	85,611	86,294	4,688	5.7%
Full-time	70,998	69,958	70,343	70,851	71,388	72,054	72,563	73,102	73,629	74,212	74,768	3,770	5.3%
Part-time	10,608	10,301	10,582	10,655	10,798	10,885	11,014	11,142	11,268	11,399	11,527	919	8.7%
Grad./First Prof. Total	27,924	28,199	28,640	28,895	29,364	29,771	30,094	30,367	30,636	30,956	31,225	3,301	11.8%
Full-time	17,604	17,733	17,998	18,086	18,304	18,503	18,647	18,725	18,791	18,880	19,019	1,415	8.0%
Part-time	10,320	10,467	10,642	10,809	11,059	11,268	11,447	11,643	11,845	12,076	12,206	1,886	18.3%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	90,175	89,683	90,617	91,150	91,748	92,605	93,253	93,975	94,713	95,472	96,210	6,034	6.7%

**Table 2.2
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
SYSTEM SUMMARY w/o UMGC & UMCP**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	68,258	67,358	68,465	69,400	70,600	71,809	72,770	73,711	74,634	75,617	76,569	8,311	12.2%
Undergraduate Total	50,684	49,609	50,325	51,005	51,786	52,588	53,276	53,944	54,598	55,311	55,994	5,310	10.5%
Full-time	42,573	41,790	42,221	42,821	43,451	44,162	44,717	45,256	45,784	46,366	46,922	4,349	10.2%
Part-time	8,111	7,819	8,104	8,184	8,336	8,426	8,559	8,688	8,814	8,944	9,072	961	11.9%
Grad./First Prof. Total	17,574	17,749	18,140	18,395	18,814	19,221	19,494	19,767	20,036	20,306	20,575	3,001	17.1%
Full-time	9,598	9,711	9,937	10,025	10,205	10,404	10,510	10,588	10,654	10,705	10,844	1,246	13.0%
Part-time	7,976	8,039	8,203	8,370	8,608	8,817	8,984	9,180	9,382	9,601	9,731	1,755	22.0%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	56,139	55,633	56,817	57,600	58,448	59,455	60,153	60,875	61,613	62,372	63,110	6,971	12.4%

**Table 3
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
BOWIE STATE UNIVERSITY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	6,308	6,325	6,499	6,587	6,676	6,765	6,854	6,943	7,032	7,115	7,180	872	13.8%
Undergraduate Total	5,381	5,375	5,451	5,515	5,580	5,645	5,710	5,775	5,840	5,905	5,950	569	10.6%
Full-time	4,344	4,354	4,415	4,467	4,520	4,629	4,682	4,736	4,789	4,842	4,879	535	12.3%
Part-time	1,037	1,021	1,036	1,048	1,060	1,016	1,028	1,040	1,051	1,063	1,071	34	3.3%
Grad./First Prof. Total	927	950	1,048	1,072	1,096	1,120	1,144	1,168	1,192	1,210	1,230	303	32.7%
Full-time	471	465	514	525	537	549	561	572	584	593	603	132	28.0%
Part-time	456	485	534	547	559	571	583	596	608	617	627	171	37.6%
FTDE or FTNE Students	5,056	4,884	5,006	5,021	5,087	5,132	5,198	5,264	5,330	5,392	5,439	383	7.6%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	4,906	4,984	5,108	5,176	5,244	5,460	5,530	5,600	5,670	5,736	5,787	881	18.0%

**Table 4
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
COPPIN STATE UNIVERSITY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	2,101	2,100	2,163	2,228	2,295	2,364	2,434	2,508	2,583	2,660	2,740	639	30.4%
Undergraduate Total	1,845	1,844	1,899	1,956	2,015	2,076	2,138	2,202	2,268	2,336	2,406	561	30.4%
Full-time	1,353	1,352	1,393	1,435	1,478	1,522	1,568	1,615	1,663	1,713	1,765	412	30.4%
Part-time	492	492	507	522	537	553	570	587	605	623	642	150	30.4%
Grad./First Prof. Total	256	256	264	271	280	288	297	306	315	324	334	78	30.4%
Full-time	65	65	67	69	71	73	75	78	80	82	85	20	30.4%
Part-time	191	191	197	203	209	215	221	228	235	242	249	58	30.4%
FTDE or FTNE Students	1,343	1,342	1,383	1,424	1,467	1,511	1,556	1,603	1,651	1,700	1,751	408	30.4%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	1,698	1,697	1,748	1,801	1,855	1,910	1,968	2,027	2,087	2,150	2,214	516	30.4%

**Table 5
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
FROSTBURG STATE UNIVERSITY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	4,449	4,270	4,610	4,770	4,927	5,089	5,267	5,449	5,631	5,818	6,011	1,562	35.1%
Undergraduate Total	3,677	3,465	3,785	3,935	4,090	4,250	4,425	4,605	4,785	4,970	5,160	1,483	40.3%
Full-time	2,885	2,714	2,814	2,924	3,039	3,159	3,284	3,414	3,544	3,679	3,819	934	32.4%
Part-time	792	751	971	1,011	1,051	1,091	1,141	1,191	1,241	1,291	1,341	549	69.3%
Grad./First Prof. Total	772	805	825	835	837	839	842	844	846	848	851	79	10.2%
Full-time	264	270	280	285	285	285	285	285	285	285	285	21	8.0%
Part-time	508	535	545	550	552	554	557	559	561	563	566	58	11.3%
FTDE or FTNE Students	2,751	2,765	2,779	2,793	2,807	2,821	2,835	2,849	2,863	2,877	2,892	141	5.1%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	3,199	3,074	3,365	3,482	3,597	3,715	3,845	3,978	4,111	4,247	4,388	1,189	37.2%

