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**AGENDA FOR PUBLIC SESSION**

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| Call to Order                                                                                                                                                       | Chair McMillen             |
| 1. <a href="#">Approval of Prior Committee Minutes (action)</a>                                                                                                     | Mr. McMillen               |
| 2. <a href="#">USM's Half Year (12/31/2025) Financial Statements &amp; Financial Comparison Analysis to Peer Institutions and Financial Dashboard (information)</a> | Ms. Denson<br>Mr. Acton    |
| 3. <a href="#">Affiliated Foundation and Business Entity Policy Compliance Status (information)</a>                                                                 | Ms. Denson<br>Mr. Acton    |
| 4. <a href="#">Update Regarding FY 2025 Single Audit &amp; Enrollment Reporting (information)</a>                                                                   | Ms. Booker                 |
| 5. <a href="#">Update of USM Enterprise Risk and Crisis Management (information)</a>                                                                                | Ms. Herbst<br>Mr. Eismeier |
| 6. <a href="#">Office of Legislative Audit Activity – Published Audit Reports (information)</a>                                                                     | Mr. Mosca                  |
| 7. <a href="#">Activity Follow up of Action Items from Previous Meetings (information)</a>                                                                          | Mr. Mosca                  |
| 8. <a href="#">Adjourn/Convening Closed Session (action)</a>                                                                                                        | Mr. McMillen               |

**TOPIC:** Approval of Prior Audit Committee Minutes (action)

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:** The Audit Committee will review the public and closed meeting minutes from its December 17, 2025, meeting and determine whether they accurately reflect the meeting and actions taken.

**ALTERNATIVE(S):** The committee may defer approval or suggest corrections.

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** Approve the meeting minutes.

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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**BOARD OF REGENTS  
COMMITTEE ON AUDIT**  
Minutes from Open Session  
December 17, 2025

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Regent McMillen called the meeting of the Committee on Audit of the University System of Maryland Board of Regents to order at approximately 10:00 a.m. This meeting was conducted via videoconference.

Regents in attendance included: Mr. McMillen (Chair), Ms. Gooden, Mr. Hasan, Mr. Hur, Ms. Lewis, and Ms. Stebbins. Also present were: USM Staff –Mr. Acton, Mr. Brown, Mr. Cather, Ms. Clark, Ms. Denson, Mr. Eismeier, Mr. Hayes (phone – open session only), Ms. Herbst, Dr. Masucci, Mr. Mosca, Mr. Sandler, Ms. Wilkenson and Dr. Wrynn; Office of the Attorney General - Ms. Boyle; SB & Co. (USM’s Independent Auditor) – Ms. Booker, Mr. Mackall, Mr. Mark, and Mr. Smith.

The following agenda items were discussed:

1. Approval of Prior Committee Minutes (action)

The Regents approved the minutes from the prior meeting. [Moved by Ms. Stebbins, seconded by Ms. Gooden, unanimously approved.]

2. USM Audited Financial Statements FY 2025 (information)

USM’s Director of Financial Reporting/Comptroller presented:

- Key Points Associated with FY 2025 Financial Statements
- The Financial Snapshot
- The Financial Dashboards

3. FY 2025 Independent Audit of USM’s Financial Statements, SB & Co, LLC (information)

USM’s independent auditor (SB & Co, LLC) presented a summary of the deliverables of the independent audit and an summary of the process.

4. Completed Office of Legislative Audit Activity

USM’s Vice Chancellor for Accountability presented an update on audits presently conducted at USM institutions by the Office of Legislative Audit.

5. Follow up of Action Items from Prior Meetings

USM's Vice Chancellor for Accountability presented a status update of action items from prior audit committee meetings.

6. Convene to Closed Session

Mr. McMillen read aloud and reference the Open Meetings Act Subtitle 5, §3-305(b) which permits public bodies to close their meetings to the public in special circumstances.

[Moved by Mr. Hur, seconded by Ms. Gooden, unanimously approved.]

The closed session convened at approximately 11:03 a.m.



**BOARD OF REGENTS  
COMMITTEE ON AUDIT**  
Minutes from Closed Session  
December 17, 2025

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Mr. McMillen read aloud and referenced the Open Meetings Act Subtitle 5, §3-305(b) which permits public bodies to close their meetings to the public in special circumstances.

[Moved by Mr. Hur, seconded by Ms. Gooden; unanimously approved.] The closed session commenced at approximately 11:03 a.m. This meeting was conducted via videoconference.

Regents in attendance included: Mr. McMillen (Chair), Ms. Gooden, Mr. Hasan, Mr. Hur, Ms. Lewis, and Ms. Stebbins. Also present were: USM Staff –Mr. Acton, Mr. Brown, Mr. Cather, Ms. Clark, Ms. Denson, Mr. Eismeier, Ms. Herbst, Dr. Masucci, Mr. Mosca, Mr. Sandler, Ms. Wilkenson and Dr. Wrynn; Office of the Attorney General - Ms. Boyle; SB & Co. (USM’s Independent Auditor) – Ms. Booker, Mr. Mackall, Mr. Mark, and Mr. Smith.

The following agenda items were discussed:

1. Third Party provider, Mandiant, provided a summary of the Cybersecurity Threat Profile. (§3-305(b)(10)).
2. Chief of the Higher Education Division of OAG provided an update of USM Legal Matters from OAG. (§3-305(b)(12)).
3. USM’s Vice Chancellor for Accountability provided an update of the Office of Legislative Audits’ activity currently in process. (§3-305(b)(13)).
4. USM’s Vice Chancellor for Accountability provided an update of engagement additions, cancellations, and completions to the Office of Internal Audit’s Audit Plan of Activity for Calendar Year 2024. (§3-103(a)(1)(i)).
5. USM’s Vice Chancellor for Accountability presented the Proposed Internal Audit Plan of Activity for Calendar year 2025. [Moved by Mr. Hur, seconded by Ms. Gooden; unanimously approved.] (§3-103(a)(1)(i)).
6. USM’s Vice Chancellor for Accountability discussed reported criminal allegations received by the Office of Internal Audit. (§3-305(b)(12)).
7. The Committee members met separately with the Independent Auditors and the Vice Chancellor for Accountability. (§3-103(a)(1)(i)).

Closed session adjourned at 11:56 a.m.

**TOPIC:** Information – Interim Financial Statements

**COMMITTEE:** Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:** Attached is a set of *unaudited University System of Maryland interim financial statements for the six-month period ended December 31, 2025, the year ended June 30, 2025, and the six- month period ended December 31, 2024.*

A set of key points to consider in reviewing the interim financial statements is provided to help focus the user on the information most relevant in understanding the System’s financial health.

Also included are the ‘*University System of Maryland Financial Dashboard Indicators for the year ended and as of June 30, 2025*’ – a set of indicators and ratios visually summarizes financial health and performance against benchmarks, highlighting areas of improvement or decline compared to the previous year.

Also included is the ‘*Public College & University Financial Ratio Comparison on June 30, 2025*’ – a comparison of key financial ratios for universities and university systems with a Aa1 rating from Moody’s Investor Services.

**ALTERNATIVE(S):** This is an information item.

**FISCAL IMPACT:** This is an information item.

**CHANCELLOR’S RECOMMENDATION:** Information item

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: Ellen Herbst (301) 445-1923

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**University System of Maryland  
Interim Financial Statements  
Six-month period ended December 31, 2025, fiscal year ended June  
30, 2025, and the six-month period ended December 31, 2024**

**Points to consider:**

1. Per the USM Statement of Net Position (or Balance Sheet) on page 3, ***unrestricted net position*** shows a \$140M increase from June 30, 2025 levels, growing from \$1,548 to \$1,689. As a point of comparison, the interim financial statements as of December 31, 2024, showed an increase for the first six months of fiscal year 2025 of \$74M.
2. Operating revenues for the six months ended December 31, 2025, increased \$35M compared to December 31, 2024, \$26M of which pertains to tuition and fees. Operating revenues for the six-month period ended December 31, 2024, compared to December 31, 2023, increased \$46M.
3. Cash spending on System and Board approved capital projects for the six months ended December 31, 2025, totaled \$40.5M, compared to \$50.3M for the six-month period ended December 31, 2024. As of December 31, 2025, there remains a total of \$228M in System-approved cash-funded projects authorized and approved that are remaining to be spent, and an additional \$123M and \$84M in Board- and State-approved cash-funded projects, respectively, representing a claim against ***unrestricted net position***.
4. Investment income for the period ending December 31, 2025 is \$90M compared to \$190M and \$76M for the periods ending June 30, 2025, and December 31, 2024, respectively. Investment income is comprised primarily of investment income earned on cash held by the State Treasurer and investment returns earned on endowments.

Investment returns on the USM Foundation managed investments associated with the System's pool of endowment funds called the Common Trust Fund for the six months ended December 31, 2024, was 3%, compared to 9% and 4% for the year ended June 30, 2024, and six months ended December 31, 2023, respectively.

Investment returns on cash held by the state treasurer as of December 31, 2025, were 3.74% compared to 4.10% for June 30, 2025, and 4.12% for the period December 31, 2024.

5. Page 8, Operating Expenses by Object report shows an increase in expenses of \$57M or 2% from December 31, 2024. \$24M of the increase is attributable to operations and maintenance of plant and \$17M of the increase is attributable to instruction. \$16M was attributable to support activities, such as academic and student services and auxiliary expenses offset by a \$17M decrease in research expenses.

6. Page 9 is a set of definitions for the financial measures used as dashboard indicators. The measures used are ratios and standards that in the past have been developed and used in nation-wide studies and reviews of public higher education institutions by consulting firms and bond rating agencies.

The top half of the dashboard indicators reflect each institution's ratio or statistic compared with a standard for the year or at the balance sheet date. The bottom half of the dashboard indicators displays whether the institution has improved or deteriorated in terms of the measure or statistic over the past fiscal year.

