



University System of Maryland Board of Regents
Coppin State University
September 20, 2019

Minutes of the Public Session

Call to Order. Chair Linda Gooden called the meeting of the University System of Maryland Board of Regents to order at 9:04 a.m. on Friday, September 20, 2019 at Coppin State University. Those in attendance were: Chair Gooden; Regents Attman, Gossett, Holzapfel, Johnson, Neall, Needham, Rauch, Wallace, and Wood; Dr. Robert Mock (for Anderson), Breaux, Burnim (Interim), Goodwin, Hrabowski, Loh, Miyares, Nowaczyk, Perman, Dr. Melanie Perreault (for Schatzel), Dr. Darlene B. Smith (for Schmoke), Dr. Karen Olmstead (for Wight); Chancellor Caret, Vice Chancellors Boughman, Herbst, Hogan, McDonough, Raley, and Sadowski; Ms. Wilkerson, and AAGs Bainbridge and Langrill.

A moment of silence was observed in recognition of deceased regent, Katrina J. Dennis, who passed on August 31, 2019. The Board voted to approve a resolution in honor of Regent Dennis. (Moved by Chair Gooden, seconded by Regent Wood; unanimously approved). Arrangements were made to give the resolution to Regent Dennis's mother.

Welcome from Coppin State University (CSU). Interim President Mickey Burnim welcomed the regents and presidents and highlighted accomplishments of CSU.

Chair Gooden recognized the Board of Regents Staff Awards recipients and offered a round of applause for their accomplishments.

Educational Forum – *Student Debt and Financial Aid*. Dr. David Attis, Education Advisory Board and Mr. Chad Muntz, University System of Maryland, presented information on the challenges and opportunities related to student debt. Dr. Attis pointed out that total outstanding student debt increased dramatically; and, that rising tuition is only one factor. He stated that most common assumptions are incorrect:

- Students with the most debt are the most likely to default but the data show the lowest amounts of debt are the most likely to default
- Low income families have the most debt but the data show that the wealthiest families have the most debt
- “Free college” would eliminate student debt but this doesn’t consider student loans borrowed to cover the cost of room, board, transportation, and books. In the case at many public institution, tuition is less than these aforementioned educational costs.

- Students should be encouraged to borrow less but the data show that community college students who borrowed were more likely to graduate than those who borrowed less
- While students from all types of institutions may have debt, the vast majority of the \$1.5 trillion student debt is held by former students at for-profit and private institutions

Mr. Muntz then presented USM statistical data to support the conclusions reached.

- Approximately half of USM undergraduate students have student debt whereas the public perception is that all students have student debt.
- The USM undergraduate degree recipients' average student debt is reasonable--
 - Approximately equal to or less than one-year cost of attendance versus the public perception that cumulative student debt is over \$100,000
 - Approximately 25% less for lower-income students
 - Significantly lower for instate Maryland students compared to out-of-state students

They concluded the presentation with some suggestions of what can be done to manage reasonable student debt:

- Decrease the time-to-degree and increase graduation rates
- Increase post-graduation salaries through better career support so that students have sufficient income to pay
- Reduce loan amounts through efficient use of federal, state, and institutional aid
- Make loans easier to repay
- Discourage students from enrolling in programs or institutions with high default rates

Chancellor's Report. Chancellor Caret started by introducing new Regents, Kelly Schulz and Drew Needham (student Regent) and noting that Chair Gooden was appointed to one of the new board positions by Speaker Adrienne Jones. He also highlighted some changes to the board for this year including live streaming of board meetings and a "Regents Report" summary to follow meetings. He recognized the Regent Staff Award winners and the Elkins Professorship Awardees.

Chancellor Caret thanked Coppin State University and Interim President Burnim for hosting. He noted accomplishments both at CSU and other USM institutions. He closed by providing updates on the UMCP, Chancellor, and CSU searches. With regards to the CSU search, he highlighted the work of Regent Katrina Dennis in leading that search before her passing and shared that her legacy will be honored when the new president is selected. Regent Robert Wallace will be the new chair of the CSU Presidential Search Committee.

I. Report of Councils

- a. Council of University System Presidents (CUSP). Dr. Perman presented the report. CUSP met on August 6th. Topics discussed included an overview of the FY 21 budget, shared governance reports, the JCR on improving student completion, the Universities at Shady Grove, enterprise risk and crisis management, the possibility of

- an economic impact study, and faculty retainment. CUSP also met on September 9th and discussed items such as teacher education enhancement funding, the chancellor search, implementation of the AGB recommendations, revisions to the Board of Regents Bylaws, reinforcement of the Football and Walters Report recommendations, and faculty salaries.
- b. Council of University System Faculty (CUSF). Dr. Kauffman presented the report. CUSF was scheduled to meet on September 18th, after the report was submitted. Over the summer, work continued on the Academic Integrity Initiative. CUSF is also working on the Faculty Salary Initiative and developing an action plan for the 2019-2020 academic year. Dr. Kauffman included more comprehensive updates on both the Academic Integrity and Faculty Salary Initiatives as part of his commentaries included with his report.
 - c. Council of University System Staff (CUSS). Ms. Gray presented the report. CUSS met on August 13th. A new member orientation was held in conjunction with this meeting and the new Executive Committee began their one-year terms. Ms. Gray's report included the roster for the 2019-2020 Executive Committee, as well as Committee Leadership. She also highlighted the quarterly newsletter, which was attached to the CUSS report.
 - d. University System of Maryland Student Council (USMSC). Mr. Forrest presented the report. The USMSC met on September 8th. The Council voted unanimously to suspend part of the USMSC Bylaws to permit an expedited and/or shifted Student Regent selection process. The Council also endorsed the "Drew for Two" plan to address logistical issues in the roll-out of the two years, two member Student Regent process set out in SB 719. The Council also decided to continue the Special Committees on Urban Public Safety, Student Fees, and Graduate Labor.
2. Public Comment. Chair Gooden explained the new public comment guidelines, which allow for public comments at every regularly scheduled meeting of the full board, as validated through SB 719/HB 533 and recommended in the AGB report. She noted that there will be 15 minutes set aside at every meeting for public comment. There were no public comments made.
 3. Consent Agenda. The Consent Agenda was presented to the regents by Chair Gooden. She asked if there were any items on the agenda that should be removed for further discussion. There were no requests to remove any items; therefore, Chair Gooden moved, and Regent Attman seconded the motion to accept the consent agenda; it was unanimously approved. The items included were:
 - a. Committee of the Whole
 - i. Approval of meeting minutes from June 21, 2019 Public and Closed Sessions (action)
 - ii. Approval of meeting minutes from August 7, 2019 Public and Closed Sessions of a Special Board Meeting (action)
 - iii. Resolution on Defense Security Service (action)
 - b. Committee on Education Policy and Student Life