**Table 6
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
SALISBURY UNIVERSITY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	7,568	7,684	7,799	7,916	8,035	8,155	8,237	8,319	8,402	8,486	8,571	1,003	13.3%
Undergraduate Total	6,693	6,794	6,894	6,996	7,100	7,205	7,267	7,329	7,392	7,456	7,521	828	12.4%
Full-time	6,106	6,251	6,343	6,437	6,532	6,629	6,686	6,743	6,801	6,860	6,920	814	13.3%
Part-time	587	543	551	559	568	576	581	586	591	596	601	14	2.4%
Grad./First Prof. Total	875	890	905	920	935	950	970	990	1,010	1,030	1,050	175	20.0%
Full-time	513	505	514	522	531	539	551	562	573	585	596	83	16.2%
Part-time	362	385	391	398	404	411	419	428	437	445	454	92	25.4%
FTDE or FTNE Students	6,064	6,095	6,271	6,365	6,460	6,557	6,623	6,689	6,756	6,824	6,892	828	13.7%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	6,610.0	6,709.2	6,903.0	7,006.6	7,111.7	7,218.4	7,290.5	7,363.4	7,437.1	7,511.4	7,586.6	977	14.8%

**Table 7
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
TOWSON UNIVERSITY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	20,856	19,989	20,014	20,135	20,271	20,424	20,561	20,716	20,853	21,009	21,148	292	1.4%
Undergraduate Total	17,907	17,074	17,074	17,145	17,231	17,334	17,421	17,526	17,613	17,719	17,808	-99	-0.6%
Full-time	15,526	14,804	14,804	14,916	14,991	15,081	15,156	15,247	15,324	15,415	15,493	-33	-0.2%
Part-time	2,381	2,270	2,270	2,229	2,240	2,253	2,265	2,278	2,290	2,303	2,315	-66	-2.8%
Grad./First Prof. Total	2,949	2,915	2,940	2,990	3,040	3,090	3,140	3,190	3,240	3,290	3,340	391	13.3%
Full-time	993	980	1,004	1,010	1,040	1,075	1,100	1,140	1,180	1,210	1,240	247	24.9%
Part-time	1,956	1,935	1,936	1,980	2,000	2,015	2,040	2,050	2,060	2,080	2,100	144	7.4%
FTDE or FTNE Students	12,692	12,136	12,150	12,391	12,670	12,792	13,060	13,183	13,294	13,407	13,511	819	6.5%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	16,857	16,214	16,396	16,504	16,612	16,737	16,843	16,972	17,086	17,210	17,320	463	2.7%

**Table 8
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF BALTIMORE**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	3,710	3,461	3,500	3,586	3,830	4,000	4,028	4,048	4,063	4,075	4,086	376	10.1%
Undergraduate Total	1,605	1,445	1,459	1,491	1,568	1,600	1,609	1,616	1,622	1,627	1,630	25	1.6%
Full-time	869	782	791	808	850	868	873	878	882	890	892	23	2.6%
Part-time	736	663	668	683	718	732	736	738	740	737	738	2	0.3%
Grad./First Prof. Total	1,365	1,277	1,297	1,348	1,491	1,600	1,611	1,618	1,624	1,628	1,633	268	19.6%
Full-time	294	275	279	290	321	344	347	348	350	350	352	58	19.7%
Part-time	1,071	1,002	1,018	1,058	1,170	1,256	1,264	1,270	1,274	1,278	1,281	210	19.6%
First Prof. Total	740	739	744	747	771	800	808	814	817	820	823	83	11.2%
Full-time	696	695	698	701	723	751	758	764	765	768	771	75	10.8%
Part-time	44	44	46	46	48	49	50	50	52	52	52	8	18.2%
FTDE or FTNE Students	639	635	637	641	650	661	672	683	691	697	700	61	9.5%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	2,748	2,673	2,718	2,816	2,871	2,915	2,936	2,950	2,961	2,970	2,978	230	8.4%

**Table 9
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF MARYLAND, BALTIMORE**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	7,244	7,272	7,338	7,324	7,356	7,377	7,383	7,385	7,389	7,398	7,394	150	2.1%
Undergraduate Total	930	1,001	1,013	1,028	1,040	1,041	1,041	1,042	1,042	1,044	1,045	115	12.4%
Full-time	724	804	815	828	846	847	847	848	848	849	850	126	17.4%
Part-time	206	197	198	200	194	194	194	194	194	195	195	-11	-5.3%
Grad./First Prof. Total	6,314	6,271	6,325	6,296	6,316	6,336	6,342	6,343	6,347	6,354	6,349	35	0.6%
Full-time	4,419	4,383	4,426	4,396	4,395	4,401	4,401	4,396	4,391	4,386	4,381	-38	-0.9%
Part-time	1,895	1,888	1,899	1,900	1,921	1,935	1,941	1,947	1,956	1,968	1,968	73	3.9%
FTDE or FTNE Students	7,131	7,143	7,166	7,132	7,169	7,183	7,185	7,183	7,182	7,183	7,179	48	0.7%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	7,230	7,226	7,254	7,222	7,249	7,263	7,265	7,263	7,262	7,263	7,259	29	0.4%