7. Page 16 is the report of Public College & University Financial Ratios as of June 30, 2025, a comparison of key balance sheet and financing metrics with other public universities with the same bond rating. The University System of Maryland continues to maintain its strong Aa1 rating, resulting in low financing costs reflected in the effective interest rate, thanks to a strong financial position and leadership. USM is joined by thirteen other public universities.

The effective interest rate on debt outstanding for USM is 2.14%, the lowest amongst peers with the same bond rating. The effective interest rates for other public universities with the same bond rating range up to 4.37%, with the median and average rate being 3.45% and 3.40%, respectively.

**University System of Maryland**  
**Statements of Net Position**  
**December 31, 2025, June 30, 2025, and December 31, 2024**

	<u>December 31, 2025</u>	<u>June 30, 2025</u>	<u>December 31, 2024</u>
<b>ASSETS</b>			
<b>Current assets:</b>			
Cash and cash equivalents	\$3,175,551,631	\$3,203,868,430	\$3,187,056,782
Accounts receivable, net	1,026,337,609	485,812,199	953,906,233
Notes receivable, current portion, net	2,459,953	877,383	1,496,379
Leases receivable, net	2,585,485	5,133,757	5,305,146
Inventories	9,961,973	9,521,175	10,293,616
Prepaid expenses and other	23,651,321	26,145,773	23,215,792
<b>Total current assets</b>	<u>4,240,547,972</u>	<u>3,731,358,717</u>	<u>4,181,273,948</u>
<b>Noncurrent assets:</b>			
Restricted cash and cash equivalents	12,069,833	33,966,925	56,403,751
Endowment investments	571,766,070	543,310,419	534,734,796
Other investments	55,569,112	51,674,585	53,666,891
Leases receivable, net	16,745,689	18,386,752	18,320,733
Notes receivable, net	6,907,802	7,031,214	6,697,338
Capital assets, net	8,092,220,262	7,995,043,262	7,784,881,688
<b>Total noncurrent assets</b>	<u>8,755,278,768</u>	<u>8,649,413,157</u>	<u>8,454,705,197</u>
<b>Total assets</b>	<u>12,995,826,740</u>	<u>12,380,771,874</u>	<u>12,635,979,145</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Unamortized loss on refundings of debt	2,231,549	2,231,549	1,172,673
Asset retirement obligations	9,944,394	10,073,104	10,356,571
Deferred changes, pension expense	637,434,619	637,434,619	473,869,714
<b>Total deferred outflows of resources</b>	<u>649,610,562</u>	<u>649,739,272</u>	<u>485,398,958</u>
<b>Total assets and deferred outflows of resources</b>	<u>\$13,645,437,302</u>	<u>\$13,030,511,146</u>	<u>\$13,121,378,103</u>
<b>LIABILITIES</b>			
<b>Current liabilities:</b>			
Accounts payable and accrued liabilities	\$415,890,612	\$544,873,945	\$454,603,739
Accrued workers' compensation, current portion	4,093,800	4,093,800	4,196,550
Accrued vacation costs, current portion	160,291,871	170,528,882	147,139,436
Revenue bonds and notes payable, current portion	89,053,034	88,805,848	82,612,646
Obligations under subscription arrangements, current portion	19,141,944	23,212,205	14,089,652
Obligations under lease arrangements, current portion	16,634,168	17,156,611	18,010,189
Unearned revenue	894,688,765	378,304,242	858,562,222
<b>Total current liabilities</b>	<u>1,599,794,194</u>	<u>1,226,975,533</u>	<u>1,579,214,434</u>
<b>Noncurrent liabilities:</b>			
Accrued workers' compensation	23,198,200	23,198,200	23,780,450
Accrued vacation costs	200,989,428	200,989,429	187,649,883
Revenue bonds and notes payable	1,025,117,300	1,032,040,613	1,100,803,296
Obligations under subscription arrangements	70,801,136	75,596,907	21,038,961
Obligations under lease arrangements	89,167,684	87,226,587	101,339,126
Net pension liability	1,785,983,033	1,785,983,033	1,499,173,353
<b>Noncurrent liabilities</b>	<u>3,195,256,781</u>	<u>3,205,034,769</u>	<u>2,933,785,069</u>
<b>Total liabilities</b>	<u>4,795,050,975</u>	<u>4,432,010,302</u>	<u>4,512,999,503</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred service concession arrangement receipts	183,500,062	192,567,467	216,975,577
Deferred inflows from lease arrangements	23,318,715	21,938,808	22,588,922
Deferred changes, pension expense	50,063,832	50,063,832	74,145,765
<b>Total deferred inflows of resources</b>	<u>256,882,609</u>	<u>264,570,107</u>	<u>313,710,264</u>

UNAUDITED

**University System of Maryland**  
**Statements of Net Position**  
**December 31, 2025, June 30, 2025, and December 31, 2024**

	<b>December 31, 2025</b>	<b>June 30, 2025</b>	<b>December 31, 2024</b>
<b>NET POSITION</b>			
Unrestricted net position	1,688,510,264	1,547,932,980	1,732,747,210
Net investment in capital assets	6,609,771,978	6,508,729,560	6,288,964,206
Restricted:			
Nonexpendable:			
Scholarships and fellowships	21,646,705	21,539,187	21,532,412
Research	7,794,286	7,768,341	7,713,241
Other	16,930,614	16,929,964	16,929,964
Expendable:			
Scholarships and fellowships	51,671,890	50,003,190	50,743,416
Research	138,972,692	122,307,612	118,724,061
Loans	16,482,581	16,881,568	20,393,613
Capital projects	2,893,803	5,101,810	3,182,329
Other	38,828,905	36,736,525	33,737,884
<b>Total net position</b>	<b>8,593,503,718</b>	<b>8,333,930,737</b>	<b>8,294,668,336</b>
<b>Total liabilities, deferred inflows of resources and net position</b>	<b>\$13,645,437,302</b>	<b>\$13,030,511,146</b>	<b>\$13,121,378,103</b>

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**University System of Maryland**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Months Ended December 31, 2024, Year Ended June 30, 2024 and Six Months Ended December 31, 2023**

	<b>Six Months Ended December 31, 2025</b>	<b>Year Ended June 30, 2025</b>	<b>Six Months Ended December 31, 2024</b>
<b>OPERATING REVENUES</b>			
Tuition and fees	\$947,889,276	\$1,474,553,788	\$921,709,106
Federal grants and contracts	452,131,849	1,037,488,100	475,324,100
State and local grants and contracts	142,566,280	307,244,619	136,550,258
Nongovernmental grants and contracts	150,867,235	295,414,781	160,901,587
Sales and services of educational departments	213,243,199	459,651,787	209,357,926
Auxiliary enterprises:			
Residential facilities	117,754,894	204,659,701	111,743,499
Dining facilities	90,956,241	141,557,513	103,744,798
Intercollegiate athletics	66,124,111	161,550,620	67,732,577
Bookstore	9,359,425	12,964,919	8,990,387
Parking facilities	37,980,067	57,975,599	23,992,628
Other auxiliary enterprises revenues	94,875,719	179,278,536	81,837,914
Other operating revenues	65,323,018	106,298,498	52,473,614
<b>Total operating revenues</b>	<b>2,389,071,314</b>	<b>4,438,638,461</b>	<b>2,354,358,394</b>
<b>OPERATING EXPENSES</b>			
Instruction	875,332,593	1,790,376,951	857,981,280
Research	667,018,625	1,412,183,028	684,744,574
Public service	311,399,882	629,804,833	304,933,184
Academic support	321,917,321	707,137,056	318,850,242
Student services	202,770,545	486,039,015	201,538,962
Institutional support	379,165,866	842,031,420	378,671,413
Operation and maintenance of plant	255,271,035	521,623,029	230,693,474
Scholarships and fellowships	279,784,300	228,499,727	280,161,001
Auxiliary enterprises:			
Residential Facilities	113,282,661	220,431,110	112,898,275
Dining Facilities	88,144,897	169,362,313	81,498,154
Intercollegiate athletics	99,892,801	189,035,193	89,743,899
Bookstore	7,365,763	16,130,228	8,080,308
Parking Facilities	14,228,980	39,059,847	13,474,759
Other auxiliary enterprises expenses	98,807,699	195,629,869	93,719,449
<b>Total operating expenses</b>	<b>3,714,382,968</b>	<b>7,447,343,619</b>	<b>3,656,988,974</b>
<b>Operating income</b>	<b>(1,325,311,654)</b>	<b>(3,008,705,158)</b>	<b>(1,302,630,580)</b>

UNAUDITED

**University System of Maryland**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Months Ended December 31, 2024, Year Ended June 30, 2024 and Six Months Ended December 31, 2023**

	<b>Six Months Ended December 31, 2025</b>	<b>Year Ended June 30, 2025</b>	<b>Six Months Ended December 31, 2024</b>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
State appropriations	1,130,035,721	2,316,759,553	1,101,185,156
Pell grants	125,459,164	273,260,879	122,209,077
Other nonoperating grants	-	1,268,401	1,435,347
Gifts	53,293,276	149,484,202	19,919,134
Investment income (loss)	90,098,436	190,288,637	75,555,499
Less: Investment expense	(1,945,017)	(1,943,756)	(1,984,192)
Interest on indebtedness	(21,793,738)	(28,359,909)	(19,091,157)
Other revenues (expenses) gains (losses)	<u>3,807,808</u>	<u>(5,474,639)</u>	<u>(22,123,421)</u>
<b>Total nonoperating revenue (expenses)</b>	<u>1,378,955,650</u>	<u>2,895,283,368</u>	<u>1,277,105,443</u>
<b>Income before other revenues (expenses)</b>	53,643,996	(113,421,790)	(25,525,137)
<b>OTHER REVENUES (EXPENSES)</b>			
Capital appropriations	162,572,526	253,886,594	127,211,325
Capital gifts and grants	43,222,346	848,678	426,768
Additions to permanent endowments	<u>134,113</u>	<u>174,578</u>	<u>112,703</u>
<b>Total other revenues (expenses)</b>	<u>205,928,985</u>	<u>254,909,850</u>	<u>127,750,796</u>
<b>Increase in net position</b>	259,572,981	141,488,060	102,225,659
<b>Net position, beginning</b>	<u>8,333,930,737</u>	<u>8,192,442,677</u>	<u>8,192,442,677</u>
<b>Net position, ending</b>	<u><u>\$8,593,503,718</u></u>	<u><u>\$8,333,930,737</u></u>	<u><u>8,294,668,336</u></u>

