Inauguration of Robert L. Caret

November 19, 2015
INAUGURATION OF ROBERT L. CARET
AS THE FOURTH CHANCELLOR

University System of Maryland
Thursday, November 19, 2015
Columbus Center
Baltimore, Maryland
# Inauguration Ceremony

<table>
<thead>
<tr>
<th>Category</th>
<th>Performer/Ensemble</th>
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<tr>
<td>Prelude</td>
<td>Andrew T. Poxon, guitarist</td>
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<tr>
<td></td>
<td>Towson University</td>
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<tr>
<td>Processional</td>
<td>Towson University Brass Ensemble</td>
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<tr>
<td>National Anthem</td>
<td><em>The Star Spangled Banner</em></td>
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<td></td>
<td>Jenny Anne Flory, mezzo-soprano</td>
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<td></td>
<td>University of Maryland, College Park Opera Studio</td>
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<tr>
<td>Invocation</td>
<td>Rev. Dr. Frank M. Reid, III</td>
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<td>University System of Maryland Board of Regents</td>
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<tr>
<td>Greetings</td>
<td>James L. Shea</td>
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<td></td>
<td>Chair, University System of Maryland Board of Regents</td>
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<tr>
<td></td>
<td>The Honorable Boyd K. Rutherford</td>
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<td></td>
<td>Lieutenant Governor, State of Maryland</td>
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<td></td>
<td>The Honorable Michael E. Busch</td>
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<td>Speaker, Maryland House of Delegates</td>
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<td></td>
<td>Dennis R. Wraase</td>
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<td>Chair, University System of Maryland Foundation</td>
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<tr>
<td>Maryland State Song</td>
<td><em>Maryland, My Maryland</em></td>
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<tr>
<td></td>
<td>Andrea Holdclaw, mezzo-soprano</td>
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<td>Coppin State University</td>
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</tbody>
</table>
Greetings
Virletta C. Bryant, Ph.D.
Coppin State University
Chair, Council of University System Faculty

Dana F. Wimbish
University of Maryland, College Park
Chair, Council of University System Staff

Gayon M. Sampson
Towson University
President, University System of Maryland Student Council

Donald F. Boesch, Ph.D.
President, University of Maryland Center for Environmental Science

Video Tribute
Remarks
The Honorable Benjamin L. Cardin
Senator, United States Senate

Academic Address
Martha J. Kanter, Ed.D.
Distinguished Visiting Professor of Higher Education
New York University

Presentation of the Medallion
James L. Shea

Inaugural Address
Robert L. Caret, Ph.D.
Chancellor, University System of Maryland

Closing Remarks
James L. Shea

Recessional
Bowie State University Concert Band

Reception
Martin J. Griffin, guitarist
University of Maryland, Baltimore County

THE MEDALLION
The medallion is the symbol of the office of the chancellor of the University System of Maryland (USM). The centerpiece of the medallion is the USM seal. It is supported by a chain that is highlighted by the seals of each of the USM’s 12 institutions.
Robert L. Caret joined the University System of Maryland as its fourth chancellor on July 1, 2015. No stranger to Maryland, Dr. Caret was president of Towson University from 2003 to 2011, where he also served as a faculty member, dean, executive vice president, and provost during his 29-year tenure there.

During his 20 years of public higher education leadership, Dr. Caret has earned respect for his successful work in several areas, most notably promoting access to affordable, high-quality, higher education; encouraging the effective and efficient use of resources; stressing the importance of completion by getting students through to graduation more quickly; and – in partnership with the business community – supporting workforce development, dynamic university-based research, and technology transfer as economic engines.

Before joining the USM as chancellor, Dr. Caret was president of the University of Massachusetts System (UMass) from 2011 until 2015. Throughout his UMass tenure, he emphasized efficiency, cost-saving initiatives, and productive working relationships with Massachusetts government and business leaders. His successful pursuit of a 50-50 funding formula for UMass resulted in the state and students contributing equally to the university’s general education program and a 22 percent increase in the base budget for two years. The funding allowed UMass to freeze tuition and mandatory fees for in-state undergraduate students for two consecutive years.