**Table 10
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF MARYLAND BALTIMORE COUNTY**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	13,638	13,927	14,177	14,454	14,738	15,037	15,276	15,531	15,783	16,040	16,303	2,665	19.5%
Undergraduate Total	10,835	10,846	10,960	11,124	11,291	11,460	11,575	11,690	11,807	11,925	12,045	1,210	11.2%
Full-time	9,147	9,144	9,240	9,378	9,519	9,662	9,758	9,856	9,955	10,054	10,155	1,008	11.0%
Part-time	1,688	1,702	1,720	1,746	1,772	1,798	1,816	1,834	1,853	1,871	1,890	202	12.0%
Grad./First Prof. Total	2,803	3,081	3,218	3,330	3,447	3,576	3,702	3,841	3,975	4,115	4,259	1,456	51.9%
Full-time	1,536	1,728	1,804	1,867	1,932	2,003	2,036	2,036	2,027	2,016	2,087	551	35.9%
Part-time	1,267	1,354	1,414	1,463	1,514	1,574	1,666	1,805	1,948	2,098	2,172	905	71.4%
FTDE or FTNE Students	n/a	9,709	9,862	10,042	10,226	10,418	10,567	10,724	10,879	11,037	11,199		

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	10,910	11,044	11,255	11,461	11,672	11,887	12,058	12,232	12,410	12,591	12,777	1,867	17.1%

**Table 11
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF MARYLAND, COLLEGE PARK**

FALL SEMESTER													Change From Fall 2021 - Fall 2031	
Fall Student Data	Actual	Fall Headcount Projections										Number	Percent	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031			
Headcount Total	41,150	40,980	40,980	40,880	40,830	40,780	40,780	40,780	40,780	40,830	40,830	-320	-0.8%	
Undergraduate Total	30,922	30,650	30,600	30,500	30,400	30,350	30,300	30,300	30,300	30,300	30,300	-622	-2.0%	
Full-time	28,425	28,167	28,121	28,030	27,938	27,892	27,846	27,846	27,846	27,846	27,846	-579	-2.0%	
Part-time	2,497	2,483	2,479	2,471	2,462	2,458	2,454	2,454	2,454	2,454	2,454	-43	-1.7%	
Grad./First Prof. Total	10,228	10,330	10,380	10,380	10,430	10,430	10,480	10,480	10,480	10,530	10,530	302	3.0%	
Full-time	7,884	7,902	7,941	7,941	7,979	7,979	8,017	8,017	8,017	8,055	8,055	171	2.2%	
Part-time	2,344	2,428	2,439	2,439	2,451	2,451	2,463	2,463	2,463	2,475	2,475	131	5.6%	
Vet Med	122	120	120	120	120	120	120	120	120	120	120	-2	-1.6%	
FTDE or FTNE Students	31,250										31,239	-11	0.0%	

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	34,036	34,050	33,800	33,550	33,300	33,150	33,100	33,100	33,100	33,100	33,100	-936	-2.8%

**Table 12
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF MARYLAND EASTERN SHORE**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	2,384	2,330	2,365	2,400	2,473	2,598	2,730	2,813	2,898	3,015	3,137	753	31.6%
Undergraduate Total	1,811	1,765	1,790	1,815	1,872	1,977	2,091	2,159	2,228	2,328	2,430	619	34.2%
Full-time	1,619	1,585	1,606	1,628	1,676	1,765	1,862	1,920	1,979	2,064	2,150	531	32.8%
Part-time	192	180	184	188	196	212	229	239	249	264	280	88	45.7%
Grad./First Prof. Total	573	565	575	585	601	621	639	654	670	687	707	134	23.4%
Full-time	347	345	352	359	370	384	397	407	419	430	444	97	28.1%
Part-time	226	220	223	226	231	237	242	247	252	257	263	37	16.2%
FTDE or FTNE Students	117	117	119	120	124	130	136	140	144	150	156	39	33.2%

FISCAL YEAR Full-Time Equivalent (FTE)

	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	1,982	2,011	2,070	2,131	2,237	2,349	2,419	2,490	2,589	2,692	2,800	818	41.3%

**Table 13
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
UNIVERSITY OF MARYLAND GLOBAL CAMPUS**

FALL SEMESTER													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2021 - Fall 2031	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Number	Percent
Headcount Total	55,323	53,498	53,498	53,934	54,374	54,820	55,269	55,723	56,181	56,644	57,111	1,788	3.2%
Undergraduate Total	45,100	43,612	43,612	44,048	44,488	44,934	45,383	45,837	46,295	46,758	47,225	2,125	4.7%
Full-time	9,952	9,624	9,624	9,720	9,817	9,916	10,015	10,115	10,216	10,318	10,421	469	4.7%
Part-time	35,148	33,988	33,988	34,328	34,671	35,018	35,368	35,722	36,079	36,440	36,804	1,656	4.7%
Grad./First Prof. Total	10,223	9,886	9,886	9,886	9,886	9,886	9,886	9,886	9,886	9,886	9,886	-337	-3.3%
Full-time	120	116	116	116	116	116	116	116	116	116	116	-4	-3.3%
Part-time	10,103	9,770	9,770	9,770	9,770	9,770	9,770	9,770	9,770	9,770	9,770	-333	-3.3%
FTDE or FTNE Students												0	

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.	Fiscal Year FTE Projections										Change From FY 2022 - FY 2032	
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Number	Percent
Total University FTE Students	35,632	34,456	34,456	34,737	35,021	35,307	35,597	35,889	36,184	36,482	36,783	1,151	3.2%



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: Financial Condition and Financial Results of Intercollegiate Athletic Programs

COMMITTEE: Committee on Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: Board of Regents Policy V-2.10—Policy on Intercollegiate Athletics details the values and expectations of the Board of Regents of institutions that operate intercollegiate athletics programs. One of the basic principles or values articulated is:

Intercollegiate athletics programs are to be managed on a self-supporting basis, meaning that all spending and expenses are to be paid for by revenues and resources generated by the intercollegiate athletic program within the institution.