UNAUDITED

**University System of Maryland  
Operating Expenses by Object  
For the Six Month Periods Ended December 31, 2025 and 2024**

	2025				2024			
	Payments to Employees	Payments to Suppliers and Contractors	Depreciation	Total	Payments to Employees	Payments to Suppliers and Contractors	Depreciation	Total
Instruction	\$745,188,281	\$84,375,897	\$45,768,415	\$875,332,593	\$746,276,395	\$66,626,419	\$45,078,466	\$857,981,280
Research	438,772,170	207,747,929	20,498,526	667,018,625	444,403,843	219,194,877	21,145,854	684,744,574
Public service	240,721,397	67,182,711	3,495,774	311,399,882	247,035,443	54,410,198	3,487,543	304,933,184
Academic support	235,224,096	68,815,906	17,877,319	321,917,321	232,153,216	69,394,206	17,302,820	318,850,242
Student services	141,039,907	56,267,143	5,463,495	202,770,545	137,773,887	58,457,906	5,307,169	201,538,962
Institutional support	281,912,185	78,897,853	18,355,828	379,165,866	256,930,129	103,647,202	18,094,082	378,671,413
Operation and maintenance of plant	98,198,258	112,469,924	44,602,853	255,271,035	99,195,471	90,544,243	40,953,760	230,693,474
Scholarships and fellowships	15,219,496	264,564,804		279,784,300	5,609,113	274,551,888		280,161,001
Auxiliary enterprises:								
Residential facilities	32,065,112	42,363,455	38,854,094	113,282,661	32,336,630	43,050,062	37,511,583	112,898,275
Dining facilities	30,897,394	52,237,552	5,009,951	88,144,897	31,902,745	44,705,460	4,889,949	81,498,154
Intercollegiate athletics	52,593,862	39,807,098	7,491,841	99,892,801	49,884,548	32,563,125	7,296,226	89,743,899
Bookstore	1,792,919	5,572,276	568	7,365,763	1,946,879	6,133,429		8,080,308
Parking facilities	8,743,655	2,245,181	3,240,144	14,228,980	8,811,001	1,713,709	2,950,049	13,474,759
Other auxiliary enterprises expenses	39,993,879	38,710,768	20,103,052	98,807,699	39,185,757	35,521,897	19,011,795	93,719,449
<b>Total operating expenses</b>	<b>\$2,362,362,611</b>	<b>\$1,121,258,497</b>	<b>\$230,761,860</b>	<b>\$3,714,382,968</b>	<b>\$2,333,445,057</b>	<b>\$1,100,514,621</b>	<b>\$223,029,296</b>	<b>\$3,656,988,974</b>

UNAUDITED



## **Financial Dashboards Overview and Descriptions**

The intent of financial dashboards is to highlight how each institution is performing and trending relative to the System's primary financial planning parameters (fund balance goal and debt authorizations annually), and to give regents a visual display of whether or not institutions are financially healthy and whether the institution is improving or not, financially.

Fall below the standards, and it is either a balance sheet stress (meaning that liquidity, or debt outstanding, or fund balance levels, are or are becoming an issue) or an operating efficiency stress (the lack of an operating margin means that the institution is out of step with the rest of the USM institutions in keeping pace financially to support the capital program System-wide).

Recognizing the subjectivity of applying the standards and measures at an institution-level, the bottom part of the analysis, which shows directional movements rather than whether the institution met some standard, may be more important and useful.

### **Financial Strength Indicators (statement of net position)**

- **Unrestricted net position to debt**  
A ratio that shows the institution's ability to cover their debt with available net assets. The higher the ratio, the better. Unrestricted net position is adjusted for the impact of recording the pension liability.
- **Primary reserve ratio (expendable net position/operating expenses)**  
This measure shows how long an institution could operate solely using reserves, without relying on new additional revenues from operations. The higher the ratio, the better
- **Ratio of current assets to current liabilities**  
A standard and widely used ratio that suggests the institution's ability to pay current obligations while maintaining a measure of financial safety. The higher the ratio, the better

### **Operational Financial Performance Indicators (statement of activities)**

- **Net operating revenues ratio**  
Meant to show the percentage of operating revenues saved and added to the net position after all operational spending for the year are accounted for. The higher the ratio, the better
- **Ratio of debt service payments to operating spending**  
This ratio shows the proportion of operating spending committed to paying off principal and interest obligations. A high ratio suggests that the institution will have a more difficult time responding to revenue or state general fund reductions. The lower the ratio, the more flexibility the institution has to make spending cuts in periods of declining revenues.
- **Ratio of net accounts receivables to tuition revenue**  
This ratio measures the proportion of student-related receivables, including auxiliary services and the net realizable value of accounts transferred to the State Collections Unit, relative to the total tuition revenue. A lower ratio indicates better financial health, as it suggests that a smaller

portion of tuition revenue is tied up in outstanding receivables, meaning the institution is more effective at collecting payments.

### **Enrollment performance indicators**

- **Net tuition per FTE**

A measure that reflects the average amount of actual tuition revenue, net of scholarships, on a per-student basis. An increase in this ratio is considered a positive trend.

- **Net tuition dependency ratio**

A measure that captures the institution's dependence on tuition as a proportion of the institution's total revenues. In periods of stable enrollment and tuition levels, a downward trend is considered positive because it usually indicates the institution is increasing its diversity of funding sources, as long as it is not caused by solely a decrease in the tuition revenue.

### **Data Source**

All data comes directly from the audited financial statements and supporting schedules (in the case of debt service and collections). FTE data is pulled from the enrollment reports available on the USM website, which are prepared by the Office of Institutional Research.

## University System of Maryland Financial Dashboard Indicators - for the year ended and as of June 30, 2025

Is performance **ADEQUATE** on the Dashboard Indicators

 Meets or exceeds benchmark

 Does not meet benchmark

#	Indicator	System Wide	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES
Financial Strength Indicators	1 Ratio of unrestricted net position to debt (>50%)	207.8%												
	2 Primary reserve ratio (>25%)	40.0%												
	3 Ratio of current assets to current liabilities (>200%)	304.1%												
Operational performance Indicators	4 Net operating revenues ratio (>1%)	-0.3%												
	5 Ratio of debt service payments to operating spending (<4.5%)	2.3%												
	6 Ratio of net student receivables to tuition revenue (<5%)	5.9%												N/A
	7 Met fund balance goal for FY 2025													
<b>FY25 Meets benchmark</b>		6	6	4	5	2	4	2	7	7	5	7	5	
<b>FY25 Does not meet benchmark</b>		1	1	3	2	5	3	5	0	0	2	0	1	
<b>FY24 Meets benchmark</b>		7	6	5	5	2	5	4	7	7	5	7	6	
<b>FY24 Does not meet benchmark</b>		0	1	2	2	5	2	3	0	0	2	0	0	

Is performance **IMPROVING** on the Dashboard Indicators

As compared to PY, ratio:  Improved

 Maintained

 Worsened

#	Indicator	System Wide Changes	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES
Financial Strength Indicators	1 Ratio of unrestricted net position to debt	-3.4%										N/A		
	2 Primary reserve ratio	-3.7%												
	3 Ratio of current assets to current liabilities	-3.6%												
Operational performance Indicators	4 Net operating revenues ratio	-2.5%												
	5 Ratio of debt service payments to operating spending	0.1%												
	6 Ratio of net student receivables to tuition revenue	-0.7%												N/A
Enrollment Performance Indicators	7 Net tuition per FTE	6.0%												N/A
	8 Net tuition dependency ratio	-2.0%												N/A
<b>FY25 Has improved or maintained</b>		4	4	5	2	3	3	2	4	4	3	2	2	
<b>FY25 Has not improved</b>		4	4	3	6	5	5	6	4	4	4	6	3	
<b>Overall trend since PY</b>														
<b>FY24 Has improved or maintained</b>		4	4	4	6	4	8	6	4	7	1	8	3	
<b>FY24 Has not improved</b>		4	4	4	2	4	0	2	4	1	6	0	2	

**University System of Maryland  
Financial Performance Dashboard Indicators  
Year ended June 30, 2025**

(% indicates change from prior year)

	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES	Total USM
<b><u>Financial strength indicators</u></b>													
Ratio of unrestricted net position to debt	257.59%	6.83%	-6.96%	-3.40%	30.88%	0.88%	-3.74%	55.57%	-53.37%	236.91%	-24.26%	-47.50%	-3.43%
Primary reserve ratio	-0.88%	-2.82%	-11.19%	-4.52%	-5.71%	-4.85%	-4.52%	2.76%	1.35%	-12.51%	-2.11%	-10.96%	-3.71%
Ratio of current assets to current liabilities	-1.92%	-5.29%	61.54%	-1.43%	-26.69%	2.48%	-10.49%	27.14%	5.28%	-26.09%	-11.38%	172.98%	-3.60%
<b><u>Operational performance indicators</u></b>													
Net operating revenues ratio	-3.11%	0.76%	-3.82%	-6.43%	-11.77%	-4.60%	-29.53%	-1.93%	-0.07%	-1.48%	-6.80%	-20.36%	-2.55%
Ratio of debt service payments to operating spending	-0.19%	0.95%	-0.61%	-1.68%	2.23%	0.74%	-5.18%	-1.41%	-0.46%	-0.24%	-1.10%	-0.78%	0.10%
Ratio of net student receivables to tuition revenue	-0.04%	-0.37%	-11.48%	0.22%	-2.45%	1.71%	1.18%	1.15%	0.36%	-2.16%	0.39%	N/A	-0.66%
<b><u>Enrollment performance indicators</u></b>													
Net tuition per FTE	0.8%	4.6%	16.0%	3.9%	8.3%	4.4%	13.5%	5.4%	2.1%	14.5%	-2.5%	N/A	6.0%
Net tuition dependency ratio	-0.3%	-1.4%	6.9%	-0.6%	-5.3%	-11.3%	-1.8%	-0.5%	-2.1%	-7.2%	3.3%	N/A	-2.0%