- i. Approval of meeting minutes from September 6, 2019 (action)
 - ii. New Academic Program Proposals (action)
 - 1. Salisbury University: Bachelor of Science in Data Science
 - 2. Salisbury University: Bachelor of Arts in Outdoor Education Leadership
 - iii. Discussion of Proposed Amendments to Committee Bylaws and Draft Committee Charge (information)
 - iv. Report on Academic Program Actions Delegated to the Chancellor, AY 2018-2019 (information)
 - v. Notification of Awards: USM Regents Scholars Program, Donald Langenberg Lecture Award, Wilson H. Elkins Professorships (information)
 - vi. Tentative Annual Agenda, 2019-2020 (information)
 - c. Committee on Organization and Compensation
 - i. Board Agenda Guidelines: Consideration of Matters as Individual Items (information)
 - ii. Guidelines for Public Comment During Board Meetings (information)
 - d. Committee on Finance
 - i. Approval of meeting minutes from June 12, 2019 Public and Closed Sessions (action)
 - ii. Committee Charge (action)
 - iii. Board of Regents Statement of Values and Expectations—Update on 2019 End of Year Report on Planning Activities (information)
 - e. Committee on Advancement
 - i. Year-to-date fundraising report (information)
4. Review of Items Removed from Consent Agenda
5. Committee Reports
- a. Committee on Finance
 - i. Amendment to Fiscal Year 2020 Schedule of Tuition and Mandatory Fees to recognize Towson University Undergraduate Differential Pricing Tuition Rates. Regent Attman presented the report on the amendment. (Regent Attman moved that the request from Towson University to amend their tuition and mandatory fees schedule. This schedule incorporates the University’s differential pricing rates, effective with the spring semester. Regent Wallace seconded the motion; unanimously approved.)
 - ii. University of Maryland, Baltimore County: New Health Services and Counseling Building. Regent Attman presented the report on the University of Maryland, Baltimore County’s New Health Services and Counseling Building. (Regent Attman moved for the approval of funding for of a new \$17,000,000 Health Services and Counseling Building, through the use of up to \$12,000,000 of University System of Maryland revenue bonds, and

\$5,000,000 of UMBC institutional funds. Regent Johnson seconded the motion; unanimously approved.)

- iii. University System of Maryland: Amendment to the Forty-First Bond Resolution—Auxiliary Facility and Tuition Revenue Bonds. Regent Attman presented the report on the amendment. (Regent Attman for the approval of the Amendment to the Forty-First Bond Resolution. Regent Wallace seconded the motion; unanimously approved.)
- iv. University of Maryland, College Park: New Cole Field House. Regent Attman presented the report the request from the University of Maryland, College Park concerning the New Cole Field House. (Regent Attman moved to increase the funding authorization for the New Cole Field House by \$14,300,000 from \$195,700,000 to \$210,000,000. Regent Wallace seconded the motion; unanimously approved.)

b. Committee on Organization and Compensation

- i. Revisions to BOR Bylaws. Regent Rauch presented the report on the revisions to the BOR Bylaws and indicated that it is an ongoing work in progress and does not include all of the amendments associated with the committees, which will be approved as they are drafted (Regent Rauch moved for approval; Regent Gossett seconded the motion; unanimously approved.)
- ii. Committee on Governance and Compensation Charge. Regent Rauch presented the report on the Governance and Compensation Charge, which includes changing the name from the Committee on Organization and Compensation to the Committee on Governance and Compensation (Regent Rauch moved for approval; Regent Gossett seconded the motion; unanimously approved.)

c. Committee of the Whole

Chair Gooden

- i. Special Committee on Board Governance Update. Dr. Patricia Florestano, former Secretary for MHEC and former Chair of the Board of Regents, presented an update on the work of the Special Committee on Board Governance. This external committee is charged with reviewing the implementation plan for the AGB recommendations and providing feedback.
- ii. Update from the Advisory Committee on Implementation of the External Recommendations for Student Athlete Well-being at UMCP. Chair Gooden presented the report. She noted that all recommendations from the Walters Report and the independent commission's report have been implemented.

6. Reconvene to Closed Session. Chair Gooden read the “convene to close” statement citing the topics for the closed session and the relevant statutory authority for closing the meeting under 3-305(b) and 3-103(a)(1)(i). (Moved by Regent Pope, seconded by Regent Gourdine; unanimously approved.)

Meeting adjourned at 11:06 a.m.