At Towson, Dr. Caret was instrumental in creating partnerships with regional business, non-profit, and civic organizations; raising student graduation rates; and leading a capital fundraising and building campaign to support campus infrastructure improvements. He oversaw an increase in the university’s online courses and expanded the availability of Towson courses at regional higher education centers. He was instrumental in establishing Towson University in Northeastern Maryland, which offers transfer students the flexibility to pursue a four-year degree after completing an associate’s degree at a community college.

From 1995 to 2003, Dr. Caret served as president of San Jose State University, successfully presiding over a period of significant growth and several major initiatives, including the construction of the only library in the nation shared by a major university and a large city.

Dr. Caret is an active figure in the national higher education community, serving on the boards of the National Association of System Heads, the Business-Higher Education Forum, the Association of Public and Land-grant Universities, and as a member of the National Security Higher Education Advisory Board and the Government-University-Industry Research Roundtable.

Dr. Caret holds a Ph.D. in organic chemistry from the University of New Hampshire and a bachelor’s degree in chemistry from Suffolk University in Boston. He and his wife, Dr. Elizabeth Zoltan, have four children and one grandchild.
USM Board of Regents

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Gary L. Attman
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The Honorable Francis X. Kelly, Jr.
David W. Kinkopf
The Honorable Robert R. Neall
Robert L. Pevenstein
Robert D. Rauch
Frank M. Reid, III
Thomas G. Slater

Chancellors Emeriti

Donald N. Langenberg (1990 - 2002)

* President, University of Maryland five-campus system, 1978-1988
USM Institutions and Presidents

Bowie State University
Mickey L. Burnim, Ph.D.

Coppin State University
Maria Thompson, Ph.D.

Frostburg State University
Thomas L. Bowling, Ph.D. *

Salisbury University
Janet E. Dudley-Eshbach, Ph.D.

Towson University
Timothy J.L. Chandler, Ph.D. *

University of Baltimore
Kurt L. Schmoke, J.D.

University of Maryland, Baltimore
Jay A. Perman, M.D.

University of Maryland, Baltimore County
Freeman A. Hrabowski III, Ph.D.

University of Maryland Center for Environmental Science
Donald F. Boesch, Ph.D.

University of Maryland, College Park
Wallace D. Loh, J.D., Ph.D.

University of Maryland Eastern Shore
Juliette B. Bell, Ph.D.

University of Maryland University College
Javier Miyares

Regional Centers and Executive Directors

Universities at Shady Grove
Stewart L. Edelstein, Ph.D.

University System of Maryland at Hagerstown
Mark C. Halsey

*Interim President
Delegates from the Academic Community

1782
Washington College
Sheila C. Bair, J.D.
President

1819
University of Virginia
Karen H. Rothenberg, J.D.

1840
St. Mary’s College of Maryland
Laraine Masters Glidden, Ph.D.

1866
University of New Hampshire
Charles K. Zercher, Ph.D.

1867
Morgan State University
David Wilson, Ed.D.
President

1885
Goucher College
José Antonio Bowen, Ph.D., FRSA
President

1889
Clemson University
James P. Clements, Ph.D.
President

1893
Hood College
Edgar B. Schick, Ph.D.

1946
Hagerstown Community College
Guy Altieri, Ed.D.
President

1946
Montgomery College
Stephen D. Cain, Ph.D.

1947
Baltimore City Community College
Gordon F. May, Ph.D.
President and CEO

1947
Stevenson University
John Buettner

1957
Community College of Baltimore County
Sandra L. Kurtinitis, Ph.D.
President

1957
Frederick Community College
Tony Hawkins, Ph.D.

1957
Harford Community College
Dennis Golladay, Ph.D.
President

1962
University of Massachusetts Medical School
Michael F. Collins, M.D.
Chancellor

1964
University of Massachusetts Dartmouth
Divina Grossman, Ph.D.
Chancellor

1965
Chesapeake College
Eleanor G. Welsh, Ph.D.

1967
Garrett College
Richard L. MacLennan, Ed.D.
President

1970
Howard Community College
Kathleen B. Hetherington, Ed.D.
President

Marshals
Joann A. Boughman, Ph.D.
University System of Maryland

Leonard R. Raley
University System of Maryland

Thomas M. Ruby
Towson University

Heather J. Sorensen
Towson University
## About the University System of Maryland

In 1988, the five University of Maryland campuses and the six campuses of the State University and College System merged to become what is now known as the University System of Maryland. Since then, the USM has grown to include 12 institutions, two regional higher education centers, one system office, and countless opportunities for individuals, communities, businesses, and organizations.