**University System of Maryland**  
**Financial Performance Dashboard Indicators Data**  
**Year ended June 30, 2025**  
**(in thousands)**

	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES	Total USM
<b>Financial Strength indicators</b>													
<b>Ratio of unrestricted net assets to debt: &gt;50%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Unrestricted net position (adjusted for pension liability)	461,948	768,922	82,451	235,405	(20,175)	29,178	19,696	80,763	141,666	383,172	277,025	26,910	2,746,545
Debt outstanding (including loss on refunding)	84,351	497,932	26,232	346,098	30,414	46,174	21,838	21,567	51,731	7,692	130,940	3,157	1,321,807
<b>Ratio</b>	<b>547.65%</b>	<b>154.42%</b>	<b>314.31%</b>	<b>68.02%</b>	<b>-66.33%</b>	<b>63.19%</b>	<b>90.19%</b>	<b>374.47%</b>	<b>273.85%</b>	<b>4981.44%</b>	<b>211.57%</b>	<b>852.39%</b>	<b>207.79%</b>
<b>Fiscal year ended June 30, 2024</b>													
Unrestricted net position (adjusted for pension liability)	461,233	765,682	88,289	232,206	(8,982)	31,778	21,786	72,114	131,201	397,638	259,975	30,441	2,758,056
Debt outstanding (including loss on refunding)	57,279	474,841	28,725	359,339	25,336	49,594	25,201	16,769	59,506	7,620	138,796	3,782	1,349,593
<b>Ratio</b>	<b>805.24%</b>	<b>161.25%</b>	<b>307.36%</b>	<b>64.62%</b>	<b>-35.45%</b>	<b>64.08%</b>	<b>86.45%</b>	<b>430.04%</b>	<b>220.48%</b>	<b>5218.35%</b>	<b>187.31%</b>	<b>804.89%</b>	<b>204.36%</b>
<b>Fiscal year ended June 30, 2023</b>													
Unrestricted net position (adjusted for pension liability)	425,513	775,470	89,844	211,393	(6,648)	32,399	16,592	62,418	120,620	405,201	217,558	28,009	2,660,337
Debt outstanding (including loss on refunding)	69,106	494,884	31,230	375,756	20,317	53,006	28,953	13,991	66,398	6,226	146,180	4,343	1,367,980
<b>Ratio</b>	<b>615.74%</b>	<b>156.70%</b>	<b>287.68%</b>	<b>56.26%</b>	<b>-32.72%</b>	<b>61.12%</b>	<b>57.31%</b>	<b>446.13%</b>	<b>181.66%</b>	<b>6508.21%</b>	<b>148.83%</b>	<b>644.92%</b>	<b>194.47%</b>
<b>Primary reserve ratio: &gt;25%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Expendable net position	536,140	892,450	82,696	242,275	(10,024)	39,140	20,065	80,826	141,666	383,210	277,025	26,910	2,977,576
Operating expenses	1,529,103	2,922,871	222,682	573,059	193,502	129,471	122,201	137,141	225,350	590,537	661,161	67,510	7,447,344
<b>Ratio</b>	<b>35.06%</b>	<b>30.53%</b>	<b>37.14%</b>	<b>42.28%</b>	<b>-5.18%</b>	<b>30.23%</b>	<b>16.42%</b>	<b>58.94%</b>	<b>62.86%</b>	<b>64.89%</b>	<b>41.90%</b>	<b>39.86%</b>	<b>39.98%</b>
<b>Fiscal year ended June 30, 2024</b>													
Expendable net position	532,043	903,257	88,566	238,955	956	42,453	22,299	72,119	131,201	397,681	259,975	30,441	2,997,825
Operating expenses	1,480,070	2,707,837	183,270	510,596	178,868	121,022	106,495	128,378	213,292	513,796	590,737	59,901	6,860,549
<b>Ratio</b>	<b>35.95%</b>	<b>33.36%</b>	<b>48.33%</b>	<b>46.80%</b>	<b>0.53%</b>	<b>35.08%</b>	<b>20.94%</b>	<b>56.18%</b>	<b>61.51%</b>	<b>77.40%</b>	<b>44.01%</b>	<b>50.82%</b>	<b>43.70%</b>
<b>Fiscal year ended June 30, 2023</b>													
Expendable net position	496,886	895,493	90,234	218,773	3,801	35,568	17,193	62,503	120,663	405,247	217,558	28,009	2,878,789
Operating expenses	1,391,968	2,391,947	190,367	492,344	152,623	114,685	100,174	119,235	199,361	452,568	556,532	52,208	6,262,627
<b>Ratio</b>	<b>35.70%</b>	<b>37.44%</b>	<b>47.40%</b>	<b>44.43%</b>	<b>2.49%</b>	<b>31.01%</b>	<b>17.16%</b>	<b>52.42%</b>	<b>60.52%</b>	<b>89.54%</b>	<b>39.09%</b>	<b>53.65%</b>	<b>45.97%</b>
<b>Ratio of current assets to current liabilities: &gt;200%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Current assets	735,595	1,092,813	106,917	311,295	22,687	59,836	42,575	108,569	171,542	463,593	338,031	35,840	3,731,359
Current liabilities	275,774	411,667	27,134	113,236	38,327	28,819	26,089	27,096	37,347	109,476	93,619	7,705	1,226,976
<b>Ratio</b>	<b>266.74%</b>	<b>265.46%</b>	<b>394.03%</b>	<b>274.91%</b>	<b>59.19%</b>	<b>207.63%</b>	<b>163.19%</b>	<b>400.68%</b>	<b>459.32%</b>	<b>423.47%</b>	<b>361.07%</b>	<b>465.15%</b>	<b>304.11%</b>
<b>Fiscal year ended June 30, 2024</b>													
Current assets	731,053	1,120,800	120,477	306,854	33,280	67,942	43,730	96,957	157,821	469,708	311,889	48,027	3,763,665
Current liabilities	272,111	413,962	36,234	111,043	38,751	33,118	25,179	25,956	34,759	104,482	83,740	16,438	1,223,114
<b>Ratio</b>	<b>268.66%</b>	<b>270.75%</b>	<b>332.50%</b>	<b>276.34%</b>	<b>85.88%</b>	<b>205.15%</b>	<b>173.68%</b>	<b>373.54%</b>	<b>454.04%</b>	<b>449.56%</b>	<b>372.45%</b>	<b>292.17%</b>	<b>307.71%</b>
<b>Fiscal year ended June 30, 2023</b>													
Current assets	688,230	1,154,064	142,088	346,310	22,652	74,644	44,974	86,335	146,831	461,626	277,728	45,231	3,752,238
Current liabilities	253,310	434,525	54,353	159,913	25,849	45,870	31,769	23,326	33,227	82,083	75,861	16,081	1,253,772
<b>Ratio</b>	<b>271.69%</b>	<b>265.59%</b>	<b>261.42%</b>	<b>216.56%</b>	<b>87.63%</b>	<b>162.73%</b>	<b>141.57%</b>	<b>370.12%</b>	<b>441.90%</b>	<b>562.39%</b>	<b>366.10%</b>	<b>281.27%</b>	<b>299.27%</b>
<b>Operational performance indicators</b>													
<b>Net operating revenues ratio: &gt;1%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Change in unrestricted net position	715	3,241	(5,837)	3,199	(11,193)	(2,600)	(2,090)	8,649	10,465	(14,466)	17,050	(3,530)	(11,510)
Operating revenues	1,124,586	1,769,826	99,097	282,411	75,258	44,936	27,329	68,340	111,832	390,807	411,338	29,692	4,438,638
<b>Ratio</b>	<b>0.06%</b>	<b>0.18%</b>	<b>-5.89%</b>	<b>1.13%</b>	<b>-14.87%</b>	<b>-5.79%</b>	<b>-7.65%</b>	<b>12.66%</b>	<b>9.36%</b>	<b>-3.70%</b>	<b>4.15%</b>	<b>-11.89%</b>	<b>-0.26%</b>

**University System of Maryland**  
**Financial Performance Dashboard Indicators Data**  
**Year ended June 30, 2025**  
**(in thousands)**