Information on the financial condition and results of operations of the intercollegiate athletics programs is collected annually to assist the leadership team in assessing the financial condition as well as the results of operations, to ensure that athletics is managed on a self-support basis. Institutions with athletic programs competing in Division I of the NCAA are expected to provide a robust range of information and details on matters that address the degree of borrowing, capital plans, and potential contingent liabilities. Institutions operating athletic programs competing in Division II or III are required to submit a fairly streamlined set of financial information.

ALTERNATIVE(S): This item is presented for information purposes.

FISCAL IMPACT: This item is presented for information purposes.

CHANCELLOR’S RECOMMENDATION: This item is presented for information purposes.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923



**UNIVERSITY SYSTEM
of MARYLAND**

**Board of Regents Committee on Intercollegiate Athletics and Student-Athlete Health and Welfare
Summary of Athletic Program Results of Operations and Fund Balances
Fiscal Year 2021**

Institution	Fund balance / (Accumulated Deficit) - June 30, 2020	FY 2021 Net change in fund balances	Fund balance / (Accumulated Deficit) - June 30, 2021	Direct institution funding of athletics - COVID (other than student athletics fee) FY 2021*
<u>Division I:</u>				
UMCP	(52,180,156)	(20,930,483)	(73,110,639)	-
TU	(4,006,626)	3,342,114	(664,512)	-
UMES	(4,199,736)	-	(4,199,736)	2,378,130
CSU	(14,115,656)	400,758	(13,714,898)	-
UMBC	(1,955,426)	(4,922,763)	(6,878,189)	2,629,813
<u>Division II:</u>				
FSU	-	-	-	994,809
BSU	(2,084,237)	62,730	(2,021,507)	-
<u>Division III:</u>				
SU	11,069,203	616,813	11,686,016	-

*On September 18, 2020, the Board of Regents adopted a resolution suspending the requirement that intercollegiate athletics be operated on only athletics resources, recognizing the impact of the pandemic on expected athletics funding streams as well as additional spending requirements, and enabling institutions to fund or subsidize athletics for fiscal year 2020 and or 2021 with other, non-state-supported fund sources.



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics and Student-Athlete Health and Welfare
Summary of Athletic Program Key Balance Sheet Items
June 30, 2021

Institution	University cash and endowments of athletic program – June 30, 2021	Foundation cash and endowments for athletics - June 30, 2021	Owed to institution for facilities – June 30, 2021	External debt - June 30, 2021
Division I:				
UMCP*	4,850,101	39,978,726	(5,170,000)	(30,968,708)
TU	-	6,691,282	(2,000,000)	-
UMES	250,251	-	-	-
CSU	-	208,658	-	-
UMBC	-	1,244,513	-	(23,380,654)
Division II:				
FSU	422,316	892,280	-	-
BSU	-	-	(1,092,942)	-
Division III:				
SU	11,686,016	213,698	-	-

* The university held back from current spending a total of \$59,141,585 of advance funding received through fiscal year 2020 as a part of a structured financial transition plan for use by the athletic department in annual allotments over the six-year period ending June 30, 2026.

Recognizing that neither project was complete as of June 30, 2021, **Owed to institution for facilities** does not yet include the impact of the fundraising results versus goal for Jones-Hill House (Cole Field House renovated) or the borrowed amount for Maryland Stadium video scoreboard replacement. These amounts will be added in the year the project is completed and the final amounts used are determined.



TOPIC: FY 2021 Effectiveness and Efficiency Results

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: The Board's Effectiveness and Efficiency (E&E) initiative, now part of the Finance Committee portfolio, has been producing excellent results for USM institutions and as a System, for nearly twenty years. Since 2003, the USM has realized approximately \$1.5 billion in cost avoidance, savings, and revenue generation throughout the System.

The USM Office annually collects results from institutional E&E efforts and quantifies savings through consortium-based purchasing such as the Maryland Educational Enterprise Consortium (MEEC) leveraged procurements. MEEC uses its substantial size to negotiate hardware and software contracts with vendors such that every member—large or small—has access to the reduced pricing.

The attached report includes a summary of individual institutional E&E results for FY 2021 and aggregate savings achieved through consortial purchasing.

As detailed in the report, highlights of the results of E&E efforts in the USM include:

Individual Campus Efforts

Financial E&E Classification	Total Savings
Cost Avoidance	\$20.2M
Cost Savings – State	\$81.7M
Revenue	\$19.8M
Strategic Reallocation	\$10.9M
Grand Total	\$132.6M

Note: The grand total is twice as much as FY20 totals. Many significant savings activities occurred because of institutions responding to the year having significantly reduced physical presence.

Additional Savings from Consortial Procurement

MEEC Contracts	Total Savings
Microsoft	\$1.3M
Adobe	\$1.2M
Hardware	\$7M
Audio/Visual Contracts	\$1.35M
Other USM Leveraged Contracts	
IT Security HW/SW, ERP SW, Other SW	\$2.25M
MDREN	\$2M
Grand Total	\$15.1M

Also included in the attached report is an update on USM major collaborative activities as called for in the BOR's 2019 [Statement of Values and Expectations](#). The attached update describes progress being made against some of the larger collaborative efforts including combined finance and HR system implementations at UMCP that includes UMES, UMCES and the USM Office and for the Maryland Connect Program, which includes FSU, UBalt, CSU, BSU and SU. Also included is an update on the USM-wide implementation of the Maryland Higher Education Data Privacy Law and how all institutions are collaborating on becoming compliant with that law by October, 2024.

The collective ERP implementations brings the USM a step closer to finding even higher levels of collaboration as the cross-section of modern ERP systems is reduced to four.

ALTERNATIVE(S): This item is presented for information purposes.

FISCAL IMPACT: This item is presented for information purposes.