A model for higher education systems across the country, the USM has spearheaded key initiatives such as academic transformation, effectiveness and efficiency, and workforce development. Thanks to these efforts, the USM has reduced tuition costs, improved access to quality education, and invested significantly in research and development to power Maryland’s economic engine.

The USM’s impact on Maryland is significant: nearly 80 percent of all undergraduate degrees awarded in Maryland are granted to students at USM institutions. Of that number, 70 to 80 percent of those graduates stay in Maryland after completing their degrees, contributing considerably to Maryland’s economy. The USM’s impact in Maryland communities is also profound: each year USM students, staff, and faculty contribute more than a million hours of service through cultural programs, legal and medical clinics, and partnerships with public schools and the business community.

<table>
<thead>
<tr>
<th>Statistic</th>
<th>Value</th>
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<tbody>
<tr>
<td>Undergraduate Student Enrollment</td>
<td>126,344</td>
</tr>
<tr>
<td>Graduate/Professional Student Enrollment</td>
<td>41,782</td>
</tr>
<tr>
<td>Degrees Awarded</td>
<td>38,468</td>
</tr>
<tr>
<td>Full-time Faculty</td>
<td>8,747</td>
</tr>
<tr>
<td>Part-time Faculty</td>
<td>8,311</td>
</tr>
<tr>
<td>Facilities</td>
<td>100 sites</td>
</tr>
<tr>
<td>Buildings</td>
<td>Nearly 1,000, including 20 libraries</td>
</tr>
<tr>
<td>Latest data available</td>
<td>$5.13 billion</td>
</tr>
</tbody>
</table>

Latest data available
Inauguration Committee Members

Joann A. Boughman, Ph.D.
Senior Vice Chancellor for Academic Affairs

Jenna E. Buttler
Director of Special Events

Janice B. Doyle
Chief of Staff to the Chancellor and
Secretary to the Board of Regents

Jessica S. Gill
Advancement Communications Manager

JoAnn G. Goedert
Associate Vice Chancellor for Administration
and Finance

Marianne Horrigan
Associate Vice Chancellor for Advancement
and Chief of Staff

Gina Hossick
Executive Assistant to the
Vice Chancellor for Advancement

Amber T. Lighston
Administrative Assistant

Anne J. Moultrie
Vice Chancellor for Communications

Leonard R. Raley
Vice Chancellor for Advancement

Kathleen M. Ryan
Senior Advisor to the Chancellor

Paul L. Stackpole
Senior Writer

Joseph F. Vivona
COO/Vice Chancellor for Administration
and Finance

Diana M. White
Manager for Strategic Initiatives
Special Acknowledgments

Columbus Center Operations
The crew of the R/V Rachel Carson

Musical performances:
Bowie State University Concert Band
under the direction of Adolph E. Wright, Ed.D.
Coppin State University Department of Music
Towson University Department of Music
University of Maryland, Baltimore County Department of Music
University of Maryland, College Park Opera Studio

Student and staff volunteers from the following institutions:
Coppin State University
Frostburg State University
Towson University
University of Baltimore
University of Maryland, Baltimore County
University of Maryland Center for Environmental Science

Our special events staff from across the USM:
Sandra Campbell
Teresa Hardin
Dan Leonard
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VPC, Inc.

BRONZE
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Caves Valley Partners, LLC
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PNC Financial Services Group
Holly and Fran Soistman

FRIENDS
Marquette Associates

This event was made possible thanks to the many generous donors and friends of the University System of Maryland Foundation, Inc.