	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES	Total USM
<b>Fiscal year ended June 30, 2024</b>													
Change in unrestricted net position	35,720	(9,788)	(1,555)	20,813	(2,334)	(621)	5,194	9,695	10,581	(7,563)	42,417	2,432	97,718
Operating revenues	1,123,894	1,708,268	75,053	275,362	75,259	52,389	23,732	66,465	112,243	340,108	387,561	28,699	4,270,398
<b>Ratio</b>	<b>3.18%</b>	<b>-0.57%</b>	<b>-2.07%</b>	<b>7.56%</b>	<b>-3.10%</b>	<b>-1.19%</b>	<b>21.89%</b>	<b>14.59%</b>	<b>9.43%</b>	<b>-2.22%</b>	<b>10.94%</b>	<b>8.47%</b>	<b>2.29%</b>
<b>Fiscal year ended June 30, 2023</b>													
Change in unrestricted net position	47,407	48,918	4,319	(14,151)	(2,571)	(2,797)	2,800	13,235	2,057	75,665	36,545	5,404	230,828
Operating revenues	1,087,238	1,675,237	77,066	273,556	66,888	43,360	22,481	65,240	110,253	321,073	363,345	26,731	4,134,279
<b>Ratio</b>	<b>4.36%</b>	<b>2.92%</b>	<b>5.60%</b>	<b>-5.17%</b>	<b>-3.84%</b>	<b>-6.45%</b>	<b>12.45%</b>	<b>20.29%</b>	<b>1.87%</b>	<b>23.57%</b>	<b>10.06%</b>	<b>20.22%</b>	<b>5.58%</b>
<b>Ratio of debt service payments to operating spending: &lt; 4.5%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Debt service payments	14,245	75,267	3,622	32,349	2,049	6,971	(1,904)	2,632	8,626	5,569	9,970	608	169,767
Operating expenses	1,529,103	2,922,871	222,682	573,059	193,502	129,471	122,201	137,141	225,350	590,537	661,161	67,510	7,447,344
<b>Ratio</b>	<b>0.93%</b>	<b>2.58%</b>	<b>1.63%</b>	<b>5.64%</b>	<b>1.06%</b>	<b>5.38%</b>	<b>-1.56%</b>	<b>1.92%</b>	<b>3.83%</b>	<b>0.94%</b>	<b>1.51%</b>	<b>0.90%</b>	<b>2.28%</b>
<b>Fiscal year ended June 30, 2024</b>													
Debt service payments	16,610	44,108	4,104	37,399	(2,103)	5,620	3,860	4,276	9,145	6,059	15,413	1,009	149,380
Operating expenses	1,480,070	2,707,837	183,270	510,596	178,868	121,022	106,495	128,378	213,292	513,796	590,737	59,901	6,860,549
<b>Ratio</b>	<b>1.12%</b>	<b>1.63%</b>	<b>2.24%</b>	<b>7.32%</b>	<b>-1.18%</b>	<b>4.64%</b>	<b>3.62%</b>	<b>3.33%</b>	<b>4.29%</b>	<b>1.18%</b>	<b>2.61%</b>	<b>1.68%</b>	<b>2.18%</b>
<b>Fiscal year ended June 30, 2023</b>													
Debt service payments	15,429	59,486	3,986	45,402	3,321	5,518	3,740	3,575	9,160	1,456	22,115	974	183,817
Operating expenses	1,391,968	2,391,947	190,367	492,344	152,623	114,685	100,174	119,235	199,361	452,568	556,532	52,208	6,262,627
<b>Ratio</b>	<b>1.11%</b>	<b>2.49%</b>	<b>2.09%</b>	<b>9.22%</b>	<b>2.18%</b>	<b>4.81%</b>	<b>3.73%</b>	<b>3.00%</b>	<b>4.59%</b>	<b>0.32%</b>	<b>3.97%</b>	<b>1.87%</b>	<b>2.94%</b>
<b>Ratio of net receivables to tuition revenue: &lt; 5%</b>													
<b>Fiscal year ended June 30, 2025</b>													
Net student receivables	1,047	23,397	8,864	14,353	767	1,975	2,028	2,032	3,647	49,819	7,410	N/A	115,339
Tuition and fees	181,867	748,378	47,009	181,224	30,250	34,492	13,230	48,362	73,858	427,678	158,718	N/A	1,945,065
<b>Ratio</b>	<b>0.58%</b>	<b>3.13%</b>	<b>18.86%</b>	<b>7.92%</b>	<b>2.54%</b>	<b>5.73%</b>	<b>15.33%</b>	<b>4.20%</b>	<b>4.94%</b>	<b>11.65%</b>	<b>4.67%</b>	<b>N/A</b>	<b>5.93%</b>
<b>Fiscal year ended June 30, 2024</b>													
Net student receivables	1,101	24,877	14,154	13,722	1,382	1,318	1,784	1,441	3,231	51,313	7,022	N/A	121,344
Tuition and fees	177,862	710,693	46,664	178,237	27,704	32,789	12,613	47,295	70,606	371,670	164,149	N/A	1,840,281
<b>Ratio</b>	<b>0.62%</b>	<b>3.50%</b>	<b>30.33%</b>	<b>7.70%</b>	<b>4.99%</b>	<b>4.02%</b>	<b>14.14%</b>	<b>3.05%</b>	<b>4.58%</b>	<b>13.81%</b>	<b>4.28%</b>	<b>N/A</b>	<b>6.59%</b>
<b>Fiscal year ended June 30, 2023</b>													
Net student receivables	610	21,965	8,484	12,003	2,497	1,909	1,143	1,365	2,766	67,399	7,430	N/A	127,573
Tuition and fees	174,954	688,490	47,368	175,105	25,327	31,115	12,440	48,489	69,430	343,357	160,588	N/A	1,776,663
<b>Ratio</b>	<b>0.35%</b>	<b>3.19%</b>	<b>17.91%</b>	<b>6.85%</b>	<b>9.86%</b>	<b>6.14%</b>	<b>9.19%</b>	<b>2.82%</b>	<b>3.98%</b>	<b>19.63%</b>	<b>4.63%</b>	<b>N/A</b>	<b>7.18%</b>
<b>Enrollment Performance Indicators</b>													
<b>Net Tuition per FTE</b>													
<b>Fall 2024 (FY 2025) Enrollment</b>													
Net Tuition and Fees	140,942	637,917	44,569	158,910	25,563	25,643	6,817	37,199	57,491	464,953	147,810	N/A	1,747,815
FTE	6,873	35,133	5,063	16,068	2,829	3,090	1,887	2,166	6,365	41,189	11,345	N/A	132,008
<b>Net Tuition per FTE</b>	<b>\$ 20,507</b>	<b>\$ 18,157</b>	<b>\$ 8,803</b>	<b>\$ 9,890</b>	<b>\$ 9,036</b>	<b>\$ 8,299</b>	<b>\$ 3,613</b>	<b>\$ 17,174</b>	<b>\$ 9,032</b>	<b>\$ 11,288</b>	<b>\$ 13,029</b>	<b>N/A</b>	<b>\$ 13,240</b>
<b>Fall 2023 (FY 2024) Enrollment</b>													
Net Tuition and Fees	137,877	591,883	38,930	153,429	21,546	23,978	5,501	35,856	55,313	380,125	151,991	N/A	1,596,430
FTE	6,775	34,087	5,129	16,117	2,582	3,016	1,729	2,201	6,253	38,547	11,378	N/A	127,814
<b>Net Tuition per FTE</b>	<b>\$ 20,351</b>	<b>\$ 17,364</b>	<b>\$ 7,590</b>	<b>\$ 9,520</b>	<b>\$ 8,345</b>	<b>\$ 7,950</b>	<b>\$ 3,182</b>	<b>\$ 16,291</b>	<b>\$ 8,846</b>	<b>\$ 9,861</b>	<b>\$ 13,358</b>	<b>N/A</b>	<b>\$ 12,490</b>
<b>Fall 2022 (FY 2023) Enrollment</b>													
Net Tuition and Fees	136,878	587,609	40,414	150,387	19,403	23,142	6,937	36,094	54,946	350,777	147,413	N/A	1,554,001
FTE	7,170	33,483	5,036	16,170	2,305	3,005	1,598	2,261	6,335	35,292	11,319	N/A	123,974
<b>Net Tuition per FTE</b>	<b>\$ 19,090</b>	<b>\$ 17,549</b>	<b>\$ 8,025</b>	<b>\$ 9,300</b>	<b>\$ 8,418</b>	<b>\$ 7,701</b>	<b>\$ 4,341</b>	<b>\$ 15,964</b>	<b>\$ 8,673</b>	<b>\$ 9,939</b>	<b>\$ 13,024</b>	<b>N/A</b>	<b>\$ 12,535</b>

**University System of Maryland**  
**Financial Performance Dashboard Indicators Data**  
**Year ended June 30, 2025**  
**(in thousands)**

	UMB	UMCP	BSU	TU	UMES	FSU	CSU	UBalt	SU	UMGC	UMBC	UMCES	Total USM
<b>Net Tuition Dependency Ratio</b>													
<b>Fiscal year ended June 30, 2025</b>													
Net Tuition and Fees	140,942	637,917	44,569	158,910	25,563	25,643	6,817	37,199	57,491	464,953	147,810	N/A	1,747,815
Operating revenues	1,124,586	1,769,826	99,097	282,411	75,258	44,936	27,329	68,340	111,832	390,807	411,338	N/A	4,438,638
<b>Ratio</b>	<b>12.53%</b>	<b>36.04%</b>	<b>44.98%</b>	<b>56.27%</b>	<b>33.97%</b>	<b>57.07%</b>	<b>24.94%</b>	<b>54.43%</b>	<b>51.41%</b>	<b>118.97%</b>	<b>35.93%</b>	<b>N/A</b>	<b>39.38%</b>
<b>Fiscal year ended June 30, 2024</b>													
Net Tuition and Fees	137,877	591,883	38,930	153,429	21,546	23,978	5,501	35,856	55,313	380,125	151,991	N/A	1,596,430
Operating revenues	1,123,894	1,708,268	75,053	275,362	75,259	52,389	23,732	66,465	112,243	340,108	387,561	N/A	4,270,398
<b>Ratio</b>	<b>12.27%</b>	<b>34.65%</b>	<b>51.87%</b>	<b>55.72%</b>	<b>28.63%</b>	<b>45.77%</b>	<b>23.18%</b>	<b>53.95%</b>	<b>49.28%</b>	<b>111.77%</b>	<b>39.22%</b>	<b>N/A</b>	<b>37.38%</b>
<b>Fiscal year ended June 30, 2023</b>													
Net Tuition and Fees	136,878	587,609	40,414	150,387	19,403	23,142	6,937	36,094	54,946	350,777	147,413	N/A	1,554,001
Operating revenues	1,087,238	1,675,237	77,066	273,556	66,888	43,360	22,481	65,240	110,253	321,073	363,345	N/A	4,134,279
<b>Ratio</b>	<b>12.59%</b>	<b>35.08%</b>	<b>52.44%</b>	<b>54.97%</b>	<b>29.01%</b>	<b>53.37%</b>	<b>30.86%</b>	<b>55.32%</b>	<b>49.84%</b>	<b>109.25%</b>	<b>40.57%</b>	<b>N/A</b>	<b>37.59%</b>