CHANCELLOR'S RECOMMENDATION: This item is presented for information purposes.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923



Board of Regents

**Update on 2021 Effectiveness and Efficiency and
Collaboration On Business Process and
System Modernization**

March 2022

Executive Summary

The University System of Maryland (USM) Board of Regents (BOR) continues to reinforce the importance of effectiveness and efficiency (E&E). During the 2021 reporting year, USM institutions continued to deliver individual and collaborative excellence even under the extreme circumstances brought on by the prolonged global pandemic.

Since E&E's inception in 2003, institutional savings and revenue generation is nearly \$1.5B. **Institutional E&E efforts** in fiscal year (FY) 2021, more than doubled the previous years' financial performance accounting for \$132.5M in savings and new revenues. Approximately \$80M of that can be conservatively attributed to savings generated from the extreme reduction in physical presence on campus (e.g., dining contract savings, energy savings, housekeeping savings). Many FY21 initiatives were exacerbated by the pandemic including technology enablement and process improvement, which have persisted even as physical presence has returned more to pre-pandemic levels. Institutional E&E data is displayed in more detail in the report.

USM and Maryland's whole education community, once again found great value in **leveraged contracting through Maryland Education Enterprise Consortium (MEEC)**. MEEC is a consortial buying entity sponsored and housed in USM Office that develops information technology (IT) goods and services contracts for use by its members in USM, MICUA, Community Colleges and P-12 systems throughout Maryland. In FY21, USM expenditures on MEEC contracts totaled \$48.75M resulting in savings of \$10.75M. Across all other Maryland member entities, spending exceeded \$203M, with savings of \$31.5M. The contractual savings say nothing of the reduced time spent via MEEC's streamlined processes and pre-established terms and conditions.

In June 2019, the BOR took E&E a level deeper by approving a [Statement of Values and Expectations on Collaboration and Cooperative Efforts](#). In December, 2020, a long-term plan on collaboration was presented to the BOR describing **significant collaborative initiatives underway**. Many of the initiatives relate to Enterprise Resource Planning (ERP) system modernization, which includes finance/HR and student information systems. Progress remains steady and on-track with these projects including Towson going live with its new financial system in July 2022, and eight institutions estimated to implement shared financial and human resources systems on July 1, 2023. During the course of the next five years as these efforts come to fruition, the USM will evolve to a system of people, process, technology and data that is a model for effectiveness and efficiency to be emulated across higher education.

In a time when staff and resources are already stretched thin, investments of time and capital in such large E&E efforts is a particular challenge. The risk of failure of large-scale initiatives like this is well documented. Risk has been compounded by the need to remain physically distant during most of 2021. Video-conferencing and federated productivity tools are now integral to project success. As institutions have had to respond through various E&E efforts to individually account for all the challenges present in higher education today, their E&E "muscle growth" has USM well positioned to continue to pursue even higher value collaborative efforts in the future.

Background

USM Effectiveness and Efficiency Program – 2003-2004

Since its formation in 2003-2004, the Effectiveness and Efficiency (E&E) BOR initiative has evolved its goals and desired outcomes multiple times to respond to evolving factors and conditions. Each development has been successful in driving measurable and significant results locally at institutions and systemwide. The USM Office annually collects results from institutional E&E efforts through the institutions' budget offices. Reporting also includes savings through consortium-based purchasing such as those achieved through Maryland Educational Enterprise Consortium (MEEC) leveraged contracts. USM E&E performance was originally under the charge of a BOR workgroup charged by the BOR Finance Committee and in early 2021, was subsumed back into the charge of the Finance Committee.

Statement of Values and Expectations on Collaboration - 2019

To broaden the scope and value of E&E, in June 2019, the BOR unanimously approved a Statement of Values and Expectations on Collaboration and Cooperative Efforts wherein USM institutions are expected to *pursue opportunities to cooperate, collaborate, and establish common solutions to business process needs*. Since the Statement was approved, the USM has been working diligently to develop and execute projects to achieve more systemic collaboration as prescribed by the Statement of Values and Expectations.

In December 2020, a comprehensive long-term plan for collaborative process improvement and major system modernization was presented to the BOR as prescribed in the Statement of Values and Expectations. Since its inception in 2003-2004, the USM has also presented E&E performance information to the BOR workgroup. Since there is an inextricable link between the two, this report is the first combined update on E&E initiatives and progress on major collaborative initiatives. The efforts undertaken in the name of effectiveness and efficiency provide current and future dividends to USM institutions as they emerge from the unprecedented challenges of a global pandemic into an already understood period of revenue and enrollment uncertainty. E&E initiatives underway today will provide a baseline for future cost and resource savings.

Updates on E&E Activities – 2021

Since its inception in 2003, E&E initiatives have generally included USM institution-centric efforts and leveraged contracting opportunities. Following is a summary of each for 2021.

Institutional E&E Activities

Each year, the USM Office coordinates with campus budget officers to assemble a comprehensive report of institution-specific E&E initiatives. Innovative cost saving/avoidance activities and new revenue generating opportunities are reported by each campus for the prior fiscal year. Below is a summary by institution, of the fiscal year 2021 financial impact.

