

USM Board of Regents Retreat
The Hotel at the University of Maryland

Wednesday, October 8, 2025

Time	Topic	Presenter
6:00 p.m. - 6:45 p.m.	Reception	
6:45 p.m. – 7:00 p.m.	Welcome & Introduction	Chair Linda Gooden Chancellor Jay A. Perman
7:00 p.m. – 8:00 p.m.	Dinner & Keynote	Jimmy Sarakatsannis Senior Partner, McKinsey & Company

Thursday, October 9, 2025

Time	Topic	Presenter
7:45 a.m. – 8:10 a.m.	Breakfast	
8:10 a.m. – 8:30 a.m.	Call to Order & Overview	Chair Linda Gooden Chancellor Jay A. Perman
8:30 a.m. – 10:00 a.m.	Panel I: Navigating Political Risk in the 21st Century	The Honorable Shelly Hettleman , MD State Senator The Honorable JB Jennings , MD State Senator The Honorable Stephanie Smith , MD State Delegate The Honorable Jared Solomon , MD State Delegate Craig Lindwarm , APLU, SVP for Governmental Affairs <i>Moderated by Dave Nemazie, UMCEs, Interim Vice President for Administration and Finance and Chief of Staff</i>
10:00 a.m. – 10:15 a.m.	Break	
10:15 a.m. – 11:45 a.m.	Panel II: Economics of Higher Education: Challenges and Strategic Responses	Dawn Rhodes , UMB, Chief Business and Finance Officer and Senior Vice President Greg Oler , UMCP, Vice President for Finance and Chief Financial Officer Steve Danik , CSU, Vice President for Administration & Finance Ben Lowenthal , TU, Chief Fiscal Officer and Senior Vice President for Administration and Finance <i>Moderated by Ellen Herbst, USM, Senior Vice Chancellor for Administration & Finance</i>
11:45 a.m. – 1:15 p.m. Over Lunch	Panel III: Aligning Our Practices with Student Expectations and Needs	Allyyah Aali , TU Benjamin Kwabena Apana-Korley , CSU Danielle Basdekis , UMB Emma Terveer , TU Christopher Thompson , UMBC <i>Moderated by Jefferson Vasquez-Reyes, President, University System of Maryland Student Council</i>
1:15 p.m. – 1:30 p.m.	Break	
1:30 p.m. – 3:00 p.m.	Panel IV: Leadership and Governance During Disruption	Robert Hur , Regent Andy Smarick , Regent Anthony Jenkins , CSU, President Mark Ginsberg , TU, President <i>Moderated by Valerie Sheares Ashby, UMBC, President</i>
3:00 p.m. – 3:30 p.m.	Wrap Up	Chair Linda Gooden Chancellor Jay A. Perman