**Public College & University Financial Ratio Comparison**  
**Moody's Aa1 Rating Category**  
**June 30, 2025<sup>1</sup>**

Institution	Total Debt <sup>9</sup>	Unrestricted Net Assets	Primary Reserve Ratio	Debt Service <sup>6</sup>	Operating Expenses	Operating Expense Leverage	Market Value of Endowment	Number of Students <sup>1,2</sup>	Total FTE <sup>3</sup>	Endowment per Student	Endowment per FTE	Effective Interest Rate	Increase in Unrestricted Net Assets		
													FY2025	FY2024	FY2023
University System of Maryland	1,321,807,222	1,547,932,980	117.11%	199,936,756	7,447,343,619	2.68%	2,394,030,000	108,894	89,917	21,985	26,625	2.14%	N	Y	Y
North Carolina State University at Raleigh <sup>3</sup>	604,698,820	(697,097,306)	-115.28%	74,866,412	2,173,244,449	3.44%	2,540,000,000	39,256	36,110	64,703	70,341	3.48%	Y	Y	Y
Ohio State University <sup>5</sup>	3,849,507,000	3,217,845,126	83.59%	278,194,000	10,595,121,000	2.63%	3,268,013,345	67,255	58,202	48,591	56,150	4.37%	Y	Y	Y
Pennsylvania State University (FASB)	4,303,444,000	6,173,136,000	143.45%	268,702,000	9,141,804,000	2.94%	5,220,000,000	86,557	80,045	60,307	65,213	2.81%	N	Y	N
State University of Iowa <sup>5</sup>	2,048,719,000	3,955,411,000	193.07%	224,482,000	5,617,041,000	4.00%	3,817,000,000	31,105	30,501	122,713	125,143	3.41%	Y	Y	Y
Texas Tech University System <sup>4,5</sup>	1,221,977,621	1,176,611,257	96.29%	150,492,656	2,732,668,393	5.51%	3,300,000,000	42,455	37,938	77,729	86,984	3.43%	Y	Y	Y
University of Colorado	1,850,291,000	1,743,913,000	94.25%	160,932,000	6,253,699,000	2.57%	2,500,000,000	68,238	60,790	36,636	41,125	2.34%	Y	Y	Y
University of Delaware (FASB)	643,507,000	1,602,492,000	249.02%	39,352,000	1,311,572,000	3.00%	2,200,000,000	24,564	22,755	89,562	96,681	4.25%	Y	Y	Y
University of Minnesota	1,845,292,000	1,879,818,000	101.87%	195,541,000	4,595,596,000	4.25%	2,491,000,000	72,010	60,115	34,592	101,409	3.47%	Y	Y	Y
University of Missouri System <sup>5</sup>	1,864,925,000	2,917,781,000	156.46%	217,407,000	4,897,422,000	4.44%	2,551,592,000	53,674	46,031	47,539	55,432	3.87%	Y	Y	Y
University of Nebraska <sup>5</sup>	1,102,582,000	2,024,914,000	183.65%	88,154,000	2,725,100,000	3.23%	2,300,000,000	49,638	43,058	46,335	53,416	4.19%	Y	Y	Y
University of Pittsburgh (FASB)	1,640,470,000	3,679,579,000	224.30%	121,756,000	3,143,426,000	3.87%	1,836,982,000	35,528	33,660	51,705	54,575	3.58%	Y	N	N
University of Utah	2,283,057,000	3,894,248,000	170.57%	210,823,000	8,591,388,000	2.45%	2,093,468,204	38,261	34,620	54,715	60,470	3.24%	Y	Y	Y
Virginia Tech <sup>5</sup>	531,400,000	587,766,000	110.61%	93,658,000	2,144,617,000	4.37%	2,087,300,000	38,995	36,391	53,527	57,358	2.99%	Y	Y	Y
<b>Average for group- 2025</b>	<b>1,793,691,262</b>	<b>2,407,453,575</b>	<b>134.22%</b>	<b>166,021,202</b>	<b>5,097,860,176</b>	<b>3.26%</b>	<b>2,757,098,968</b>	<b>54,031</b>	<b>47,867</b>	<b>51,028</b>	<b>57,600</b>				
<b>Average for group- 2024</b>	<b>1,746,298,470</b>	<b>2,157,701,350</b>	<b>123.56%</b>	<b>201,127,087</b>	<b>4,678,622,949</b>	<b>4.30%</b>	<b>2,536,472,981</b>	<b>54,489</b>	<b>47,724</b>	<b>46,550</b>	<b>53,148</b>				

Source: most recent available audited financial statements

**NOTES**

<sup>1</sup> UMGC students are not included in the total enrollment count for University System of Maryland.

<sup>2</sup> Enrollment statistics as reported for Fall 2025 by the institutional research departments, FTE estimates were used when not available.

**TOPIC:** Affiliated Foundation and Business Entity Policy compliance status

**COMMITTEE:** Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:** Board of Regents Policy IX-2.00 on Affiliated Philanthropic Foundations and Policy VII-13.00 on Business Entities outline the reporting and compliance requirements for foundations formally affiliated with a USM institution or the entire System, as well as for not-for-profit and other entities with a formal business relationship with a USM institution or the System as a whole.

These policies mandate that audited financial statements and other required reports be submitted to the System Office by October 31 each year. The Office of Administration and Finance reviews these submissions to identify any unusual items or events requiring follow-up.

In cases of significant noncompliance or reporting issues, the initial step is a review with the Vice Chancellor for Advancement or the Senior Vice Chancellor for Administration and Finance, followed by a discussion between the relevant executive at the entity and the institution with which it has a relationship.

If noncompliance persists, the Board of Regents may revoke the foundation's affiliation status or terminate the business relationship with the entity.

Remaining compliance issues will be addressed with the affiliated foundation or business entity, along with the appropriate institution, ensuring that necessary controls are implemented moving forward.

**ALTERNATIVE(S):** This is an information item.

**FISCAL IMPACT:** This is an information item.

**CHANCELLOR'S RECOMMENDATION:** This is an information item.

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: Ellen Herbst (301) 445-1923

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**Affiliated Philanthropic Foundations Compliance Checklist**  
**BOR Policy IX-2.00**  
**FY25**

COMPLIANCE REPORTING													
Institution	Affiliated Foundation	Net Assets (in Millions)	Policy Section:	III.B	IX.B1(a)	IX.B1(b)	IX.B1(c)	IX.B1(d)	IX.B1(e)	IX.B1(f)	IX.B1(g)	IX.B1(h)	IX.B5
			Certification of compliance signed by Responsible Official	Annual operating agreement	Annual financial audit report	Annual audit report of transfers made to the USM and/or Institution	Annual audit report of unrestricted funds available to Chancellor and/or President	List of foundation officers and directors	List of USM employees who received compensation or other payments	IRS Form 990	List of all state and federal contracts and grants managed by the foundation	Written Affirmation	Annual Affiliated Foundation Operations Report
<b>BSU</b>	Bowie State University Foundation, Inc.	\$61.7	Yes	Yes	Yes	Yes (not audited)	None reported	Yes	None reported	FY24	None reported	Yes	Yes
<b>CSU</b>	Coppin State University Development Foundation, Inc.	\$27.3	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Yes
<b>FSU</b>	Frostburg State University Foundation	\$53.3	Yes	Yes	Yes	Yes	Yes	Yes	Yes	FY25	None Reported	Yes	Yes
<b>SU</b>	Salisbury University Foundation, Inc.	\$143.2	Yes	Yes	Yes	Yes	Yes	Yes	Yes	FY24	None reported	Yes	Yes
<b>TU</b>	Towson University Foundation, Inc.	\$131.7	Yes	Yes	Yes	Yes	Yes	Yes	Yes	FY24	None reported	Yes	Yes
<b>UBalt</b>	University of Baltimore Foundation, Inc.	\$114.7	Yes	Yes	Yes	Yes	Yes	Yes	None reported	FY24	Yes	Yes	Yes
<b>UMB</b>	The University of Maryland Baltimore Foundation, Inc.	\$526.9	Yes	Yes	Yes	Yes	Yes	Yes	None reported	FY24	Yes	Yes	Yes
<b>UMCP</b>	University of Maryland College Park Foundation, Inc.	\$1,247.4	Yes	Yes	Yes	Yes	Yes	Yes	Yes	FY24	None reported	Yes	Yes
<b>USMO</b>	The University System of Maryland Foundation, Inc.	\$596.4	Yes	Yes	Yes	Yes	Yes	Yes	Yes	FY24	None Reported	Yes	Yes