FY 2021 Efficiency Initiatives by Financial Class													
Shown as \$'s in (\$000)													
Financial Classes	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UB	SU	UMGC	UMBC	UMCES	Total
Cost Avoidance	1,170	1,377	434	3,822	87	166	235	162	8,130	2,371	2,233	53	20,240
Cost Savings - State	5,427	46,698	211	4,116	2,658	1,460	605	866	2,852	5,064	11,593	149	81,699
Cost Savings - Student & Families	0	0	788	0	0	0	0	0	0	19,000	0	0	19,788
Revenue	432	2,509	0	496	328	4	4,520	1,025	301	0	1,245	0	10,860
TOTAL	7,029	50,584	1,433	8,434	3,073	1,630	5,360	2,053	11,283	26,435	15,071	202	132,587
Pandemic Related	4,280	45,281	209	6,548	102	1,342	95	1,958	8,487	4,832	6,051	27	79,212
Total Non-Pandemic	2,749	5,303	1,224	1,886	2,971	288	5,265	95	2,796	21,603	9,020	175	53,375

After more detailed analysis of each submission, an estimate of the initiatives that can be attributed to the pandemic was derived. The impact of those efforts, shown in the last two lines of the chart above, help to normalize the annual financial impact when compared to prior years. The chart below shows five years of E&E data, highlighting the anomolous jump in the total reported financial impact.

USM Efficiency Initiatives by Financial Class
Shown as \$'s in (\$000)

Financial Classes	FY 2017	FY 2018	FY 2019	FY2020	FY 2021
Cost Avoidance	14,991	3,916	4,253	8,306	20,240
Cost Savings	50,883	44,943	41,036	49,097	81,699
Revenue	11,789	9,338	13,077	6,906	19,788
Strategic reallocation	3,376	4,633	6,843	1,508	10,860
Total	81,039	62,830	65,209	65,817	132,587

Although many of the pandemic related savings are likely non-recurring as institutions revert back to more on-campus activity, many initiatives will persist and have long-standing impacts. Examples include digital transformation efforts such as automating document management and workflow from paper-based to digital, evolving student services that can be done remotely and more efficiently, and migrating on-premise technology to more secure cloud-based services.

Maryland Education Enterprise Consortium (MEEC) Contract Savings

MEEC has been serving USM and many other education-based members in Maryland. Members include other public 4-year institutions, private universities, community colleges and K-12 public school systems and private schools. MEEC staff, housed in the USM Office, collaborate closely with member institutions to identify common technology needs and create master contracts that serve the most ubiquitous needs of the Maryland educational community. In addition to averaging nearly 17% savings for its members on all goods and services purchased, the processes and procedures for purchasing from MEEC contracts are significantly streamlined in comparison to a non-MEEC purchase.

Following is a summary of several high-volume MEEC contract sales and savings:

Maryland Education Enterprise Consortium (MEEC)		
MEEC Contract Sales & Savings - Academic Year 2020-2021		
Contract/Year	USM Sales	USM Savings
Audio Visual		
07/01/2020 - 12/31/2020	\$ 1,766,144	\$ 443,080
01/01/2021 - 06/30/2021	\$ 3,734,929	\$ 914,152
Totals =	\$ 5,501,073	\$ 1,357,232
Hardware		
07/01/2020 - 12/31/2020	\$ 23,205,659	\$ 4,300,607
01/01/2021 - 06/30/2021	\$ 17,345,050	\$ 2,732,996
Totals =	\$ 40,550,709	\$ 7,033,603
Microsoft - Calendar Year		
01/01/2021 - 09/30/2021	\$ 2,184,928	\$ 1,188,538
Totals =	\$ 2,184,928	\$ 1,188,538
Adobe		
07/01/2020 - 06/30/2021	\$ 562,200	\$ 1,203,600
Totals =	\$ 562,200	\$ 1,203,600
IT Security *New Contract		
	<i>Hardware (HW)</i>	<i>HW Savings</i>
07/01/2020 - 12/31/2020	\$ 15,575	\$ 2,299
01/01/2021 - 06/30/2021	\$ 113,611	\$ 14,508
Totals =	\$ 129,186	\$ 16,807
Grand Totals =	\$ 48,928,095	\$ 10,799,780

Non-USM Educational Savings from MEEC Contracts

As noted above, MEEC membership outside USM is expansive. The additional member partners that have been brought under the MEEC umbrella contribute mightily to the ongoing savings and continued growth of MEEC master contractor engagement and participation.

Following is a summary of several high-volume MEEC contract sales and savings for all non-USM members:

Maryland Education Enterprise Consortium (MEEC)		
MEEC Contract Sales & Savings - Academic Year 2020-2021		
Contract/Year	Non-USM Sales	Non-USM Savings
Audio Visual		
	<i>Hardware</i>	<i>HW Savings</i>
07/01/2020 - 12/31/2020	\$ 3,975,701	\$ 991,069
01/01/2021 - 06/30/2021	\$ 4,577,185	\$ 1,067,685
Totals=	\$ 8,552,886	\$ 2,058,754
Hardware		
07/01/2020 - 12/31/2020	\$ 92,890,244	\$ 10,814,220
01/01/2021 - 06/30/2021	\$ 84,144,899	\$ 9,285,127
Totals=	\$ 177,035,143	\$ 20,099,347
Microsoft - Calendar Year		
01/01/2021 - 09/30/2021	\$ 17,471,795	\$ 9,299,779
Totals=	\$ 17,471,795	\$ 9,299,779
Adobe		
07/01/2020 - 06/30/2021		
Totals=	\$ -	\$ -
IT Security <i>*New Contract</i>		
	<i>Hardware</i>	<i>HW Savings</i>
07/01/2020 - 12/31/2020	\$ 151,766	\$ 28,908
01/01/2021 - 06/30/2021	\$ 305,667	\$ 46,549
Totals=	\$ 457,433	\$ 75,457
Grand Totals=	\$ 203,517,257	\$ 31,533,336

Other USM Leveraged Contract Savings

In addition to, and sometimes using, MEEC master contracts, the USM Office has identified opportunities for multi-institution contracts for IT goods and consulting services. In particular, over the past several years, centrally managed contracts for IT security goods and services including firewalls and other network security gear, online IT security and compliance training and multi-factor authentication software. These contracts alone save the participating USM institutions \$2.25M annually.