Institution	Business entity	Total Assets (In Millions)	COMPLIANCE REPORTING								
			Certification of compliance sheet signed by Institution President	VIII-13.00 (J.1.b) Report of fund invested in, or financing provided by the institution or any affiliated foundation to business entity	VIII-13.00 (J.1.c) Ownership interest acquired by the institution or any affiliated foundation to business entity	VIII-13.00 (J.1.d) Current status of business entity	VIII-13.00 (J.1.e) Annual financial audit report or Compilation of FS	VIII-13.00 (J.1.f) List of Officers and Directors	VIII-13.00 (J.1.g) List of USM employees who received compensation or other payments	VIII-13.00 (J.1.h) List of all State and Federal contracts and grants managed by business entity	VIII-13.00 (J.3) President's evaluation of business entity performance
<b>FULL COMPLIANCE</b>											
FSU	Research Foundation of Frostburg State University, Inc. (RF2)	\$0.06	Yes	Yes	Yes	Active	Small Financial Activities	Yes	None Reported	None Reported	Small Financial Activities
UMB	Maryland Global Initiatives Corporation (MGIC)	FY24 - \$1.7	Yes	Yes	Yes	Active	Extension requested	Yes	None Reported	Yes	Yes
UMB	University of Maryland Oral - Maxillofacial Surgery Associates, P.A. (UMOMSA)	FY24 - \$0.4	Yes	Yes	Yes	Active	Extension requested	Yes	Yes	None Reported	Extension requested
UMB	University of Maryland Faculty Dental Service Plan Associates, P.A. (UM FDSP)	FY24 - \$6.1	Yes	Yes	Yes	Active	Extension requested	Yes	Yes	None Reported	Extension requested
UMB	UMB Heath Sciences Research Park Corporation	\$22.30	Yes	Yes	Yes	Active	Yes	Yes	None Reported	Yes	Yes
UMB	University Medicines International, LLC	No Financial Activities	Yes	Yes	Yes	Active	No Financial Activities	Yes	None Reported	None Reported	No Financial Activities
UMB	Uplift Alliance Inc. FSHO Entity	FY24 - \$0.5	Yes	Yes	Yes	Active	Extension requested	Yes	None Reported	Yes	Yes
UMBC	UMBC Research Park Corporation	\$22.20	Yes	Yes	Yes	Active	Yes	Yes	None Reported	Yes	Yes
UMCP	Terrapin Development Company, LLC	\$73.10	Yes	Yes	Yes	Active	Yes	Yes	None Reported	none reported	Yes
<b>PARTIAL COMPLIANCE</b>											
BSU	The Maryland Center at Bowie State University, Inc.	\$0.86	No	Yes	Yes	Active	Yes	Yes	Yes	Yes	No
UMB	Medical Alumni Association of the University of Maryland, Inc.	\$5.14	Yes	Yes	Yes	Active	Yes	Yes	None Reported	None Reported	No
UMB	MSP - University of Maryland Faculty Physicians, Inc and Subsidiaries	\$434.80	No	Yes	Yes	Active	Yes	Yes	No	No	Yes
UMB	MSP - University of Maryland Faculty Physicians Enterprises, Inc	No Financial Activities	No	No	No	Active	No	No	No	No	No
UMB	MSP - Pediatric Associates, P.A.	\$35.40	No	Yes	Yes	Active	Yes	Yes	Yes	No	Yes
UMB	MSP - University of Maryland Anesthesiology Associates, P.A.	FY24 - \$15.5	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - University of Maryland Eye Associates, P.A.	\$2.90	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - University of Maryland OBGYN Associates, P.A.	FY24 - \$17.9	No	Yes	Yes	Active	Extension requested	Yes	Yes	Yes	Yes
UMB	MSP - University of Maryland Emergency Medicine Associates, P.A.	FY24 - \$10.6	No	No	No	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - University of Maryland Dermatologists, P.A.	\$1.98	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - Diagnostic Imaging Specialists, P.A.	FY24 - \$5.9	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - University of Maryland Neurosurgery Associates, P.A.	FY24 - \$3.6	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - University of Maryland Oncology Associates, P.A.	FY24 - \$4.5	No	No	No	Active	Extension requested	No	Yes	No	No
UMB	MSP - University of Maryland Physicians, P.A.	FY24 - \$23.2	No	No	No	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - University of Maryland Family Medicine Associates, P.A.	FY24 - \$3.6	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - University of Maryland Neurology Associates, P.A.	FY24 - \$13.5	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes

**Business Entity Compliance Reporting Checklist - BOR Policy VIII-13  
FY2025**

Institution	Business entity	Total Assets (In Millions)	COMPLIANCE REPORTING								
			Certification of compliance sheet signed by Institution President	VIII-13.00 (J.1.b) Report of fund invested in, or financing provided by the institution or any affiliated foundation to business entity	VIII-13.00 (J.1.c) Ownership interest acquired by the institution or any affiliated foundation to business entity	VIII-13.00 (J.1.d) Current status of business entity	VIII-13.00 (J.1.e) Annual financial audit report or Compilation of FS	VIII-13.00 (J.1.f) List of Officers and Directors	VIII-13.00 (J.1.g) List of USM employees who received compensation or other payments	VIII-13.00 (J.1.h) List of all State and Federal contracts and grants managed by business entity	VIII-13.00 (J.1.i) President's evaluation of business entity performance
UMB	MSP - University of Maryland Otorhinolaryngology, P.A.	FY24 - \$6.1	No	No	No	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - University of Maryland Pathology Associates, P.A.	FY24 - \$4.0	No	No	No	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - University of Maryland Psychiatry Associates, P.A.	FY24 - \$11.1	No	No	No	Active	Extension requested	Yes	Yes	No	No
UMB	MSP - Radiation Oncology Associates, P.A.	FY24 - \$4.5	No	No	No	Active	Extension requested	No	Yes	No	No
UMB	MSP - Shock Trauma Associates, P.A.	FY24 - \$12.5	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMB	MSP - University of Maryland Orthopaedic Associates, P.A.	\$31.90	No	Yes	Yes	Active	Yes	Yes	Yes	No	No
UMB	MSP - University of Maryland Orthopaedic Trauma Associates, P.A.	Reported under Orthopaedic Associates, P.A.	No	Yes	Yes	Active	Yes	Yes	Yes	No	No
UMB	MSP - University of Maryland Surgical Associates, P.A.	FY24 - \$11.1	No	Yes	Yes	Active	Extension requested	Yes	Yes	No	Yes
UMBC	UMBC Training Centers	FY24 - \$5.4	No	No	No	Active	No	No	No	No	No
UMCP	The Robert H. Smith School of Business Foundation, Inc.	\$13.50	Yes	Yes	Yes	Active	Yes	Yes	None Reported	none reported	No
UMCP	The Maryland 4-H Foundation, Inc.	\$9.50	Yes	Yes	Yes	Active	Yes	Yes	None Reported	None Reported	No
UMCP	M Club Foundation, University of Maryland, Inc.	\$2.70	Yes	Yes	Yes	Active	Yes	Yes	None Reported	none reported	No
UMCP	The Harry R Hughes Center for Agro-Ecology, Inc.	\$0.08	No	Yes	Yes	Active	Draft FS	Yes	No	No	No

**TOPIC:** Update Regarding FYE 2025 Single Audit and Enrollment Reporting (information)

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:**

See attached material.

**ALTERNATIVE(S):** none

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** none

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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Certified Public  
Accountants &  
Business Advisors

# UNIVERSITY SYSTEM OF MARYLAND

## Single Audit and MHEC Enrollment Summary of Results



UNIVERSITY SYSTEM  
*of* MARYLAND

Fiscal Year Ending June 30, 2025

March 24, 2026



# Engagement Team Leadership

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- **SB & Company, LLC Leadership Team**
  - Graylin Smith, Client Service Partner
  - Monique Booker, Engagement Partner
  - Stephen Mackall, Audit Partner,
  - Christopher Mark, Audit Manager

# Scope of Services

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- Single Audit testing at certain universities as part of the State of Maryland Single Audit Report
- MHEC Enrollment Agreed Upon Procedures
- Year-round advice and consultation

# Single Audit Results



	<u>Major Programs</u>	
Institutions	Student Financial Aid Cluster (SFA)	Research and Development Cluster (R&D)
<b>2025</b>		
University of Maryland, College Park	X	X
University of Maryland, Baltimore	X	X
University of Maryland, Baltimore County	X	X
University of Maryland, Global Campus	X	

# Single Audit Results (cont)

2025		
Program/ Institution	Material Weakness	Significant Deficiency
SFA – UMCP	-	2
SFA – UMB	-	2
SFA – UMBC	-	1
SFA – UMGC	-	1
R&D – UMCP	-	-
R&D – UMB	-	1
R&D – UMBC	-	-
<b>Total</b>	-	7

# Single Audit Results (cont)



Institutions	Description of Finding	Type of Finding
UMCP	<b>Student Financial Aid Cluster</b> 1. NSLDS Reporting – If a student received a direct loan and if they had a status change where they were withdrawn or were enrolled less than half time, this change must be reported in NSLDS within 60 days. 2 out of 40 took longer than 60 days.	Significant Deficiency
	2. R2T4 – Returns of Title IV funds must be accurate and returned to ED within 45 days of the institution becoming aware that the student had withdrawn. For 4 out of 40 selections, the amount returned was inaccurate. For 13 out of 40, the return of funds did not occur within 45 days.	Significant Deficiency
UMB	<b>Student Financial Aid Cluster</b> 1. Disbursements to/on behalf of students - When Title IV disbursements are made, a notification must be sent to the student of the amount and type of Title IV funds they are expected to receive and how and when those disbursements will be made. For 6 out of 40 selections there was no notification sent to the student.	Significant Deficiency
	2. Financial Reporting COD - Institutions must report student disbursement data within 15 calendar days after the institution makes a disbursement. For 3 out of 40 selections, it took longer than 15 days to report the disbursements into COD.	Significant Deficiency
	<b>Research and Development Cluster</b> 3. Allowable Costs – Grantee must ensure that grant funds are only used for allowable costs and costs are properly reviewed before being charged to the grant. For 1 out of 25 selections, an unallowable cost was charged to an HHS grant.	Significant Deficiency