All USM institutions have worked collectively to acquire coverage under a cyber-insurance policy through the State Treasurer’s office. Included in the policy is on-call legal, IT forensic and communications service providers, which are ready to respond the moment an incident is identified. In this coming year, several other leveraged contracts are being pursued for comprehensive risk assessment services and consolidated IT security services for institutions interested in participating.

In response to the BOR’s requirement for USM institutions to apply more rigor to enterprise risk management (ERM) and crisis management (CM), the USM Office worked quickly to put a master contract in place with a pool of vendors who specialize in both. In doing so, USM institutions can quickly procure services from any of those vendors to conduct assessments and develop processes and procedures for campus ERM and CM activities.

Updates of USM Inter-institutional Collaboration Activities - 2021

Project Elevate

UMCP’s ERP modernization project, branded “Elevate,” is implementing modern, cloud-based financial, HR and student information systems for a cohort of institutions including UMCP, UMCES, USM Office, and UMES. UMES originally considering partnership with the other USM consortium (see next section) but decided to continue its relationship with UMCP for multiple business reasons.

The project’s implementation officially kicked off in early January, 2021 after subject matter experts were solicited from each of the constituent institutions to round out the program team. The program team along with the implementation consultant, is responsible for coordination of all aspects of the project. Elevate remains on schedule and budget after more than one year of implementation work, with the current schedule projecting financial and HR systems going live on July 1, 2023. In 2023, planning for the implementation of a new student system will begin with a current estimated implementation completion of July 1, 2026.

UMCP has both shared and received assistance from other USM institutions during the project. UMGC has already implemented the same finance and HR system and has provided much of the foundational data structure (e.g., chart of accounts, HR tables) and information about required integrations with State of Maryland systems such as R*STARS accounting system and Central Payroll Bureau. Being approximately six months ahead of the Maryland Connect implementation (see next section), UMCP has returned the favor and given all the same information as a starting point on that project. This alone will save more than one-million dollars in repetitive work on the Maryland Connect project. The two programs are also continuing in talks on how to further partner during and after the two systems go-live. Opportunities for partnering on training, system support and legacy data storage are all discussion areas among the eight institutions currently in implementation between the two ERP projects.

Current or Future USM Collaboration Initiative	CY 2020				CY 2021				CY 2022				CY 2023				CY 2024				CY 2025				CY 2026			
	Q1	Q2	Q3	Q4																								
UMCP Process/ERP Tech Modernization																												
Technology Vendor Selected	█																											
Implementation Partner Selected	█	█	█																									
Project Planning and Alignment	█	█	█	█																								
Formal Project Kick-off					█																							
Detailed Chart of Accounts Redesign					█	█																						
Change Management Framework Developed	█	█	█	█	█	█																						
Finance System Implementation																												
HR System Implementation																												
Student Information System Implementation																												

Maryland Connect Program

A consortium of five institutions (Frostburg, Bowie, Coppin, UBalt and Salisbury) are implementing one collective financial and HR system and building shared processes to support their needs. Maryland Connect kicked-off system implementation in August, 2021 after two open solicitations yielded the selection of the same technology vendor and implementation partner as UMCP’s project. Many benefits will be gained due to this dynamic including this program using many of the design and configuration elements developed slightly ahead on the UMCP Elevate program. The Maryland Connect finance and HR system will come online the same day as Project Elevate for the first Cohort of FSU, BSU, UBalt and SU. CSU will go live on the system one year later on July 1, 2024. When completed, the program will yield myriad positive outcomes, chief among them being **cost savings and consolidation of technology platforms, human resource attrition risk mitigation and a strong foundation to collectively explore other areas of collaboration beyond the scope of this initial program** (e.g., academic programming, enrollment initiatives, administrative service delivery). As opposed to UMCP’s project, which relies mainly on internal staff for day-to-day program leadership, Maryland Connect has made the business decision to outsource some key program lead roles to a separate consulting partner.

Current or Future USM Collaboration Initiative	CY 2020				CY 2021				CY 2022				CY 2023				CY 2024				CY 2025			
	Q1	Q2	Q3	Q4																				
Maryland Connect - Finance/HR System Implementation																								
Program Management Team Hired	█																							
Readiness Assessment Complete	█																							
Governance Designed and Operational	█	█																						
Detailed Finance/HR Process Analysis		█	█																					
Change Management Framework Developed		█	█	█																				
Finance/HR Technology Selection				█	█																			
Finance/HR Implementation Partner Selection				█	█																			
Process Design and Consolidation					█	█	█	█	█															
Bolt-on System and Data Integrations					█	█	█	█	█	█														
HR System Implementation - Cohort 1									█	█	█	█												
Finance System Implementation - Cohort 1									█	█	█	█												
HR System Implementation - Cohort 2													█	█	█	█								
Finance System Implementation - Cohort 2													█	█	█	█								
Phase 2 - Student System Planning																█	█	█	█	█				

Strategic Partnership Act

Under the Strategic Partnership Act, many collaborative activities between University of Maryland Baltimore and University of Maryland College Park continue to progress. Emphasis remains on developing combined strategic contracting opportunities for collective goods and services needed. Research administration and reporting is another, where both institutions find areas for cooperation, particularly in combining grant management systems and grant data reporting. Finally, technology departments at both, continue to find areas for reducing barriers that cause logistical challenges when working across institutions.

Maryland Public Higher Education Data Privacy Act Implementation

In the 2020 session, the Maryland General Assembly passed the Maryland public higher education privacy act, which helps to protect the private information of our community members, gives our community members greater access to and control over the information we hold about them, and helps our institutions to stay at the forefront of global privacy trends. In FY2021, UMBC staff, who contributed heavily to crafting the legislation, took a lead role along with the USM Office in coordinating USM institutions. Each institution has identified a main point of contact who have been meeting monthly to coordinate implementation efforts. This group is responsible for collaborating on building shared resources that all can use to build their program. A general set of milestones is set and the USM Office is helping provide resources to each institution for areas of need in executing the work to become compliant with law. Compliance is required by October, 2024.