# Single Audit Results (cont)

Institutions	Description of Finding	Type of Finding
UMBC	<p><b>Student Financial Aid Cluster</b>            1. R2T4 – Returns of Title IV funds must be accurately calculated and returned. For 4 out of 40 selections, the amount returned was inaccurate. For 4 out of 40 selections, we did not receive support of the R2T4 calculation.</p>	Significant Deficiency
UMGC	<p><b>Student Financial Aid Cluster</b>            1. Institutions are responsible for accurately reporting all Campus-Level Record data Elements into NSLDS. For 3 out of 40 selections the incorrect information was reported into NSLDS.</p>	Significant Deficiency

# Summary of Enrollment AUP Findings



Nature of Finding	# of Findings
	Fall 2024
Incorrect race category was recorded.	17
Incorrect recording of enrollment of student as of the freeze date.	2
Incorrect tuition status category was recorded.	2
<b>Total</b>	<b>21</b>

Campus	2024 Population		Total Findings by Year
	Enrollment	First Time	Fall 2024
Bowie State University	6,353	865	11
Coppin State University	2,210	456	-
Frostburg State University	4,104	573	-
Salisbury University	7,025	1,379	-
Towson University	19,401	2,818	-
University of Baltimore	3,232	30	-
University of Maryland Baltimore	6,636	-	1
University of Maryland, Baltimore County	13,970	1,951	-
University of Maryland, College Park	41,725	4,365	-
University of Maryland Global College	63,012	254	2
University of Maryland, Eastern Shore	3,180	748	7
<b>Total</b>	<b>170,848</b>	<b>13,439</b>	<b>21</b>

# Engagement Team

## Contact Information



**Gray Smith, CPA**  
Client Service Partner

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Knowledge,  
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**TOPIC:** Update on USM's Enterprise Risk and Crisis Management

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:**

See attached material.

**ALTERNATIVE(S):** none

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** none

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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UNIVERSITY SYSTEM  
*of* MARYLAND

# Update on Enterprise Risk Management

Board of Regents Audit Committee

March 24, 2026

# ERM Program Maturity

- **USM ERM Program Highlights**
  - More dedicated ERM staff being hired at several institutions
  - Institutions engaging USM Office for support in maturing programs
  - Automation efforts underway to use a systemwide tool for ERM program management

# University Risk Management and Insurance Association (URMIA) Conference

- URMIA is the leading trade association for ERM professionals in Higher Ed
- UMB hosted a national URMIA event on March 16-17
  - Placeholder for 1-2 highlights from the event
- URMIA recently recognized UMB's Victoria Meadows with their 2025 "Emerging Risk Professionals" honor

# Follow-up Master Risk List

- **Regent Hasan asked about a master list of risks**
  - We do not maintain a risk register of ALL USM institution risks
  - Many institutions use URMIA's master risk list
    - Published annually
    - Higher Ed specific
    - Used for assessing new risks and identifying emerging risks

# Next Update – June, 2026

- Top University Risk Inventory
- Substantive Program Enhancements per Institution
- *Updated ERM Policy*



UNIVERSITY SYSTEM  
*of* MARYLAND

# Questions

**TOPIC:** Update of Office of Legislative Audit Activity (information)

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:**

Since the Committee's December 2025 meeting, the Office of Legislative Audits (OLA) has not issued any audit reports on University System of Maryland institutions.

OLA has begun its audit of UMES. There are no other active OLA audits of USM institutions.

Attachment.

**ALTERNATIVE(S):** none

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** none

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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**TOPIC:** Follow up of Action Items from Prior Meetings (information)

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:**

Register of Open Action Items from Prior Audit Committee Meetings is attached.

**ALTERNATIVE(S):** none

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** none

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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USM Board of Regents  
 Action Items From Prior Audit Committee Meetings

17-Oct-25

Action Item

Status

**From December 2025 Audit Committee Meeting**

1.	At the next IT security update to the Audit Committee, provide an assessment of where Institutions are regarding these three best practices: (1) vulnerability patch management. Having a standard and efficient process to keep track of and identify vulnerabilities within your systems and software as they emerge.  (2) Social engineering awareness and training. Improve that human weakest link since it's the vast majority of where compromises happen. Threat actors are using valid credentials that they get from users and are able to install information, stealing malware, often on someone's personal device. Teaching users and having a higher level of security awareness and training is important.  (3) Examining cloud resources and data repositories and identifying and reviewing the configurations that you currently have to ensure that data is not exposed to the open web or to the public that is not meant to be. Perform a review of your cloud resources and data repositories to make sure that they're sufficiently locked down the way they should be with least privilege access.	In process. USMO Cybersecurity
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**From October 2025 Audit Committee Meeting**

1.	Provide detailed Office of Legislative Audit Report to Committee members when published.	Added to Audit Committee Work Plan Template. Closed.
2.	Provide Mandiant Report to Audit Committee members.	Completed in December 2025 Audit Committee Meeting. Closed.

**From June 2025 Audit Committee Meeting**

1.	Suggestion that a centralized system be created to capture various incidents related to campus safety, cybersecurity, etc. the data can then be reviewed to identify trends so you can make a decision where investment should be made to minimize those incidents that are happening.	To Be taken back to the Universities ERM Group. In process.
2.	Request that next year's ERM report provide an update as to how the institutions are handling privacy (PII) issues.	USMO ERM

**From March 2025 Audit Committee Meeting**

1.	Monitor BSU's student accounts receivables.	Ongoing.
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**From June 2024 Audit Committee Meeting**

1.	Monitor Progress of UMGC's OLA audit results.	Update provided at October 2024, December 2024, and June 2025 Audit Committee meetings. Ongoing.
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**From April 2024 Audit Committee Meeting**

1.	Invite Mandiant to make a presentation to audit committee at a future meeting. Include discussion regarding vulnerability trends.	Included in December 2025 Audit Committee Meeting. Closed.
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Note: Action items concluded prior to the December 2025 BOR Audit Committee meeting are not included in this schedule.

**TOPIC:** Adjourn/Convening Closed Session (action)

**COMMITTEE:** Committee on Audit

**DATE OF COMMITTEE MEETING:** March 24, 2026

**SUMMARY:**

The Open Meetings Act permits public bodies to close their meetings to the public in circumstances outlined in §3-305 of the Act and to carry out administrative functions exempted by §3-103 of the Act. The Committee on Audit will now vote to reconvene in closed session. The agenda for the public meeting today includes a written statement with a citation of legal authority and reasons for closing the meeting and a listing of the topics to be discussed. The statement has been provided to the regents; it is posted on the USM's website and copies are available here today.

**ALTERNATIVE(S):** none

**FISCAL IMPACT:** none

**CHANCELLOR'S RECOMMENDATION:** none

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COMMITTEE RECOMMENDATION:

DATE:

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BOARD ACTION:

DATE:

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SUBMITTED BY: David Mosca (443) 367-0035

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STATEMENT REGARDING CLOSING A MEETING  
OF THE USM BOARD OF REGENTS

Date: March 24, 2025

Time: Approximately 11:00 AM

Location: Zoom

STATUTORY AUTHORITY TO CLOSE A SESSION

Md. Code, General Provisions Article §3-305(b):

(1) To discuss:

- (i) The appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom it has jurisdiction; or
  - (ii) Any other personnel matter that affects one or more specific individuals.
- (2)  To protect the privacy or reputation of individuals with respect to a matter that is not related to public business.
- (3)  To consider the acquisition of real property for a public purpose and matters directly related thereto.
- (4)  To consider a preliminary matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State.
- (5)  To consider the investment of public funds.
- (6)  To consider the marketing of public securities.
- (7)  To consult with counsel to obtain legal advice.
- (8)  To consult with staff, consultants, or other individuals about pending or potential litigation.
- (9)  To conduct collective bargaining negotiations or consider matters that relate to the negotiations.

- (10)  To discuss public security, if the public body determines that public discussions would constitute a risk to the public or public security, including:
- (i) the deployment of fire and police services and staff; and
  - (ii) the development and implementation of emergency plans.
- (11)  To prepare, administer or grade a scholastic, licensing, or qualifying examination.
- (12)  To conduct or discuss an investigative proceeding on actual or possible criminal conduct.
- (13)  To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter.
- (14)  Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiation strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- (15)  To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information, including information that is: 1. related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity; 2. collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or 3. related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

Md. Code, General Provisions Article §3-103(a)(1)(i):

- Administrative Matters

TOPICS TO BE DISCUSSED:

Discussion of personnel matters as these arise related to matters on the closed session agenda; discussion of legal matters with Counsel of the Higher Education Division of the Maryland Office of the Attorney General and receipt of legal advice; discussion of legislative audit matters that are confidential by statute as these are ongoing; discussion of investigative matters involving actual or potential criminal conduct which may lead to criminal prosecution, review of the office of internal audit's CY 2026 plan of activity, meeting separately with independent auditor's engagement partner and USM's VC of

accountability; and discussion of IT security matters that pose vulnerabilities of networks, critical IT infrastructure and information resources;

REASON FOR CLOSING:

- 1) To maintain the confidentiality of personnel matters involved in various topics on the closed session agenda, including legal advice, investigations of possible criminal activity and ongoing legislative audits (General§3-305(b)(1))
- 2) To maintain confidentiality and attorney-client privilege regarding legal advice received from the OAG's Higher Education Division (§3-305(b)(7));
- 3) To maintain confidentiality of discussions of investigations involving possible criminal behavior, which could result in criminal prosecutions (§3-305(b)(12));
- 3) To maintain the confidentiality of matters involved in ongoing legislative audits, as required by Section 2-1226 of the State Government Article of the Annotated Code of Maryland (§3-305(b)(13));
- 4) To maintain confidentiality of USM's cybersecurity to avoid disclosing risk vulnerability of networks, critical IT infrastructure and information resources; (§3-305(b)(15));
- 5) To carry out an administrative function: discussion of calendar year's 2026 internal audit plan of activity. (§ 3-103(a)(1)(i));
- 7) To carry out an administrative function: the Committee's separate meeting with the VC of Accountability and independent auditors (§3-103(b)(1)(ii).