Current or Future USM Collaboration Initiative	CY 2020				CY 2021				CY 2022				CY 2023				CY 2024			
	Q1	Q2	Q3	Q4																
USM Data Privacy Act																				
Legislation Enacted	█																			
Project Planning and Alignment	█	█	█	█																
Assignment of Institution Data Privacy Officers			█	█																
Assemble Privacy Bill Working Group and DPOs			█	█																
Formal Project Kick-off				█	█															
Document Requirements				█	█	█														
Create Frameworks for Campus Compliance					█	█	█													
Collaborative Campus Implementations								█	█	█	█	█	█	█	█	█	█	█	█	█

Towson University Administrative Systems Modernization

Towson University (TU) will complete the implementation of their new financial management system at the end of June, 2022. This is the first step in a multi-phase ERP modernization for TU. Planning is underway for implementation of a new HR system, beginning soon after the finance system is complete. TU is implementing the same financial system as UMB and benefited from UMB’s lessons learned. TU and UMB are both planning to implement the same HR system also and have been discussing ways in which they can leverage efficiency by working collaboratively on this second (HR) phase.

Current or Future USM Collaboration Initiative	CY 2020				CY 2021				CY 2022				CY 2023							
	Q1	Q2	Q3	Q4																
Towson Administrative System Modernization																				
Implementation Partner Onboarded	█																			
Project Planning and Alignment	█	█																		
Formal Project Kick-off			█	█																
Detailed Chart of Accounts Redesign				█	█	█														
Change Management Framework Developed	█	█	█	█																
Budget Planning System Implementation				█	█	█	█													
Finance System Implementation				█	█	█	█	█	█	█										
HR Planning and Impl. Partner Selection																█	█			
HR System Kick-off																	█			
HR System Implementation Timeline																				TBD

Conclusion

As highlighted in this status summary, there was substantial E&E activity this year and continued progress and investment of time and resources into collaborative efforts in support of the Board's Statement of Values and Expectations. As USM gradually resumes normal operations, all the effectiveness and efficiency activities will serve as a baseline for agility and more successful change efforts in the future.



BOARD OF REGENTS

SUMMARY OF ITEM FOR ACTION,
INFORMATION OR DISCUSSION

TOPIC: Convening Closed Session

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 13, 2022

SUMMARY: The Open Meetings Act permits public bodies to close their meetings to the public in special circumstances outlined in §3-305 of the Act and to carry out administrative functions exempted by §3-103 of the Act. The Board of Regents Finance Committee will now vote to reconvene in closed session. As required by law, the vote on the closing of the session will be recorded. A written statement of the reason(s) for closing the meeting, including a citation of the authority under §3-305 and a listing of the topics to be discussed, is available for public review.

It is possible that an issue could arise during a closed session that the Committee determines should be discussed in open session or added to the closed session agenda for discussion. In that event, the Committee would reconvene in open session to discuss the open session topic or to vote to reconvene in closed session to discuss the additional closed session topic.

ALTERNATIVE(S): No alternative is suggested.

FISCAL IMPACT: There is no fiscal impact.

CHANCELLOR’S RECOMMENDATION: The Chancellor recommends that the Board of Regents Committee on Finance vote to reconvene in closed session.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923



UNIVERSITY SYSTEM
of MARYLAND

STATEMENT REGARDING CLOSING A MEETING
OF THE COMMITTEE ON FINANCE
OF THE USM BOARD OF REGENTS

Date: April 13, 2022
Time: 10:30 a.m.
Location: Video Conference

STATUTORY AUTHORITY TO CLOSE A SESSION

Md. Code, General Provisions Article §3-305(b):

- (1) To discuss:
 - [] (i) The appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom it has jurisdiction; or
 - [] (ii) Any other personnel matter that affects one or more specific individuals.
- (2) [] To protect the privacy or reputation of individuals with respect to a matter that is not related to public business.
- (3) [] To consider the acquisition of real property for a public purpose and matters directly related thereto.
- (4) [] To consider a preliminary matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State.
- (5) [] To consider the investment of public funds.
- (6) [] To consider the marketing of public securities.
- (7) [] To consult with counsel to obtain legal advice on a legal matter.
- (8) [] To consult with staff, consultants, or other individuals about pending or potential litigation.
- (9) [] To conduct collective bargaining negotiations or consider matters that relate to the negotiations.

CONVENING CLOSED SESSION

- (10) To discuss public security, if the public body determines that public discussions would constitute a risk to the public or public security, including:
- (i) the deployment of fire and police services and staff; and
 - (ii) the development and implementation of emergency plans.
- (11) To prepare, administer or grade a scholastic, licensing, or qualifying examination.
- (12) To conduct or discuss an investigative proceeding on actual or possible criminal conduct.
- (13) To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter.
- (14) Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiation strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- (15) To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to:
- (i) security assessments or deployments relating to information resources technology;
 - (ii) network security information, including information that is:
 1. related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity;
 2. collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or
 3. related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or
 - (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

Md. Code, General Provisions Article §3-103(a)(1)(i):

- Administrative Matters

TOPICS TO BE DISCUSSED:

The awarding of new contracts for management of dental student clinics; traffic data and associated products; and a student health insurance plan.

REASON FOR CLOSING:

To maintain confidentiality of discussions of bid proposals prior to BOR approval and the awarding of a new contracts (§3-305(b)(14)).